



中油燃氣集團有限公司

CHINA OIL AND GAS GROUP LIMITED

(Incorporated in Bermuda with Limited Liability)

(於百慕達註冊成立之有限公司)

Stock Code: 603

股份代號：603



2025

Annual Report 年報



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Financial Highlights

財務摘要

Gross profit margin (overall)

整體毛利率

↑2%



FY2025
2025財年 **14%**

FY2024
2024財年 **12%**

Profit before taxation

除稅前溢利

↑1%



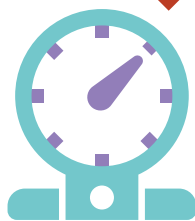
FY2025
2025財年 **1,032** million HKD
百萬元

FY2024
2024財年 **1,020** million HKD
百萬元

Finance cost

財務費用

↓8%



FY2025
2025財年 **430** million HKD
百萬元

FY2024
2024財年 **465** million HKD
百萬元

Enterprise Culture 企業文化



Corporate Profiles

公司簡介

China Oil And Gas Group Limited (the “Company”) (stock code: 603) and its subsidiaries (together, the “Group”) are principally engaged in investment in natural gas and energy related business. Operations of the Group include piped city gas business, pipeline design and construction; transportation, distribution and sale of compressed natural gas (“CNG”) and liquefied natural gas (“LNG”); and development, production and sale of crude oil and natural gas and other upstream energy resources.

As a piped city natural gas service provider, the Group supplies city natural gas through long-distance transmission pipelines. With 65 concession rights, the Group has built up city pipeline networks which offer stable and sufficient natural gas resources to local household, industrial, commercial and other users. As a non-pipeline natural gas provider, the Group has established 1 LNG plant in Qinghai Province, Sichuan Province and Guizhou Province, PRC respectively. Meanwhile, the Group has also built certain CNG primary stations to ensure a smooth supply of natural gas all year round. These facilities support supplies of natural gas to cities not yet covered by pipeline networks and are treated as emergency backup gas sources for the Group.

All kinds of automobiles, city buses and long-distance buses can be converted into natural gas operation system by paying an affordable fee. Some of the provinces will provide subsidy to automobile owners who are willing to convert their automobile into natural gas operating system. With support from the PRC government, the Group offers inexpensive, clean and environmental friendly natural gas to the transportation sector.

As an operator of natural gas branch pipelines, the Group has already completed approximately 26,986 km natural gas pipelines in 13 provinces, cities and autonomous regions. Apart from bringing in stable natural gas transmission revenue, the branch pipelines constructions will also facilitate the development of projects along the down-stream.

The Group has well established a large-scale developed natural gas transport and logistics operation in the PRC, including the set up of LNG and CNG fleets which have reinforced the mobility and coverage of our natural gas supplies.

As an upstream energy resources producer, the Group engages in the development, production and sale of crude oil and gas and other resources in Alberta of Canada. The exploration and production business of the Group has the proved reserves of approximately 36.02 million barrels of oil equivalent and the proved plus probable reserves of approximately 57.12 million barrels of oil equivalent. Its average daily production was 5,270 barrels of oil equivalent in 2025. Our exploration and production business possesses energy business in production, a very experienced management team with proven tracking records, a stable production assets portfolio and strong profitability with considerable potential for growth.

中油燃氣集團有限公司（「公司」）（股份代號：603）及其附屬公司（統稱為「集團」）主要從事天然氣及能源相關業務之投資。集團之業務包括城市管道燃氣營運、管道設計及建造；壓縮天然氣（「CNG」）及液化天然氣（「LNG」）之運輸、分銷及銷售；及原油及天然氣等其他上游能源資源開發、生產及銷售。

作為城市管道燃氣服務供應商，集團透過長距離輸送管道供應城市天然氣。集團已獲得65個燃氣特許經營權，建立了城市管道網絡，為當地家庭、工商等用戶提供穩定及充裕之天然氣資源。作為非管道天然氣供應商，集團於中國青海省、四川省及貴州省分別建立了一座LNG工廠。同時，集團已建造多個CNG加氣母站，確保集團之天然氣供應全年保持穩定。該等設施有助於向尚未有管道網絡覆蓋的城市供應天然氣，並被視為集團之應急備用燃氣來源。

各類汽車、公共交通汽車及長途客運車均可以通過改裝，即以可承擔之費用轉換成天然氣運行系統。部分省份將為願意將汽車轉換成天然氣運行系統的車主提供補貼。在國家政府之支持下，集團向運輸界提供價格低廉、清潔及環保之天然氣能源。

作為天然氣支線管道經營之營運商，集團已於13個省、市及自治區投資建成總長度達約26,986公里的天然氣管道，除了增加天然氣管道運輸收入外，支線管道建設更可帶動下游沿線天然氣市場的開發。

集團已於中國發展龐大的天然氣運輸及物流業務，包括已建立LNG及CNG運輸車隊，增強了集團天然氣供應之流動性以及擴大了其覆蓋範圍。

作為上游能源資源之生產商，集團於加拿大阿爾伯塔省從事原油及天然氣等資源的開發、生產及銷售，集團油氣生產業務之探明儲量約為3,602萬桶油當量及探明加控制儲量約為5,712萬桶油當量，二零二五年平均每日產量為5,270桶油當量。集團之油氣生產業務擁有在產的能源業務及一個經驗豐富、業績卓越的管理團隊，具穩定的生產資產組合，較強的盈利能力及廣闊的增長空間。

Natural Gas Distribution Business in China

中國天然氣分銷業務

Main trunk pipelines 主要幹線管網

- West-to-East line 1
西氣東輸一線
- West-to-East line 2
西氣東輸二線
- West-to-East line 3
西氣東輸三線
- Se-Ning-Lan line
滯寧蘭線
- Shaan-Jing line 3
陝京三線
- Shaan-Jing line 4
陝京四線
- Cang-Zi Line
滄淄線
- Zhong-Wu Line
忠武線
- Myanmar-China Line
中緬線

Company operating assets / data 公司運營資產及數據

- Branch pipeline
公司自有支線管道
- City gas project with concession right
公司城市天然氣項目
- ▲ LNG processing plant
公司液化天然氣工廠
- CNG/LNG/L-CNG station
公司天然氣加氣站
- Province with natural gas sales volume > 500mn m³ in 2024
公司二零二四年銷氣量5.0億立方米以上省份
- Province with natural gas sales volume between 100mn m³ and 500mn m³ in 2024
公司二零二四年銷氣量1.0-5.0億立方米省份
- Province with natural gas sales volume < 100mn m³ in 2024
公司二零二四年銷氣量1.0億立方米以下省份
- Province to enter in near term
公司於近期內準備開展業務的省份



Note: For illustrative purpose only, actual scale and location might differ slightly
註：此圖僅為示意圖，比例與位置可能和實際情況略有出入

Oil and Gas Production Business in Canada

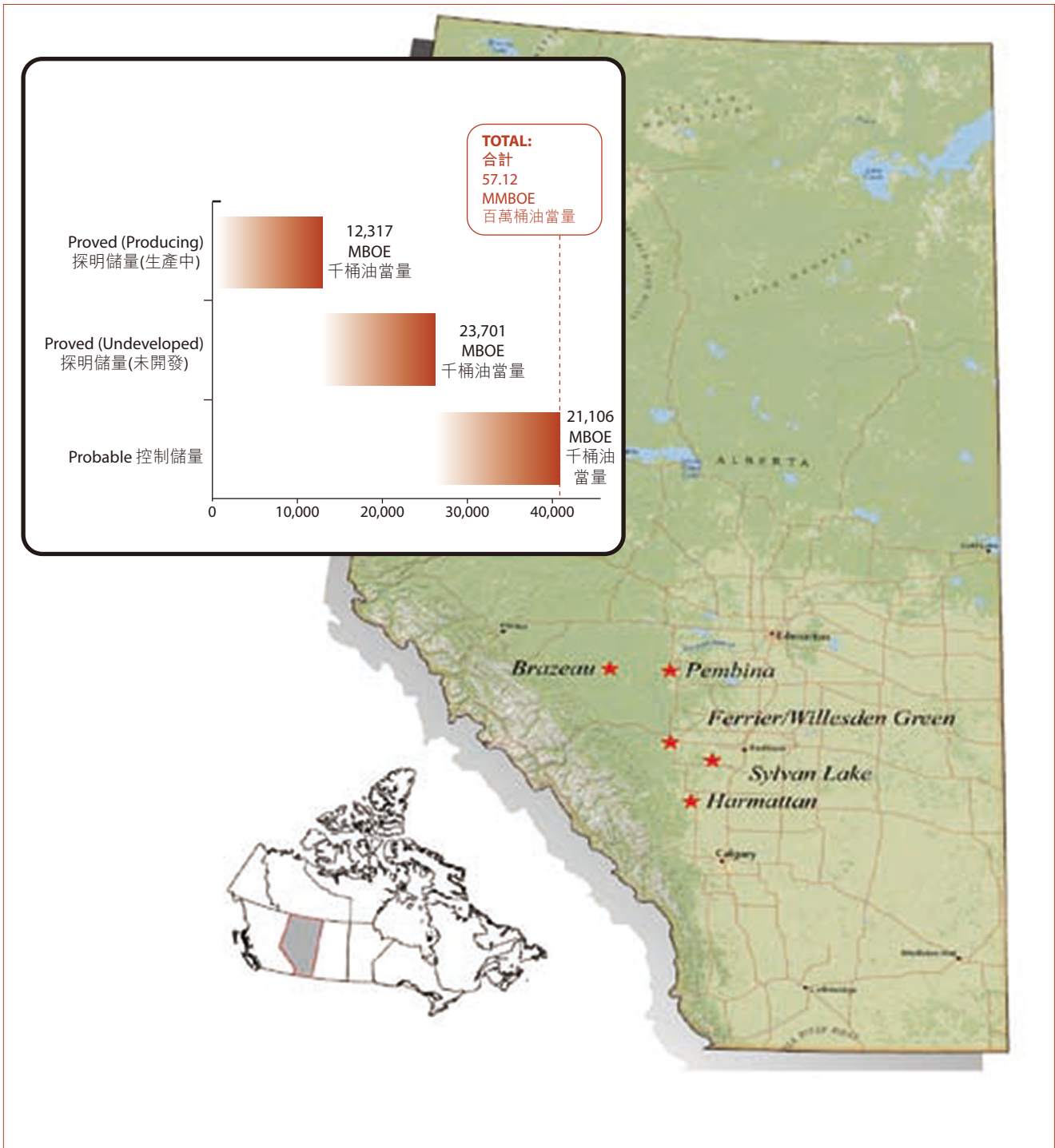
加拿大油氣生產業務

RESERVES

As at 31 December 2025

儲量

於二零二五年十二月三十一日



Corporate Information

公司資料

BOARD OF DIRECTORS

Executive Directors

XU Tie-liang (*Chairman and Chief Executive Officer*)
GUAN Yijun
GAO Falian
XU Ran

Independent Non-Executive Directors

LIU Zhihong
WANG Guangtian
YANG Jie

COMPANY SECRETARY

CHAN Yuen Ying Stella

AUTHORISED REPRESENTATIVES

XU Tie-liang
CHAN Yuen Ying Stella

AUDIT COMMITTEE

LIU Zhihong (*Chairman*)
WANG Guangtian
YANG Jie

REMUNERATION COMMITTEE

LIU Zhihong (*Chairman*)
WANG Guangtian
GUAN Yijun

NOMINATION COMMITTEE

WANG Guangtian (*Chairman*)
LIU Zhihong
GAO Falian

CORPORATE GOVERNANCE COMMITTEE

XU Tie-liang (*Chairman*)
GUAN Yijun
GAO Falian
XU Ran
LAW Yin Shan Jenny
CHAN Yuen Ying Stella

AUDITOR

KPMG
Public Interest Entity Auditor
registered in accordance with the
Accounting and Financial Reporting Council Ordinance

董事局

執行董事

許鈇良 (*主席兼行政總裁*)
關懿君
高發連
許然

獨立非執行董事

劉志紅
王廣田
楊杰

公司秘書

陳婉縈

授權代表

許鈇良
陳婉縈

審核委員會

劉志紅 (*主席*)
王廣田
楊杰

薪酬委員會

劉志紅 (*主席*)
王廣田
關懿君

提名委員會

王廣田 (*主席*)
劉志紅
高發連

企業管治委員會

許鈇良 (*主席*)
關懿君
高發連
許然
羅盈珊
陳婉縈

核數師

畢馬威會計師事務所
根據會計及財務匯報局條例
註冊的公眾利益實體核數師

Corporate Information

公司資料

(continued) (續)

LEGAL ADVISERS

(As to Hong Kong Law)
Li & Partners

(As to PRC Law)
Beijing Huaao Law & Partners

PRINCIPAL SHARE REGISTRAR

Conyers Corporate Services (Bermuda) Limited
Clarendon House, 2 Church Street
Hamilton HM11, Bermuda

HONG KONG BRANCH SHARE REGISTRAR AND TRANSFER OFFICE

Computershare Hong Kong Investor Services Limited
Shops 1712–1716, 17th Floor
Hopewell Centre
183 Queen's Road East
Wanchai, Hong Kong

REGISTERED OFFICE

Clarendon House
2 Church Street
Hamilton HM 11
Bermuda

HEAD OFFICE AND PRINCIPAL PLACE OF BUSINESS IN HONG KONG

Suite 2805, 28th Floor
Sino Plaza
255–257 Gloucester Road
Causeway Bay
Hong Kong

PRINCIPAL BANKER

The Hongkong and Shanghai Banking Corporation Limited
China Citic Bank International Limited
Ping An Bank Co., Ltd. (Acting Through Its Offshore Banking Centre)

STOCK CODE

603

WEBSITE AND E-MAIL ADDRESS

Website: <http://www.hk603.com>
E-mail: info@hk603.com
ecomm@hk603.com (for Corporate Communication)

法律顧問

(香港法律)
李偉斌律師行

(中國法律)
北京市華澳律師事務所

主要股份過戶登記處

Conyers Corporate Services (Bermuda) Limited
Clarendon House, 2 Church Street
Hamilton HM11, Bermuda

香港股份過戶登記分處

香港中央證券登記有限公司
香港灣仔
皇后大道東183號
合和中心
17樓1712–1716號舖

註冊辦事處

Clarendon House
2 Church Street
Hamilton HM 11
Bermuda

總辦事處及香港之主要營業地點

香港
銅鑼灣
告士打道255–257號
信和廣場
28樓2805室

主要往來銀行

香港上海滙豐銀行有限公司
中信銀行(國際)有限公司
平安銀行股份有限公司(通過其境外銀行中心行事)

股份代號

603

網址及電郵地址

網址: <http://www.hk603.com>
電郵地址: info@hk603.com
ecomm@hk603.com (公司通訊)

CHAIRMAN'S STATEMENT AND MANAGEMENT DISCUSSION AND ANALYSIS

主席報告及管理層討論及分析



Chairman's Statement

主席報告

BUSINESS REVIEW

In 2025, amidst profound adjustments in the global energy landscape and the cyclical transition and upgrade of the Mainland China economy, the Group, steadfastly upholding its mission of "Developing Clean Energy, Creating a Better Life", anchored its focus on the high-quality development agenda. We strategically coordinated the development and operation of upstream and downstream resources and markets, deepened our core natural gas business, and actively expanded integrated energy and customer value-added services. All cadres and employees united with one purpose, tackling challenges head-on, successfully achieving the annual operational and safety management targets. Throughout the Year, no general or above production safety liability incidents occurred. Our domestic and overseas businesses developed in synergy, the fundamental operational landscape remained robust and positive, strategic upgrades took solid strides forward, thereby further strengthening comprehensive competitiveness and risk resilience, solidifying the core foundation for the Group to navigate industry cycles and achieve sustainable development. Synergy-driven quality enhancements were realised across the business segments of the full industry chain. The upstream oil and gas development business in Canada progressed steadily, with average daily production achieving year-on-year growth. Both resource development efficiency and gross profit margin increased, further highlighting the advantages of the full industry chain layout. The downstream core gas business maintained a solid foundation. Annual gas sales and transmission volumes stabilised, the residential user base continued to expand, and new progress was made in commercial customer development. Leveraging a core customer resource pool of nearly 2.2 million residential users and over 20,000 commercial and industrial users, the Group reinforced its primary role in regional energy supply, while simultaneously improving both pipeline network operational efficiency and market service capabilities. Management quality enhancement initiatives yielded significant results. The "Four Threes Project" was implemented Group-wide, with nearly 4,000 employees participating in the "Strengthening Three Fundamentals" knowledge assessment, achieving a pass rate exceeding 95%. Through measures to "Increase Three Revenues, Control Three Costs, and Mitigate Three Losses", various control measures were precisely implemented. The efficiency of personnel-role matching saw substantial improvement, leading to bidirectional enhancement in both management effectiveness and operational efficiency. Breakthrough progress was achieved in the strategic emerging businesses. The integrated energy business saw multiple successful initiatives, with benchmark projects such as the Wuhan Photovoltaic Charging Station and the Xinyi Steam Sales Project commencing operations successfully. Reserved projects progressed in an orderly manner, preliminarily forming a "Gas + N" multi-energy complementary development model, leading to a notable improvement in operational quality. Digital transformation and capital operation synergised to drive development. The three core digital platforms for operational management, customer service, and production safety were comprehensively upgraded and launched,

業務回顧

二零二五年，全球能源格局深度調整、中國內地經濟週期換擋升級，集團堅守「發展清潔能源，創造美好生活」的使命，錨定高質量發展主線，統籌上下游資源與市場的開發運營，深耕天然氣主業，積極發展綜合能源和客戶增值業務，全體幹部員工凝心聚力、攻堅克難，順利完成年度經營及安全目標，全年未發生一般及以上安全生產責任事故，海內外業務協同發展，經營基本面穩健向好，戰略升級邁出堅實步伐，綜合競爭力與抗風險能力持續提升，為集團穿越行業週期、實現可持續發展築牢核心根基。全產業鏈業務協同提質，上游加拿大油氣開發業務穩步發展，油氣日產量實現同比增長，資源開發效率與毛利率雙提升，全產業鏈佈局優勢進一步凸顯；下游核心燃氣業務根基穩固，全年銷氣、輸氣業務量趨於穩定，居民用戶規模持續擴容，商業用戶開發實現新進展，依託近220萬居民用戶、2萬多戶工商用戶的核心客戶資源，築牢區域能源供應主責地位，管網運營效率與市場服務能力同步提升。管理提質行動成效卓著，「四個三工程」全域落地，近4,000名員工參與「強三基」知識考核，通過率超95%；增三收、控三費、治三損，各項管控措施精準落地，人崗適配效率大幅提升，管理效能與運營效益雙向改善。戰略新興業務實現突破性佈局，綜合能源業務多點開花，武漢光伏充電站、新沂蒸汽銷售等標桿項目成功投運，儲備項目有序推進，初步形成「燃氣+N」多能互補發展形態，經營質量顯著改善。數智化轉型與資本運作協同發力，經營管理、客戶

Chairman's Statement 主席報告

(continued) (續)

achieving 100% digital coverage of core business processes. The asset acquisition project for Shandong Shengli Co., Ltd. was successfully initiated. Through the "equity acquisition + supporting financing" approach, the project aims to expand and strengthen the gas market scale, enhance business growth, and optimise the capital structure. Risk prevention and the internal control system underwent iterative upgrades. Key area risks were accurately identified, while compliance management and audit oversight capabilities were continuously strengthened to safeguard the development of the Group's domestic and overseas operations.

CITY PIPELINE NATURAL GAS BUSINESS

Sales and distribution of natural gas

During the year, the Group's natural gas sales and transmission volume decreased 7.1% as compared to last year.

The Group's natural gas sales volume recorded to be 4,266 million cubic meters for 2025 (2024: 4,584 million cubic meters), decreased by 6.9% compared with the same period last year. Transmission volume was 2,452 million cubic meters, recorded a 7.3% decrease as compared to the same period last year.

Consumption of residential users decreased by 16.6% from last year's 1,026 million cubic meters to 856 million cubic meters; industrial and commercial users recorded 3,067 million cubic meters (2024: 3,178 million cubic meters), decreased by 3.5% compared with the same period last year; gas consumption of gas stations recorded a decrease of 9.7% at current year's 343 million cubic meters from last year's 380 million cubic meters. Each of the above categories representing 20%, 72% and 8% of the total gas sales volume (2024: 22%, 69% and 9%), respectively.

Development of new users

For 2025, the Group connected 66,266 (2024: 86,344) new residential users and the accumulated development of residential users were 2,194,546. Total connections for new industrial and commercial users were 1,176 (2024: 1,511) and the accumulated development of industrial and commercial users were 20,695.

服務、安全生產三大核心數字平台全面升級上線，核心業務數字化覆蓋率100%；對山東勝利股份有限公司的資產併購項目成功啟動，通過「股權併購+配套融資」實現做大做強燃氣市場規模，提升業務增長，優化資本結構。風險防範、內控體系建設迭代升級，重點領域風險精準識別，合規管理與審計監督能力持續增強，為集團海內外業務發展保駕護航。

城市管道天然氣業務

銷售及輸送天然氣

年內，集團天然氣銷輸氣量相比去年下降7.1%。

集團截至二零二五年的天然氣銷量錄得42.66億立方米（二零二四年：45.84億立方米），同比下降6.9%。管輸量錄得24.52億立方米，較去年同期錄得跌幅7.3%。

居民用戶銷氣量較上年的10.26億立方米下跌16.6%至8.56億立方米；工商業用戶錄得30.67億立方米（二零二四年：31.78億立方米）用量，同比下降3.5%；加氣站用量從上年的3.80億立方米下降9.7%至本年的3.43億立方米。上述各類用量分別佔總銷氣量的20%、72%及8%（二零二四年：22%、69%及9%）。

新用戶開發

二零二五年，集團新增居民用戶66,266戶（二零二四年：86,344戶），累計開發居民用戶2,194,546戶。新增工商業用戶合計1,176戶（二零二四年：1,511戶），累計開發的工商業用戶為20,695戶。

Chairman's Statement

主席報告

(continued) (續)

EXPLOITATION AND PRODUCTION OF CRUDE OIL AND NATURAL GAS BUSINESS

The Group continued the business of exploitation and production of light oil and natural gas in Canada. The Group's production in 2025 was 5,270 barrels of oil equivalent per day ("boe/d"), (2024: 5,082 boe/d).

Reference crude oil prices were 14.6% lower in 2025, with West Texas Intermediate averaging US\$64.69 per barrel compared with US\$75.72 per barrel in 2024. The Group realized a crude oil price of CAD82.04 per barrel in 2025 compared to CAD93.62 per barrel in 2024 with a year-on-year decrease of 12.4%. The Group achieved the average operating netback of CAD29.47 per barrel of oil equivalent, representing a decrease of 2.7% as compared with CAD30.28 per barrel of oil equivalent for the same period last year.

BUSINESS PROSPECTS

The year 2026 marks the commencement of China's 15th Five-Year Plan (2026–2030). As a clean and low-carbon energy source, the strategic role of natural gas in achieving the national "Dual Carbon" goals and building a powerful energy nation is becoming increasingly prominent. The industry is ushering in a new phase of development, with national annual consumption expected to exceed 460 billion cubic metres, accounting for 12.5% of primary energy consumption. Simultaneously, the in-depth integration of global energy resource development and domestic market demand, the continuous optimisation of the competitive landscape, and the rising standards for compliant operations are creating greater development space for enterprises possessing advantages such as a full industry chain layout and synergistic domestic and overseas resources. The Group will seize the opportunities presented by industry development, anchored in the strategic principle of "Core Business as the Foundation for Ecosystem Expansion". A key initiative will be forging a second growth curve. We will coordinate upstream resource development with downstream business model innovation, enhance the quality of our core business while expanding into integrated energy and value-added services. Through more robust operations, clearer strategic positioning, and stronger growth, we are committed to creating long-term, stable, and sustainable value returns for our investors. Focus on enhancing efficiency across the entire business chain to consolidate the fundamental development base. In the upstream segment, we will continue to optimise the layout of our oil and gas development operations in Canada, improving resource exploration and development efficiency as well as production capacity, further solidifying our resource supply advantage and strengthening the synergy between domestic and overseas resources. In the downstream segment, we will deepen our core gas business, intensify market development and pipeline network operation and maintenance efforts,

開採及生產原油及天然氣業務

集團在加拿大持續進行輕質原油和天然氣的開採及生產業務。集團於二零二五年的產量為5,270桶油當量/天(「桶油當量/天」)(二零二四年：5,082桶油當量/天)。

於二零二五年，參考原油價格下降14.6%，西德州中級原油平均價格為每桶64.69美元，而二零二四年為每桶75.72美元。於二零二五年，集團實現原油價格每桶82.04加元，而於二零二四年為每桶93.62加元，同比下降12.4%。集團實現平均運營淨回值29.47加元/桶油當量，較去年同期的30.28加元/桶油當量減少2.7%。

業務展望

二零二六年是中國「十五五」規劃開局之年，天然氣作為清潔低碳能源，在國家「雙碳」目標與能源強國建設中的戰略地位愈發凸顯，行業迎來全國年消費量突破4600億方、佔一次能源消費比重12.5%的發展新機遇。同時，全球能源資源開發與國內市場需求深度融合，行業競爭格局持續優化、合規運營標準不斷提升，為具備全產業鏈佈局、海內外資源協同優勢的企業帶來更大發展空間。集團將緊抓行業發展紅利，錨定「主業為基、生態延伸」戰略基調，以打造第二增長曲線為重要舉措，統籌上游資源開發與下游業態創新、主業提質與綜合能源、增值業務拓展，以更穩健的經營、更清晰的佈局、更強勁的增長，為投資者創造長期、穩定、可持續的價值回報。聚焦全業務鏈提效，築牢發展基本盤。上游持續優化加拿大油氣開發業務佈局，提升資源勘探開發效率與生產能力，進一步鞏固資源供應優勢，強化海內外資源協同；下游深耕燃氣核心業務，加大市場開發與管網運維力度，精準推進居民、工業、商業用戶拓展，穩步提升銷氣、輸氣業務規模，強化氣源統籌與價差管理，優化管網佈局，持續鞏固區域能源供應核心地位，保障主業經營業績穩中有進。發力生態延伸，打造多元增長極。加速從「單一燃氣供應商」向「綜合能源服務商」轉型，一方面深耕「燃氣+生活服務」增值生態，落地客服「五統一」

Chairman's Statement 主席報告

(continued) (續)

precisely drive expansion among residential, industrial, and commercial users, steadily increase the scale of gas sales and transmission businesses, strengthen gas source coordination and price spread management, optimise the pipeline network layout, continuously consolidate our core position in regional energy supply, and ensure stable and progressive performance of our core operations. Drive ecosystem expansion to build diversified growth drivers. We will accelerate the transition from a "single gas supplier" to an "integrated energy service provider". On one hand, we will deepen the "Gas + Lifestyle Services" value-added ecosystem, implement the customer service "Five Unifications" system, build diverse service scenarios, and promote the scaled and profitable development of value-added services. On the other hand, we will fully deploy the integrated energy business, develop the "Gas + N" integrated energy supply model, focus on providing multi-energy complementary solutions (cooling, heating, electricity, gas) for industrial parks and commercial complexes, and strive to achieve breakthrough growth in the performance of our integrated energy business. Strengthen technology empowerment and reinforce management fundamentals to ignite new drivers of development. Centred on realising the value of digital transformation, we will advance the integration of business and finance, and deepen the application of AI and digital twin in core business scenarios. We will continuously deepen the "Four Threes Project" to solidify foundational management and precisely control costs and mitigate losses. Concurrently, we will refine the end-to-end risk prevention and control system, and strengthen compliance management for both domestic and overseas operations. We will optimise the talent "selection, cultivation, utilisation, and retention" mechanism to stimulate the organisation's internal vitality. Standing at a new starting point, the Group will unite with determination to overcome challenges, promote the synergistic development of domestic and overseas operations, as well as core and other businesses, strive to forge a new pattern of high-quality development, and deliver excellent operational performance in return to our investors.

Xu Tie-liang
Chairman

Hong Kong, 27 March 2026

體系，構建多元服務場景，推動增值業務規模化、盈利化發展；另一方面全面佈局綜合能源業務，發展「燃氣+N」一體化供能模式，聚焦工業園區、商業綜合體推出冷熱電氣多能互補解決方案，力爭實現綜合能源業務業績突破性增長。強化科技賦能與管理固本，激活發展新動能。以數智化轉型價值落地為核心，攻堅業財一體化建設，深化AI、數字孿生在核心業務場景的應用；持續深化「四個三工程」，夯實基礎管理、精準控費治損。同時，完善全鏈條風險防控體系，強化海內外業務合規管理；優化人才「選、育、用、留」機制，激發組織內生動力。站在新起點，集團將凝心聚力攻堅克難，推動海內外業務、主業與其他業務協同發展，全力打造高質量發展新格局，以優異經營業績回饋投資者。

許鉄良
主席

香港，二零二六年三月二十七日

Management Discussion and Analysis

管理層討論及分析

The following discussions should be read in conjunction with the audited consolidated financial statements of the Group and its notes and other sections in the annual report for the year ended 31 December 2025.

FINANCIAL REVIEW

For the year ended 31 December 2025, the Group recorded revenue of HK\$15,159 million, representing a decrease of 14.1% from HK\$17,655 million for the year ended 31 December 2024.

The total revenue combined by four segments, namely (1) sales and distribution of natural gas and other related product, (2) gas pipeline construction and connection, (3) exploitation and production of crude oil and natural gas and (4) production and sales of coal-derived clean energy and other related products, amounted to HK\$12,797 million, HK\$500 million, HK\$459 million and HK\$1,403 million respectively (2024: HK\$14,022 million, HK\$532 million, HK\$462 million and HK\$2,639 million).

The Group's overall gross profit amounted to HK\$2,062 million (2024: HK\$2,184 million), representing a decrease of 5.6%; total comprehensive income for the year attributable to the owners of the Company was HK\$367 million, turning from a loss to a profit compared to the last year. As at 31 December 2025, the Group has net impairment losses on financial and contract assets of HK\$39 million; net impairment losses on property, plant and equipment of HK\$253 million. The Group counted the above as one-off items and these will not affect the ordinary operation and cash-flow of the Group.

Administrative expenses were HK\$570 million (2024: HK\$554 million), representing an increase of 2.9% as compared to the same period last year, the proportion of administrative expenses to revenue increased to 3.8% (2024: 3.1%) with selling and distribution costs recorded an increase of 1.9%.

Finance costs (net of capitalization) slightly decreased from last year's HK\$465 million to HK\$430 million. The Group's weighted average cost of all indebtedness (including bank borrowings, other borrowings and senior notes) for the year ended 31 December 2025 was 4.7% (2024: 5.6%).

下列討論應與集團截至二零二五年十二月三十一日止年度年報中所載經審核綜合財務報表及其附註以及其他章節一併閱讀。

財務回顧

截至二零二五年十二月三十一日止年度，集團錄得營業額151.59億港元，對比截至二零二四年十二月三十一日止年度的176.55億港元，下降14.1%。

總營業額分為四個分部：(1)銷售及輸送天然氣及其他相關產品；(2)燃氣管道建造及接駁；(3)開採及生產原油及天然氣及(4)生產及銷售煤基清潔能源及其他相關產品，分別為127.97億港元、5.00億港元、4.59億港元及14.03億港元（二零二四年：分別為140.22億港元、5.32億港元、4.62億港元及26.39億港元）。

集團整體毛利為20.62億港元（二零二四年：21.84億港元），下跌5.6%；公司擁有人應佔年內全面收益總額為3.67億港元，對比上年轉虧為盈。於二零二五年十二月三十一日，集團的金融及合約資產減值虧損淨額為0.39億港元；物業、廠房及設備減值虧損淨額為2.53億港元。集團將上述項目視為一次性項目，不會影響集團的日常經營及現金流量。

行政開支為5.70億港元（二零二四年：5.54億港元），比去年同期上升2.9%，行政開支佔營業額比例上升至3.8%（二零二四年：3.1%），銷售及分銷費用錄得1.9%增加。

財務費用（扣除資本化）由去年的4.65億港元輕微下降至4.30億港元。集團於截至二零二五年十二月三十一日止年度之所有債務（包括銀行借貸、其他借貸及優先票據）的加權平均成本為4.7%（二零二四年：5.6%）。

Management Discussion and Analysis

管理層討論及分析

(continued) (續)

LIQUIDITY, FINANCIAL AND CAPITAL RESOURCES

It is the Group's policy to use the cash flow generated from operations and appropriate level of borrowings as the principal source of fund to expand business. As at 31 December 2025, the Group's total indebtedness (including bank borrowings, other borrowings and senior notes) amounted to HK\$9,295 million (2024: HK\$8,542 million).

As at 31 December 2025, the Group had cash and cash equivalents and time deposits with maturity over three months of HK\$5,071 million (2024 : HK\$4,348 million). Total assets were HK\$22,073 million (2024 : HK\$20,696 million), in which current assets were HK\$7,331 million (2024 : HK\$6,515 million). Total liabilities of the Group were HK\$14,315 million (2024 : HK\$13,484 million), in which current liabilities were HK\$8,527 million (2024 : HK\$5,432 million). The Group's net debt-to-assets ratio, measured on the basis of total indebtedness net of cash and term deposits, divided by total assets was 19.1% (2024 : 20.3%). The Group's financial and liquidity remain stable, and well prepared for the development in 2026.

STRATEGIC COOPERATION FRAMEWORK AGREEMENT

On 24 March 2025, the Company entered into a strategic cooperation framework agreement (the "Cooperation Agreement") with Yonyou Network Technology Co., Ltd. (用友網絡科技股份有限公司) ("Yonyou Network"), a company which founded in 1988 and headquartered in Beijing, the issued shares of which are listed and traded on the main board of the Shanghai Stock Exchange (stock code: 600588). Pursuant to the Cooperation Agreement, the Group and Yonyou Network shall carry out in-depth cooperation in the aspects of enterprise intelligent empowerment and AI intelligent empowerment applications, etc., by leveraging on deep experience in gas transmission and distribution as well as integrated energy services, and leading advantages in artificial intelligence and IoT technologies, to build intelligent solutions covering the entire energy, production, operation and consumption scenarios through technology integration and ecological synergy, so as to realize enterprise intelligent upgrades, help enterprises reduce costs and increase efficiency, optimize user experience, and jointly lead the creation of industry intelligent benchmarks (the "Cooperations"). Through the Cooperations, the parties will build group-level data standards, standardize business processes and organizational management rules jointly,

流動資金、財務及資本資源

集團的政策為使用經營業務所得現金流量及適當水平的借貸作為主要資金來源，以用於擴展業務。於二零二五年十二月三十一日，集團的債務總額（包括銀行借貸、其他借貸及優先票據）為92.95億港元（二零二四年：85.42億港元）。

於二零二五年十二月三十一日，集團的現金及現金等值項目以及到期日為三個月以上的定期存款為50.71億港元（二零二四年：43.48億港元）。總資產為220.73億港元（二零二四年：206.96億港元），其中流動資產為73.31億港元（二零二四年：65.15億港元）。集團之總負債為143.15億港元（二零二四年：134.84億港元），其中流動負債為85.27億港元（二零二四年：54.32億港元）。集團的淨債務對資產比率（總債務（扣除現金及定期存款）除以總資產）為19.1%（二零二四年：20.3%）。集團的財務及流動資金保持平穩，為集團二零二六年的發展作好充分準備。

戰略合作框架協議

於二零二五年三月二十四日，公司與用友網絡科技股份有限公司（「用友網絡」）訂立一份戰略合作框架協議（「合作協議」），該公司於一九八八年成立，總部位於北京，其已發行股份於上海證券交易所主板上市及買賣（股份代號：600588）。根據合作協議，集團與用友網絡將憑藉在燃氣輸配及綜合能源服務方面的深厚經驗，以及在人工智能及物聯網技術方面的領先優勢，在企業智能賦能及人工智能賦能應用等方面開展深度合作，通過技術融合及生態協同，打造覆蓋能源、生產、運營及消費全場景的智能解決方案，從而實現企業智能化升級，幫助企業降本增效，優化用戶體驗，共同引領打造行業智能標桿（「該等合作」）。透過該等合作，雙方將共同構建集團級數據標準，規範業務流程及組織管理規則，打破燃氣、能源、化工等跨板塊數據壁壘，實現智能化基礎建設；

Management Discussion and Analysis

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break down cross-sector data barriers such as gas, energy, and chemicals, and realize the construction of an intelligent foundation; design a modular and scalable system architecture, ensure the compatibility of the functions of each module; build a full-business intelligent platform to achieve multi-format financial accounting and business management standardization; and achieve deep integration of business and finance and financial sharing.

For details of the Cooperations, please refer to the announcements of the Company dated 24 March 2025 and 25 March 2025.

SIGNIFICANT INVESTMENTS

As at 31 December 2025, the Group did not have any significant investment held.

MATERIAL ACQUISITIONS AND DISPOSALS OF SUBSIDIARIES, ASSOCIATED COMPANIES AND JOINT VENTURES

The Group did not have any material acquisitions and disposals of subsidiaries, associates and joint ventures during the year ended 31 December 2025. The proposed transactions as detailed below are yet to be completed as of the date of this report.

On 27 October 2025, China Oil and Gas Investment Group Company Limited* (中油燃氣投資集團有限公司) (“China Oil Investment”), Tiandalitong New Energy (Zhuhai) Co., Ltd.* (天達利通新能源(珠海)有限公司) (“Tiandalitong”), China City Natural Gas Investment Group Co., Ltd. (中油中泰燃氣投資集團有限公司) (“CCNG”, together with China Oil Investment and Tiandalitong, collectively, the “China Oil And Gas Transaction Parties”) and Shandong Shengli Co., Ltd. (山東勝利股份有限公司) (“Shengli Share”), entered into a non-legally binding agreement of intent of asset acquisition by way of share issuance and cash payment (the “Letter of Intent”), pursuant to which Shengli Share intends to acquire (i) 100% equity interests of China Oil and Gas (Zhuhai Hengqin) Company Limited* (中油燃氣(珠海橫琴)有限公司) (“China Oil Zhuhai”) held by China Oil Investment, (ii) 100% equity interests of Tiandashengtong New Energy (Zhuhai) Co., Ltd.* (天達勝通新能源(珠海)有限公司) (“Tiandashengtong”) held by Tiandalitong, (iii) 51% equity interests of Nantong Oil & Gas Co., Ltd.* (南通中油燃氣有限責任公司) (“Nantong Oil”) held by CCNG, and (iv) 40% equity interests of Qinghai China Oil Ganhe Industrial Park Gas Co., Ltd.* (青海中油甘河工業園區燃氣有限公司) (“Ganhe China Oil”, together with China Oil Zhuhai, Tiandashengtong and Nantong Oil, collectively, the “Target Companies”) held by CCNG (the “Proposed Transactions”).

設計模塊化、可擴展的系統架構，保證各模塊功能兼容；搭建全業務智能化平台，實現多業態財務核算及業務管理標準化；實現業財深度融合及財務共享。

有關該等合作的詳情，請參閱公司日期為二零二五年三月二十四日及二零二五年三月二十五日的公告。

重大投資

於二零二五年十二月三十一日，集團並無持有任何重大投資。

附屬公司、聯營公司及合營企業之重大收購及出售

截至二零二五年十二月三十一日止年度，集團並無任何重大收購及出售附屬公司、聯營公司及合營企業之交易。下文詳述的建議交易事項於本報告日期尚未完成。

於二零二五年十月二十七日，中油投資集團有限公司（「中油投資」）、天達利通新能源（珠海）有限公司（「天達利通」）、中油中泰燃氣投資集團有限公司（「中油中泰」，連同中油投資及天達利通，統稱「該等中油燃氣交易方」）與山東勝利股份有限公司（「勝利股份」）訂立一份收購資產之不具法律約束力意向書（「意向書」），據此，勝利股份擬以發行股份及現金支付方式收購(i)中油投資持有的中油燃氣(珠海橫琴)有限公司（「中油珠海」）100%股權；(ii)天達利通持有的天達勝通新能源(珠海)有限公司（「天達勝通」）100%股權；(iii)中油中泰持有的南通中油燃氣有限責任公司（「南通中油」）51%股權；及(iv)中油中泰持有的青海中油甘河工業園區燃氣有限公司（「甘河中油」，連同中油珠海、天達勝通及南通中油，統稱「目標公司」）40%股權（「建議交易事項」）。

Management Discussion and Analysis

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China Oil Investment, Tiandashengtong and China Oil Zhuhai are indirect wholly-owned subsidiaries of the Company. CCNG is held as to 51% by the Group. Nantong Oil is held as to 51% by CCNG and 49% by China Oil Zhuhai, and Ganhe China Oil is held as to 40% by CCNG and 40% by China Oil Zhuhai. Shengli Share is a joint stock company established in the People's Republic of China (the "PRC") which issued shares are listed and traded on the main board of the Shenzhen Stock Exchange (stock code: 000407), and are held as to approximately 22.16% by the Group.

On 10 November 2025, the China Oil And Gas Transaction Parties and Shengli Share entered into an agreement of asset acquisition by way of share issuance and cash payment (the "Agreement"). Pursuant to the Agreement, the transaction consideration will be the sum of the transaction consideration payable by Shengli Share to the China Oil And Gas Transaction Parties (i) Shengli Share through the issuance of Shengli Share domestic RMB ordinary shares (A shares) with a par value of RMB1.00 per share as part of the transaction consideration (the "Consideration Shares"); and (ii) Shengli Share through cash payment as part of the transaction consideration (the "Cash Consideration"). The Agreement also further implement the terms of the Proposed Transactions, including the pricing basis, pricing benchmark date, issuance price of the Consideration Shares, lock-up period for the Consideration Shares.

The Proposed Transactions shall be conditional upon the fulfilment of certain conditions, including but not limited to, Shengli Share, the Target Companies and the China Oil And Gas Transaction Parties have fulfilled necessary approvals, authorizations, filings or licenses required by relevant authorities, laws and regulations.

The Agreement aims to guide the parties in implementing the Proposed Transactions. Based on the preliminary assessment by the Board, the Proposed Transactions may constitute a very substantial acquisition under Chapter 14 of the Rules Governing the Listing of Securities (the "Listing Rules") on The Stock Exchange of Hong Kong Limited (the "Stock Exchange"), which is subject to the final determination of the transaction consideration.

As at the date of this report, the audit and valuation of the relevant equity interests in the Target Companies to be acquired by Shengli Share (the "Target Assets") have not been completed. The appraised value and the transaction price of the Target Assets, as well as the ratio of Share Consideration and Cash Consideration have not yet been determined. The transaction consideration will be determined by the parties through negotiation based on the asset appraisal report in respect of the Target Assets issued by the asset appraisal institution, and the entering into of a supplemental agreement.

中油投資、天達勝通及中油珠海為公司之間接全資附屬公司。中油中泰由集團持有51%。南通中油由中油中泰持有51%及由中油珠海持有49%，而甘河中油由中油中泰持有40%及由中油珠海持有40%。勝利股份為一間於中華人民共和國（「中國」）成立的股份有限公司，其已發行股份於深圳證券交易所主板上市及買賣（股份代號：000407），並由集團持有約22.16%。

於二零二五年十一月十日，該等中油燃氣交易方與勝利股份訂立一份以發行股份及現金支付方式收購資產之協議（「該協議」）。根據該協議，交易對價將為勝利股份向該等中油燃氣交易方應付的交易對價總和：(i)勝利股份透過發行每股面值人民幣1.00元之勝利股份境內人民幣普通股（A股）作為部分交易對價（「對價股份」）；及(ii)勝利股份透過現金支付作為部分交易對價（「現金對價」）。該協議亦進一步落實建議交易事項的條款，包括定價基準、定價基準日、對價股份的發行價及對價股份的禁售期。

建議交易事項須待達成若干條件後方可作實，包括但不限於勝利股份、目標公司及該等中油燃氣交易方已履行相關主管機關、法律及法規規定的必要批准、授權、備案或許可。

該協議旨在指導各方實施建議交易事項。根據董事局的初步評估，建議交易事項可能構成香港聯合交易所有限公司（「聯交所」）證券上市規則（「上市規則」）第14章項下的一項非常重大的收購事項，惟須待交易對價最終釐定後方可作實。

於本報告日期，勝利股份擬收購的目標公司相關股權（「目標資產」）的審核及估值尚未完成。目標資產的評估值及交易價格，以及股份對價與現金對價的比例尚未釐定。交易對價將由各方根據資產評估機構就目標資產出具的資產評估報告，經協商後釐定，並訂立補充協議。

Management Discussion and Analysis

管理層討論及分析

(continued) (續)

For details of the Proposed Transactions, please refer to the announcements of the Company dated 27 October 2025 and 10 November 2025.

EMPLOYEES AND REMUNERATION POLICY

As at 31 December 2025, the Group employed a total of 4,648 (2024: 4,814) full-time employees, most of whom were stationed in the PRC. Total staff cost for the year ended 31 December 2025 amounted to HK\$560 million (2024: HK\$534 million). The Group remunerates its employees based on their performance, working experience and the prevailing market wage level. The total remuneration of the employees consists of basic salary, cash bonus and share-based incentives. The Company has also adopted a share option scheme and a share award scheme.

PLEDGE OF ASSETS

As at 31 December 2025, senior notes issued by the Company and certain facilities were guaranteed by certain subsidiaries of the Company.

The Group has interests in 195,027,219 shares of Shengli Share, being approximately 22.16% of the entire share capital of Shengli Share, of which 17.51% of the issued shares of Shengli Share were pledged to a bank to secure the banking facilities granted to the Group.

The aforementioned interests in Shengli Share and certain other assets are pledged for bank borrowings of HK\$259 million.

LOAN AGREEMENTS WITH COVENANTS RELATING TO SPECIFIC PERFORMANCE OF THE CONTROLLING SHAREHOLDER

Under the facility agreement dated 5 December 2023 for a 36-months term loan facility up to US\$350 million (the "Syndicate Loan Facilities"), if there occurs a change in control, the lenders may declare the participation in the Syndicated Loan Facilities due and payable. The change in control includes, among others:

有關建議交易事項的詳情，請參閱公司日期為二零二五年十月二十七日及二零二五年十一月十日的公告。

僱員及酬金政策

於二零二五年十二月三十一日，集團共僱用4,648名（二零二四年：4,814名）全職僱員，其中大部分僱員駐於中國。截至二零二五年十二月三十一日止年度的員工成本總額為5.60億港元（二零二四年：5.34億港元）。集團根據員工的工作表現、工作經驗及現行市場工資水平釐定其酬金。僱員之總酬金包括基本薪金、現金花紅及股份獎勵。公司亦已採納購股權計劃及股份獎勵計劃。

資產抵押

於二零二五年十二月三十一日，公司發行的優先票據及若干融資由公司若干附屬公司擔保。

集團持有的195,027,219股勝利股份，佔勝利股份已發行股本約22.16%，其中勝利股份已發行股份之17.51%抵押予一間銀行以擔保授予集團的銀行融資。

上述於勝利股份的權益及若干其他資產已抵押作為2.59億港元銀行借貸之擔保。

貸款協議載有關於控股股東須履行特定責任的條件

根據有關為期36個月最高額350,000,000美元貸款融資（「銀團貸款融資」）、日期為二零二三年十二月五日的融資協議，若控制權發生變更，貸款人可宣佈銀團貸款融資到期並立即償還。控制權變更包括（但不限於）：

Management Discussion and Analysis

管理層討論及分析

(continued) (續)

- (a) Mr. Xu Tie-liang (“Mr. Xu”), executive Director, chairman of the Board and chief executive officer of the Company (whether individually or collectively with his spouse and his or his spouse’s children (whether through a trust or otherwise)):
- (i) is not, or ceases to be the single largest direct or indirect beneficial holder (holding not less than 25%) of each class of the Company’s equity interests carrying any entitlement to vote; or
- (ii) does not, or ceases to (without prejudice to paragraph (i) above) directly or indirectly control the Group. For the purpose of this paragraph, “control” has the meaning given to it in The Codes on Takeovers and Mergers and Share Buy-backs;
- (b) Mr. Xu is not, or ceases to be, chairman of the Board unless replaced by a person approved by all the lenders; or
- (c) the Company does not, or ceases to:
- (i) own beneficially (and directly or indirectly) not less than 51% of each class of equity interests of CCNG, carrying any entitlement to vote; or
- (ii) control, directly or indirectly, CCNG. For the purpose of this paragraph, “control” means the ability to direct CCNG’s affairs and/or the composition of its board of directors (or equivalent body).
- (a) 執行董事、董事局主席兼公司行政總裁許鈺良先生（「許先生」）（無論是單獨還是與其配偶及其或其配偶的子女共同（無論是透過信託還是其他方式））：
- (i) 不再是或將不再是具有任何投票權的公司各類股權的單一最大直接或間接受益持有人（持有不少於25%）；或
- (ii) 沒有或不再（在不影響上文第(i)段的情況下）直接或間接控制集團。就本段而言，「控制權」具有《收購、合併及股份回購守則》中所賦予的涵義；
- (b) 許先生不再擔任或將不再擔任董事局主席，除非由所有貸款人認可的人士接替；或
- (c) 公司不會或不再：
- (i) 實益（直接或間接）擁有不少於51%且具有投票權的中油中泰各類股權；或
- (ii) 直接或間接控制中油中泰。就本段而言，「控制權」是指導中油中泰事務和／或其董事局（或同等機構）組成的能力。

Details of the Syndicated Loan Facilities are set out in the Company’s announcement dated 5 December 2023.

銀團貸款融資的詳情載於公司日期為二零二三年十二月五日的公告。

CONTINGENT LIABILITIES

The Group has no material contingent liability as at 31 December 2025.

或然負債

集團於二零二五年十二月三十一日並無任何重大或然負債。

Management Discussion and Analysis

管理層討論及分析

(continued) (續)

FINANCIAL MANAGEMENT AND TREASURY POLICY

The financial risk management of the Group is the responsibility of the Group's treasury function at the head office in Hong Kong. One of the major objectives of the Group's treasury policies is to manage its exposure to fluctuation in interest rates and foreign currency exchange rates. It is the Group's policy not to engage in speculative activities.

The Group conducts its business primarily in Renminbi. The Group's certain bank deposits are denominated in Hong Kong dollars, Renminbi and United States dollars, and the Group's offshore bank loans and senior notes are denominated in Renminbi, Canadian dollars and United States dollars.

Other than those disclosed, the Group does not have any material exposures to foreign exchange fluctuations. The Group does not have a foreign currency hedging policy. However, the Group monitors its foreign currency exposure closely and may, depending on the circumstances and trend of foreign currencies, consider adopting a significant foreign currency hedging policy in the future.

LITIGATION

As at 31 December 2025, the Group has no material litigation.

CAPITAL STRUCTURE

As at 31 December 2025, the issued share capital of the Company was HK\$56,368,038.34 divided into 5,636,803,834 shares of the Company with a nominal value of HK\$0.01 each.

財務管理及庫務政策

集團之財務風險管理為集團於香港總辦事處之庫務職能。集團庫務政策之主要目標之一為管理其利率及匯率波動風險。集團的政策為不從事投機行為。

集團主要以人民幣經營業務。集團若干銀行存款以港元、人民幣及美元計值，而集團的境外銀行貸款及優先票據則以人民幣、加拿大元及美元計值。

除上述所披露者外，集團並無承受任何重大外匯匯率波動風險。集團並無訂立外匯對沖政策。然而，集團會緊密監察外匯風險及日後可能（視情況及外幣走勢而定）考慮採用重大外匯對沖政策。

訴訟

於二零二五年十二月三十一日，集團並無牽涉任何重大訴訟。

資本架構

於二零二五年十二月三十一日，公司已發行股本為56,368,038.34港元，分為每股面值0.01港元的5,636,803,834股公司股份。

Management Discussion and Analysis

管理層討論及分析

(continued) (續)

EVENTS AFTER THE REPORTING PERIOD

Repurchase of 4.7% Senior Notes due 2026

In early 2026, the Company (i) repurchased an aggregate principal amount of US\$39,000,000 of its 4.7% senior notes due 2026 (the “4.7% Senior Notes due 2026”) from the open market, and (ii) repurchased an aggregate principal amount of US\$271,795,000 of the 4.7% Senior Notes due 2026 through an offer to purchase for cash at purchase price of US\$1,000 per US\$1,000 principal amount.

As at the date of this report, the outstanding principal amount of the 4.7% Senior Notes due 2026 was US\$89,205,000.

Issue of 7% Senior Notes due 2029

In early 2026, the Company also issued 7.0% senior notes due 2029 (the “7% Senior Notes due 2029”) in an aggregate principal amount of US\$300,000,000 at offering price of 99.337% of the principal amount.

For details of the repurchase and issue of the Company’s senior notes, please refer to the announcements of the Company dated 8 January 2026, 19 January 2026, 22 January 2026, 27 January 2026, 4 February 2026 and 5 February 2026.

Save as the above, there were no material events after the reporting period.

FINAL DIVIDEND

The Board resolved not to recommend any final dividend for the year ended 31 December 2025 (2024: Nil).

報告期後事項

購回二零二六年到期4.7厘優先票據

於二零二六年初，公司(i)從公開市場購回本金總額為39,000,000美元的將於二零二六年到期的4.7厘優先票據（「二零二六年到期4.7厘優先票據」），及(ii)透過現金購買要約，以每1,000美元本金額1,000美元的購買價款購回本金總額為271,795,000美元的二零二六年到期4.7厘優先票據。

於本報告日期，二零二六年到期4.7厘優先票據的未償還本金額為89,205,000美元。

發行二零二九年到期7厘優先票據

於二零二六年初，公司亦發行本金總額為300,000,000美元的將於二零二九年到期的7.0厘優先票據（「二零二九年到期7厘優先票據」），發行價為本金額的99.337%。

有關公司優先票據的購回及發行詳情，請參閱公司日期為二零二六年一月八日、二零二六年一月十九日、二零二六年一月二十二日、二零二六年一月二十七日、二零二六年二月四日及二零二六年二月五日的公告。

除上文所述者外，並無重大報告期後事項。

末期股息

董事局決議不建議任何截至二零二五年十二月三十一日止年度之末期股息（二零二四年：無）。

Biographical Details of Directors 董事履歷簡介

EXECUTIVE DIRECTORS

Mr. Xu Tie-liang, aged 62, an executive Director, the Chairman of the Board, the Chief Executive Officer and the chairman of the Corporate Governance Committee of the Company. He is responsible for a holistic strategic planning of the Group, leading and supervising the work of the Board and the Corporate Governance Committee. He is also the managing director of Shandong Shengli Co., Ltd. (000407.SZ), China City Natural Gas Investment Group Co., Ltd and Baccalieu Energy Inc. Canada and director of certain subsidiaries of the Company. Mr. Xu holds a Degree of Doctor of Business Administration from University of Minnesota, USA. He graduated from Xi'an Shiyu University (西安石油大學), and postgraduate from the University of International Business and Economics (對外經濟貿易大學), postgraduate from Tsinghua University School of Economic and Management (清華大學經管學院), with a master degree of advanced business administration. Mr. Xu has extensive experience in energy, investments and management. Mr. Xu is the founder member of Zhongtai International Charity Fund Limited.

Mr. Xu is the spouse of Ms. Guan Yijun, and the father of Ms. Xu Ran.

Ms. Guan Yijun, aged 61, was appointed as an executive Director on 10 September 2010. She was appointed as the vice president of the Company on 1 September 2006. Ms. Guan is a member of the Corporate Governance Committee and Remuneration Committee of the Company. She is also a director of certain subsidiaries of the Company. Ms. Guan was a postgraduate from Peking University and obtained a Master Degree in Business Administration and is currently a PhD candidate in Business Administration at PHBS-SMU. She has extensive business operation management experiences over 25 years.

Ms. Guan is the spouse of Mr. Xu Tie-liang ("Mr. Xu") and the mother of Ms. Xu Ran.

執行董事

許鈇良先生，六十二歲，執行董事、董事局主席、行政總裁以及公司企業管治委員會主席，負責集團整體戰略規劃，領導及監察董事局及企業管治委員會的工作。彼亦出任山東勝利股份有限公司(000407.SZ)、中油中泰燃氣集團投資有限公司及加拿大Baccalieu Energy Inc.董事長及公司若干附屬公司的董事。許先生持有美國明尼蘇達大學工商管理博士學位。早年於西安石油大學畢業，為對外經濟貿易大學研究生、清華大學經管學院研究生、高級工商管理碩士。許先生在能源、投資和管理方面擁有豐富經驗。許先生為中泰國際慈善基金會有限公司創始成員。

許先生是關懿君女士的配偶及許然女士的父親。

關懿君女士，六十一歲，於二零一零年九月十日獲委任為執行董事。她於二零零六年九月一日獲委任為公司之副總裁。關女士為公司企業管治委員會及薪酬委員會之成員。彼亦為公司若干附屬公司之董事。關女士系北京大學研究生畢業，工商管理碩士，PHBS-SMU工商管理博士生在讀。彼從事企業經營管理工作超過二十五年，具有豐富經驗。

關女士是許鈇良先生（「許先生」）之配偶及許然女士之母親。

Biographical Details of Directors 董事履歷簡介

(continued) (續)

Mr. Gao Falian, aged 61, was appointed as an executive Director on 17 May 2021. Mr. Gao is a member of the Nomination Committee and Corporate Governance Committee of the Company. He is a senior engineer, obtained a bachelor's degree in law from Peking University and a master's degree in engineering from China University of Petroleum. Mr. Gao currently serves as a director of certain subsidiaries of the Group, including China Oil and Gas Investment Group Company Limited* (中油燃氣投資集團有限公司) ("China Oil and Gas Investment") and China City Natural Gas Investment Group Co., Ltd. (中油中泰燃氣投資集團有限公司) ("CCNG"). He also served as president of CCNG during the period from February 2010 to August 2018 and president of China Oil and Gas Investment during the period from September 2015 to August 2018. Mr. Gao held several positions in China Petroleum Pipeline Bureau during August 1985 to May 2010, including general manager, commissioner of technical service etc. He has extensive experience in oil and gas industry.

Ms. Xu Ran, aged 36, was appointed as an executive Director on 2 November 2021. She had been the manager of investment department of the Company for over nine years. She is a member of the Corporate Governance Committee of the Company and a director of certain subsidiaries of the Company. Since she joined the Company, she has participated in the acquisition of Baccalieu Energy Inc. in Canada and is responsible for evaluating the investment opportunities in the upstream business in North-America and treasury management. She is also responsible for the group's external investment activities. Prior to joining the Company, Ms. Xu worked in PricewaterhouseCoopers. Ms. Xu obtained a bachelor's degree in Accountancy in The University of San Diego of U.S.A. in 2012. She also obtained the CESGA qualification issued by EFFAS in 2022 and awarded Australian Certified Public Accountant (CPA) qualification in 2025.

Ms. Xu is the daughter of Mr. Xu Tie-liang and Ms. Guan Yijun.

高發連先生，六十一歲，於二零二一年五月十七日獲委任為執行董事。高先生是公司提名委員會及企業管治委員會的成員。彼為高級工程師，先後在北京大學取得法學學士學位、中國石油大學取得工程碩士學位。高先生現時為集團若干附屬公司之董事，包括中油燃氣投資集團有限公司（「中油燃氣投資」）及中油中泰燃氣投資集團有限公司（「中油中泰」）。彼亦於二零一零年二月至二零一八年八月期間曾擔任中油中泰之總裁及於二零一五年九月至二零一八年八月期間擔任中油燃氣投資之總裁。高先生亦曾於一九八五年八月至二零一零年五月期間擔任中國石油天然氣管道局若干職位，包括總經理、技術服務處處長等。彼於油氣行業有豐富之經驗。

許然女士，三十六歲，於二零二一年十一月二日獲委任為執行董事。彼曾擔任公司投資部經理超過九年。她是公司企業管治委員會之成員及公司若干附屬公司之董事。自加入公司以來，彼曾參與收購加拿大Baccalieu Energy Inc.，負責評估北美上游業務的投資機會和資金管理，她亦負責集團對外投資工作。於加入公司前，許女士曾於羅兵咸永道會計師事務所工作。許女士於二零一二年獲得美國聖地亞哥大學會計學學士學位。彼亦於二零二二年考獲由EFFAS頒發的CESGA資格及於二零二五年獲得澳洲註冊會計師資格。

許女士為許鉄良先生及關懿君女士之女兒。

Biographical Details of Directors 董事履歷簡介

(continued) (續)

INDEPENDENT NON-EXECUTIVE DIRECTORS

Ms. Liu Zhihong, aged 48, was appointed as an independent non-executive Director on 15 June 2023. She is the chairman of the Audit Committee and Remuneration Committee, and a member of the Nomination Committee of the Company. Ms. Liu holds an executive master's degree of business administration from the Peking University and is a member of the Chinese Institute of Certified Public Accountants. Ms. Liu has been a district manager of AIA Hong Kong since 2021. She was the financial controller of Tonking New Energy Group Holdings Limited (a company whose shares are listed on GEM of the Stock Exchange; stock code: 8326) during 2016 to 2020. Ms. Liu had participated in the audit work of BDO Limited during 2008 to 2012. She has extensive experience in the field of accounting. Ms. Liu has been appointed as an independent non-executive director of Zhongshen Jianye Holding Limited (a company whose shares are listed on the Main Board of the Stock Exchange; stock code: 2503) on 19 December 2023.

Mr. Wang Guangtian, aged 62, was appointed as an independent non-executive Director on 4 November 2009. He is the chairman of the Nomination Committee of the Company, a member of the Audit Committee and the Remuneration Committee of the Company. He held a master degree in world economics from the Hebei University and has over 40 years of experience in financial and administrative management. He was an independent non-executive director of ENN Energy Holdings Limited (a company whose shares are listed on the Main Board of the Stock Exchange; stock code: 2688) from December 2000 to May 2015.

獨立非執行董事

劉志紅女士，四十八歲，於二零二三年六月十五日獲委任為獨立非執行董事。她是公司審核委員會及薪酬委員會之主席，以及公司提名委員會之成員。劉女士系北京大學高級行政人員工商管理碩士，並為中國註冊會計師協會之成員。劉女士自二零二一年起為友邦香港之區域經理。她於二零一六年至二零二零年期間為同景新能源集團控股有限公司（一間股份於聯交所GEM上市之公司；股份代號：8326）之財務總監。劉女士於二零零八年至二零一二年期間於香港立信德豪會計師事務所有限公司從事審計工作。她於會計行業擁有豐富的經驗。劉女士於二零二三年十二月十九日獲委任為中深建業控股有限公司（一間股份於聯交所主板上市之公司；股份代號：2503）之獨立非執行董事。

王廣田先生，六十二歲，於二零零九年十一月四日獲委任為獨立非執行董事。王先生是公司提名委員會主席，以及審核委員會及薪酬委員會之成員。他持有河北大學世界經濟學碩士學位，於財務管理及行政管理方面擁有逾四十年經驗。他於二零零零年十二月至二零一五年五月期間曾擔任新奧能源控股有限公司（一間股份於聯交所主板上市之公司；股份編號：2688）的獨立非執行董事。

Biographical Details of Directors 董事履歷簡介

(continued) (續)

Mr. Yang Jie, aged 62, was appointed as an independent non-executive Director of the Company on 18 May 2017. He is a member of the Audit Committee of the Company. Mr. Yang was appointed as an executive Director of SuperX AI Technologies Ltd (a company listed on NASDAQ: SUPX) on 4 August 2025. He held a bachelor degree at University of International Business Economics. Mr. Yang is currently serving as director of MEC Advisory Limited which is the sole advisor of Can-China Global Resource Fund, and EMC Financial Limited, the general partner of Can-China Global Resource Fund respectively. Mr. Yang has more than 25 years of experience in mining investment and capital operation. He served as a board member of several Canadian listed mining companies and senior adviser of several Chinese companies for their overseas investment. Mr. Yang served as vice chairman of Greater China Mining Group, a director and an executive vice president of Continental Mineral Corp. and senior vice president and partner in Hunter Dickinson Inc. He has participated in corporate financing, mergers and acquisitions for numerous Canadian mining companies.

楊杰先生，六十二歲，於二零一七年五月十八日獲委任為公司獨立非執行董事。他是公司審核委員會成員。楊先生於二零二五年八月四日獲委任為SuperX AI Technologies Ltd (一間在納斯達克上市的公司：股份編號：SUPX)執行董事。楊先生畢業於對外經貿大學，獲得學士學位。楊先生目前分別擔任中國—加拿大自然資源投資合作基金之投資顧問公司MEC Advisory Limited及中國—加拿大自然資源投資合作基金普通合夥人EMC Financial Limited之董事。楊先生擁有超過二十五年的礦產投資和資本運作經驗。他曾擔任多家加拿大上市礦產公司董事和多家中國企業的海外投資高級顧問。他曾擔任大中華礦業集團副主席、大陸礦業公司董事和行政副總裁、Hunter Dickinson Inc高級副總裁及合夥人。他曾參與多家加拿大礦產公司的企業的融資、併購。

Report of the Directors

董事報告書

The Board is pleased to submit their report together with the audited consolidated financial statements of the Group for the year ended 31 December 2025.

PRINCIPAL ACTIVITIES

The principal activity of the Company is investment holding. The Group is principally engaged in investment in energy related business in various regions in the PRC and West Central Alberta, Canada, including but not limited to, (i) piped city gas business, pipeline design and construction, (ii) transportation, distribution and sales of compressed natural gas (CNG) and liquefied natural gas (LNG), (iii) development, production and sale of oil, gas, and other upstream production and sales of coal derived clean energy and other related products, and (iv) comprehensive energy and customer value-added services.

RESULTS AND APPROPRIATIONS

The Group's results for the year ended 31 December 2025 and the state of affairs of the Group as at that date are set out in the consolidated financial statements on pages 75 to 215.

BUSINESS REVIEW

Review of the Company's Business

A review of the business of the Group for the year ended 31 December 2025 and a discussion on the Group's future business development, and also the Group's performance during the year ended 31 December 2025 using the key financial performance indicators are provided in the "Chairman's Statement" and "Management Discussion and Analysis" on pages 10 to 21.

Principal Risks and Uncertainties Facing the Company

The Group's financial conditions, results of operations, and business prospects may be affected by a number of risks and uncertainties directly or indirectly pertaining to the Group's businesses. The following are the key risks and uncertainties identified by the Group. There may be other risks and uncertainties in addition to those as shown below which are not known to the Group or may not be material now but could turn out to be material in the future.

董事局欣然提呈彼等之報告連同集團截至二零二五年十二月三十一日止年度之經審核綜合財務報表。

主要業務

公司之主要業務為投資控股。集團主要從事於中國及加拿大阿爾伯塔省中西部多個地區之能源相關業務投資，包括但不限於(i)城市管道燃氣業務、管道設計及建設；(ii)壓縮天然氣(CNG)及液化天然氣(LNG)之運輸、配送及銷售；(iii)石油、天然氣及其他上游產品的開發、生產及銷售，以及煤基清潔能源及其他相關產品的銷售；及(iv)綜合能源及客戶增值服務。

業績及分配

集團截至二零二五年十二月三十一日止年度之業績及集團於當日之業務狀況載於綜合財務報表第75頁至第215頁。

業務回顧

公司業務回顧

集團截至二零二五年十二月三十一日止年度的業務回顧及有關集團未來業務發展的討論，以及集團於截至二零二五年十二月三十一日止年度內採用財務表現關鍵指標的表現載於第10至21頁的「主席報告」及「管理層討論及分析」。

公司面臨的主要風險及不明朗因素

集團的財務狀況、營運業績及業務前景可能受到與集團業務直接或間接相關的若干風險及不明朗因素的影響。以下為集團知悉的主要風險及不明朗因素。除下文所列者外，或會存在集團並未知悉或目前可能不重要但日後可能變得重要的其他風險及不明朗因素。

Report of the Directors

董事報告書

(continued) (續)

Natural Gas Price Control Risk

The Group is principally engaged in distribution of natural gas in the PRC. The city-gate price of natural gas is determined with reference to the wellhead price and transmission charges. In China, wellhead prices for residential and fertilizer users are fixed, while wellhead prices for industrial and commercial users may vary from the benchmark price set by the PRC National Development and Reform Commission. Piped gas end-user tariffs are determined by local pricing bureaus. There may be risks that the Group is unable to obtain approval for passing through any increase in natural gas price which would deteriorate the Group's profit.

Foreign Exchange Risk

The Group's principal business is located in the PRC and Canada and its major transactions are conducted in Renminbi. Most of its assets and liabilities of the Group are denominated in Renminbi and Canadian dollars.

The Renminbi is not freely convertible. There is a risk that the Chinese government may take actions affecting exchange rates which may have a material adverse effect on the Group's net assets, earnings and any dividends it declares if such dividend is to be exchanged or converted into foreign exchange. The Group has not entered into any hedging transactions to manage the potential fluctuation in foreign currencies. The Group does not consider that it has any significant exposure to the risk of fluctuation in the exchange rate between HK\$ and RMB.

Liquidity Risk

Liquidity risk is the potential risk that the Group will be unable to meet its obligations when they fall due because of an inability to obtain adequate funding or liquidate assets. In managing liquidity risk, the Group monitors cash flows and maintains an adequate level of cash and cash equivalents to ensure the ability to finance the Group's operations and reduce the effects of fluctuation in cash flows.

Operational Risk

Operational risk is the risk of loss resulting from inadequate or failed internal processes, people and systems or from external events. Responsibility for managing operational risks basically rests with every function at divisional and departmental levels.

Key functions in the Group are guided by their standard operating procedures, limits of authority and reporting framework. The management will identify and assess key operational exposures regularly so that appropriate risk response can be taken.

天然氣價格控制風險

集團主要從事於中國輸送天然氣。天然氣城市門站價格乃經參考井口價格及輸氣費用釐定。於中國，居民用戶及肥料用戶的井口價格固定，而工商業用戶的井口價格可能與中國國家發展和改革委員會設定的基準價格不一致。管道燃氣終端用戶價格由當地物價局釐定。可能存在集團未能取得提高天然氣價格的批文的風險，此將令集團溢利受損。

外匯風險

集團主要業務位於中國及加拿大，而主要交易均以人民幣進行。集團大多數資產及負債均以人民幣及加元計值。

由於人民幣不可自由兌換，集團須承受中國政府可能會採取行動影響匯率的風險，該等行動可能會對集團的資產淨額、盈利以及任何所宣派股息（倘若有關股息須兌換或換算為外匯）構成重大不利影響。集團並無進行任何對沖交易以管理外幣波動的潛在風險。集團認為其所承擔的港元及人民幣之間的匯率波動風險不大。

流動資金風險

流動資金風險即是集團由於未能取得充足資金或變現資產，在責任到期時未能履約的可能性風險。管理流動資金風險時，集團監察現金流量，並維持充足之現金及現金等值項目水平，以確保能為集團營運提供資金及降低現金流量波動之影響。

營運風險

營運風險指因內部程序、人員或制度不足或缺失，或因外部事件導致之損失風險。管理營運風險之責任基本上由各個功能之分部及部門肩負。

集團之主要功能經由本身之標準營運程序、權限及匯報框架作出指引。管理層將會定期識別及評估主要之營運風險，以便採取適當風險應對。

Report of the Directors

董事報告書

(continued) (續)

Environmental Policy and Performance

Both the government and the public continue to pay utmost attention to environmental issues, despite the fact that certain expensive and environment friendly measures were planned and implementation will soon take place. More stringent requirements may be put into practice to address these issues.

The environmental, social and governance report of the Company for the year ended 31 December 2025 containing the information required under Appendix C2 to the Listing Rules is published on the websites of the Stock Exchange and the Company.

Compliance with the Relevant Laws and Regulations

The Company was incorporated in Bermuda and therefore the Company is subject to The Bermuda Companies Act. In addition, the Company is registered as a non-Hong Kong company under Part 16 of the Companies Ordinance (Chapter 622, Laws of Hong Kong) (the "Companies Ordinance") and therefore is subject to the relevant provisions under the Companies Ordinance.

The Company's shares are listed on the Stock Exchange and therefore the Company is subject to the governance of the Listing Rules, including the disclosure requirements and corporate governance provisions therein. Under the SFO, the Company is required to maintain a register of interests in shares and short positions and a register of directors' and chief executives' interests and short positions and is obliged to make timely disclosure of inside information.

During the year under review, as far as the Board and management are concerned, there was no breach of or non-compliance with the applicable laws and regulations by the Group that has a significant impact on its businesses and operations.

RELATIONSHIPS WITH STAKEHOLDERS

The Company recognises that employees are our valuable assets. Thus the Group provides competitive remuneration package to attract and motivate the employees. The Group regularly reviews the remuneration package of employees and makes necessary adjustments to conform to the market standard.

The Group also understands that it is important to maintain good relationship with business partners and bank enterprises to achieve its long term goals. Accordingly, the management have kept good communication, promptly exchanged ideas and shared business updates with them when appropriate. During the year under review, there was no material and significant dispute between the Group and its business partners or bank enterprises.

環保政策及表現

政府及公眾均十分重視環保問題，儘管若干花費巨大的環保措施已計劃並將很快付諸實施。可能實行嚴格的規定解決此類問題。

公司截至二零二五年十二月三十一日止年度的環境、社會及管治報告載有上市規則附錄C2規定的資料，刊載於聯交所及公司網站。

遵守相關法律法規

公司於百慕達註冊成立及因此公司須遵守百慕達公司法。此外，公司根據香港法例第622章公司條例（「公司條例」）第16部註冊為非香港公司，因此須遵守公司條例的相關條文。

公司股份於聯交所上市，因此公司須受上市規則（包括當中的披露規定及企業管治條文）規管。根據證券及期貨條例，公司須備存股份權益及淡倉登記冊以及董事及主要行政人員之權益及淡倉登記冊，並須及時披露內幕消息。

於回顧年度內，就董事局及管理層所關注，集團概無違反或不遵守對集團業務及營運產生重大影響的適用法律及法規。

與持份者之間的關係

公司認同，僱員是我們的寶貴資產。故此，集團提供具競爭力的薪酬待遇，以吸引並激勵僱員。集團定期檢討僱員的薪酬待遇，並會因應市場標準而作出必要的調整。

集團亦明白，與商業夥伴及銀行企業保持良好關係，是其達成長遠目標的重要要素。故此，管理層會在適當情況下與彼等進行良好溝通、適時交流想法及共享最新業務資料。於回顧年度內，集團與商業夥伴或銀行企業之間並沒有重大而明顯的糾紛。

Report of the Directors 董事報告書

(continued) (續)

FINAL DIVIDEND

The Board resolved not to recommend any final dividend for the year ended 31 December 2025 (2024: Nil).

EVENT AFTER THE REPORTING PERIOD

Save as the sub-sections headed “Repurchase of 4.7% Senior Notes due 2026” and “Issue of 7% Senior Notes due 2029” disclosed in the Management Discussion and Analysis of this annual report, there were no material events after the reporting period.

CLOSURE OF REGISTER OF MEMBERS

In order to determine the eligibility of the shareholders of the Company to attend and vote at the annual general meeting of the Company to be held on Friday, 15 May 2026 (the “2026 AGM”), the register of members of the Company will be closed from Monday, 1 May 2026 to Friday, 15 May 2026, both days inclusive, during which period no transfer of shares will be registered. In order to be eligible to attend and vote at the 2026 AGM, all transfers of shares accompanied by the relevant share certificate(s) must be lodged with the Company’s branch share registrar and transfer office in Hong Kong, Computershare Hong Kong Investor Services Limited at Shops 1712–1716, 17th Floor, Hopewell Centre, 183 Queen’s Road East, Wanchai, Hong Kong for registration not later than 4:30 p.m. on Friday, 8 May 2026. The record date for ascertaining shareholders’ entitlement to attend and vote at the 2026 AGM is Friday, 15 May 2026.

SUMMARY OF FINANCIAL INFORMATION

A summary of the results and of assets and liabilities of the Group for the last five financial years, as extracted from the audited consolidated financial statements, is set out on page 216. That summary does not form part of the consolidated financial statements.

SEGMENT INFORMATION

An analysis of the Group’s revenue and results by operating segments for the year ended 31 December 2025 is set out in note 5 to the consolidated financial statements.

末期股息

董事局決議不建議任何截至二零二五年十二月三十一日止年度之末期股息（二零二四年：無）。

報告期後事項

除本年報的管理層討論及分析所披露「購回二零二六年到期4.7厘優先票據」及「發行二零二九年到期7厘優先票據」分節外，並無重大報告期後事項。

暫停辦理股份過戶登記

為釐定公司股東出席將於二零二六年五月十五日（星期五）舉行之公司股東週年大會（「二零二六年股東週年大會」）並於會上投票的資格，公司將於二零二六年五月一日（星期一）至二零二六年五月十五日（星期五）（包括首尾兩天）暫停辦理股份過戶登記手續，期內將不會辦理任何股份過戶登記手續。為符合資格出席二零二六年股東週年大會並於會上投票，所有股份過戶文件連同相關股票須不遲於二零二六年五月八日（星期五）下午四時三十分遞交至公司於香港之股份過戶登記分處香港中央證券登記有限公司辦理登記，地址為香港灣仔皇后大道東183號合和中心17樓1712–1716室。就確定股東出席二零二六年股東週年大會並於會上投票之權利而言，記錄日期為二零二六年五月十五日（星期五）。

財務資料之概覽

集團過往五個財政年度之業績、資產及負債概覽（摘錄自經審核綜合財務報表）載於第216頁。該概覽並不構成綜合財務報表之一部分。

分部資料

集團截至二零二五年十二月三十一日止年度之營業額及按經營分部劃分之業績貢獻分析載於綜合財務報表附註5。

Report of the Directors

董事報告書

(continued) (續)

PROPERTY, PLANT AND EQUIPMENT

Details of movements in the property, plant and equipment of the Group during the year are set out in note 15 to the consolidated financial statements.

CHARITABLE DONATIONS

The Group did not make any charitable donations during the year (2024: Nil).

SHARE CAPITAL

Details of movement in the Company's share capital during the year are set out in note 31 to the consolidated financial statements.

SHARES ISSUED

The Company did not issue any share during the year ended 31 December 2025.

DEBENTURES ISSUED

The Company did not issue any debenture during the year ended 31 December 2025.

As disclosed in the sub-section headed "Issue of 7% Senior Notes due 2029" disclosed in the Management Discussion and Analysis of this annual report, the Company has issued 7% Senior Notes due 2029 on 4 February 2026.

EQUITY-LINKED AGREEMENTS

Save for the share schemes as set out in this Report of the Directors and in note 31 to the consolidated financial statements respectively, no equity-linked agreements were entered into by the Group during the year or subsisting at the end of the year.

物業、廠房及設備

年內，集團物業、廠房及設備之變動之詳情載於綜合財務報表附註15。

慈善捐款

年內，集團並無作出任何慈善捐款（二零二四年：無）。

股本

有關公司股本年內之變動詳情載於綜合財務報表附註31。

股份發行

公司於截至二零二五年十二月三十一日止年度概無發行任何股份。

債券發行

公司於截至二零二五年十二月三十一日止年度概無發行任何債券。

誠如本年報管理層討論及分析披露的「發行二零二九年到期7厘優先票據」分節所披露，公司已於二零二六年二月四日發行二零二九年到期7厘優先票據。

股票掛鈎協議

除本董事報告書及綜合財務報表內附註31分別所載股份計劃外，年內，集團概無訂立或於年末仍然有效的股票掛鈎協議。

Report of the Directors

董事報告書

(continued) (續)

SHARE SCHEMES

The Company adopted a share option scheme (the “Old Share Option Scheme”) at the special general meeting of the Company held on 23 November 2011. The Old Share Option Scheme was expired on 23 November 2021. Pursuant to the Old Share Option Scheme, the Board may at its discretion offer options to any eligible participant including, but not limited to any person being an employee, executive directors or non-executive directors of the Group or any invested entity (including independent non-executive directors of the Group or any invested entity) and any suppliers, consultants or advisers who will provide or have provided services to the Group or any invested entity. Details of the Old Share Option Scheme are set out in note 31 to the consolidated financial statements.

The Board adopted on 4 November 2011 a restricted share award scheme as an incentive to recognise the contributions by employees and to give incentives in order to retain them for their continuing operation and development and to attract suitable personnel for further development of the Group. The restricted share award scheme was expired on 4 November 2021.

Details of movements in the share options granted under the Old Share Option Scheme are as follows:

Name or category of participants	Exercise price	Date of grant	Exercisable period	Outstanding as at 1 January 2025 於二零二五年一月一日 尚未行使	Granted during the year 年內授出	Exercised during the year 年內行使	Lapsed during the year 年內失效	Outstanding as at 31 December 2025 於二零二五年十二月三十一日 尚未行使
Employees 僱員	0.46	22/01/2016 二零一六年一月二十二日	22/01/2019 to 21/01/2026 二零一九年一月二十二日至二零二六年一月二十一日	85,020,000	—	—	—	85,020,000
Total 合計				85,020,000	—	—	—	85,020,000

股份計劃

公司在於二零一一年十一月二十三日舉行的公司股東特別大會上採納一項購股權計劃（「舊購股權計劃」）。舊購股權計劃已於二零二一年十一月二十三日屆滿。根據舊購股權計劃，董事局可酌情提供購股權予任何合資格參與者，包括但不限於集團或任何投資實體之僱員、執行董事或非執行董事（包括集團或任何投資實體之獨立非執行董事），以及任何將會或曾經為集團或任何投資實體提供服務之供應商、諮詢人或顧問。舊購股權計劃詳情載於綜合財務報表附註31。

董事局於二零一一年十一月四日採納一項限制性股份獎勵計劃，作為獎勵以嘉許僱員之貢獻，並作為激勵為集團持續經營及發展挽留僱員，以及為集團進一步發展吸納合適人才。限制性股份獎勵計劃已於二零二一年十一月四日屆滿。

根據舊購股權計劃授出之購股權變動詳情載列如下：

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(continued) (續)

Notes:

The vesting period and the exercisable manner of these share options are as follow:

- (i) The vesting period of 30% of the share options is from the date of grant and up to 21 January 2018 and are exercisable on 22 January 2018;
- (ii) The vesting period of 30% of the share options is from the date of grant and up to 21 January 2019 and are exercisable on 22 January 2019; and
- (iii) The vesting period of 40% of the share options is from the date of grant and up to 21 January 2020 and are exercisable on 22 January 2020.

These share options were granted on 22 January 2016, the closing price of the shares on 21 January 2016, being the date immediately before the date of grant, was HK\$0.43. During the year ended 31 December 2025, no share options granted under the Old Share Option Scheme were cancelled, exercised or lapsed. 85,020,000 share options were lapsed on 22 January 2026.

The number of Shares that may be issued in respect of the share options granted under the Old Share Option Scheme divided by the weighted average number of issued Shares for the year ended 31 December 2025 was 1.64%.

At the annual general meeting of the Company held on 15 June 2023, the shareholders approved the adoption of the new share option scheme (the "New Share Option Scheme") and the new share award scheme (the "New Share Award Scheme") so that options and awards may be granted to eligible participants pursuant to the terms of the New Share Option Scheme and the New Share Award Scheme respectively. The New Share Option Scheme and the New Share Award Scheme were adopted on 19 June 2023, being the date of fulfilment of all conditions precedent.

The principal terms of the New Share Option Scheme and the New Share Award Scheme are summarised as follows:

1. The purpose of the New Share Option Scheme is to enable the Group to grant options to the eligible participants as incentives or rewards for their contribution to the Group; the purpose of the New Share Award Scheme is to align the interests of eligible participants with those of the Group through ownership of shares, dividends and other distributions paid on shares and/or the increase in value of the shares and to encourage and enable eligible participants, upon whose judgment, initiative and efforts the Group largely depends for the successful conduct of its business, to make contributions to the long-term growth and profits of the Group and share in the success of the Group.

附註：

該等購股權可按下列歸屬期及行使方式行使：

- (i) 30%的購股權歸屬期為自授出日期起直至二零一八年一月二十一日並於二零一八年一月二十二日可行使；
- (ii) 30%之購股權歸屬期為自授出日期起直至二零一九年一月二十一日並於二零一九年一月二十二日可行使；及
- (iii) 40%的購股權歸屬期為自授出日期起直至二零二零年一月二十一日並於二零二零年一月二十二日可行使。

該等購股權於二零一六年一月二十二日授出，股份於二零一六年一月二十一日（即緊接授出日期前之日）之收市價為0.43港元。截至二零二五年十二月三十一日止年度，概無根據舊購股權計劃授出的購股權被註銷、行使或失效。85,020,000份購股權已於二零二六年一月二十二日失效。

根據舊購股權計劃授出的購股權可能發行的股份數目除以截至二零二五年十二月三十一日止年度已發行股份的加權平均數為1.64%。

於二零二三年六月十五日舉行之公司股東週年大會上，股東批准採納新購股權計劃（「新購股權計劃」）及新股份獎勵計劃（「新股份獎勵計劃」），以便可分別根據新購股權計劃及新股份獎勵計劃之條款向合資格參與者授出購股權及獎勵。新購股權計劃及新股份獎勵計劃於二零二三年六月十九日（即所有先決條件達成日期）獲採納。

新購股權計劃及新股份獎勵計劃的主要條款概述如下：

1. 新購股權計劃旨在使集團可向合資格參與者授出購股權，作為彼等對集團作出貢獻之獎勵或回報；新股份獎勵計劃旨在透過股份擁有權、股息及就股份支付的其他分派及／或股份增值，使合資格參與者的利益與集團的利益一致，並鼓勵及使合資格參與者（集團成功經營業務主要依賴其判斷、主動性及努力）為集團的長期增長及溢利作出貢獻及分享集團的成功。

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(continued) (續)

- The participants of the New Share Option Scheme and the New Share Award Scheme include (i) any employee (whether full time or part time) of the Company or any subsidiary of the Company; and (ii) any director of the Company or any subsidiaries of the Company.
- The maximum number of shares which may be issued upon exercise of all options and awards to be granted under the New Share Option Scheme, the New Share Award Scheme and any other schemes of the Company, shall not exceed 10% of the issued shares of the Company as at 15 June 2023, being the date of approval of the New Share Option Scheme and the New Share Award Scheme, which was 563,680,383 shares (the "Scheme Mandate Limit"). Such limit might be refreshed by the Shareholders at general meeting after three years from the adoption date or the date of Shareholders' approval for the last refreshment.
- The total number of options and awards available for grant under the Scheme Mandate Limit at the adoption date and 31 December 2025 was 563,680,383 shares. As at the date of this report, the total number of shares available for issue under the New Share Option Scheme and the New Share Award Scheme and any other schemes of the Company is 563,680,383 shares, representing 10% of the issued shares of the Company.
- Unless approved by the Shareholders, the total number of shares issued and to be issued upon exercise of the options (including both exercised and outstanding options) and awards granted to each participant in any 12-month period must not exceed 1% of the relevant class of the shares in issue.
- Each grant of options and awards to an eligible participant who is a Director, chief executive or substantial shareholder of the Company, or any of their respective associates, under the New Share Option Scheme and the New Share Award Scheme must be approved by the independent non-executive Directors.
- Unless approved by the Shareholders, the total number of shares issued and to be issued upon exercise of the options granted to an independent non-executive Director or a substantial shareholder of the Company, or any of their respective associates (including both exercised and outstanding options) in any 12-month period must not exceed 0.1% of the relevant class of the shares in issue.
- Unless approved by the Shareholders, any granted of awards to director (including independent non-executive director), chief executive or substantial shareholder of the Company, or any of their associates, in any 12-month period must not exceed 0.1% of the relevant class of the shares in issue.
- 新購股權計劃及新股份獎勵計劃的參與者包括(i)公司或公司任何附屬公司之任何僱員(不論其為全職或兼職);及(ii)公司或公司任何附屬公司的任何董事。
- 於行使根據新購股權計劃、新購股權計劃及公司任何其他計劃將予授出的所有購股權及獎勵時可予發行的股份數目上限，不得超過公司於二零二三年六月十五日(即批准新購股權計劃及新購股權計劃日期)已發行股份的10%，即563,680,383股股份(「計劃授權上限」)。該上限可由股東於採納日期或股東批准最後一次更新日期起計三年後於股東大會上予以更新。
- 於採納日期及二零二五年十二月三十一日，根據計劃授權上限可供授出之購股權及獎勵總數為563,680,383股股份。於本報告日期，根據新購股權計劃及新股份獎勵計劃及公司任何其他計劃可供授出之股份總數為563,680,383股股份，佔公司已發行股份10%。
- 除非獲股東批准，否則於任何十二個月期間因行使授予每名參與者的購股權(包括已行使及尚未行使的購股權)及獎勵而已發行及將予發行的股份總數，不得超過相關類別已發行股份總數的1%。
- 根據新購股權計劃及新股份獎勵計劃向身為公司董事、主要行政人員或主要股東或彼等各自任何聯繫人之合資格參與者授出購股權及獎勵，須經獨立非執行董事批准。
- 除非獲股東批准，否則於任何十二個月期間因行使授予公司獨立非執行董事或主要股東或彼等各自任何聯繫人的購股權(包括已行使及尚未行使的購股權)而已發行及將予發行的股份總數，不得超過相關類別已發行股份的0.1%。
- 除非獲股東批准，否則於任何十二個月期間向公司董事(包括獨立非執行董事)、主要行政人員或主要股東或彼等任何聯繫人授出的任何獎勵不得超過相關類別已發行股份的0.1%。

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(continued) (續)

- The option may be exercised at any time during a period to be determined and notified by the Directors to each grantee and such period shall not exceed the period of 10 years from the date of grant.
 - The vesting period of the options and awards granted under the New Share Option Scheme and the New Share Award Scheme shall not be shorter than 12 months from the date of acceptance of the offer and the date of grant of awards respectively.
 - The offer of a grant of options may be accepted within the time as may be specified in the offer (which shall not be later than 21 days from the offer date) and the grantee shall pay HK\$1.00 to the Company by the way of consideration for the grant.
 - The subscription price, which a grantee may subscribe for the share on the exercise of an option, shall be determined by the Board in its absolute discretion but in any event shall be not less than the higher of (i) the closing price of the shares as stated in the Stock Exchange's daily quotations sheet on the date of grant, which must be a business day; and (ii) the average closing price of the shares as stated in the Stock Exchange's daily quotations sheets for the five business days immediately preceding the date of grant. The award shares will be granted to the eligible participants at nil consideration.
 - The New Share Option Scheme and the New Share Award Scheme shall be valid and effective for a period of 10 years from the date of adoption, i.e. 19 June 2023.
- 購股權可於董事釐定及知會各承授人之期限內隨時行使，該期間不得超過授出日期起計十年。
 - 根據新購股權計劃及新股份獎勵計劃授出的購股權及獎勵的歸屬期分別不得短於接納要約日期及授出獎勵日期起計12個月。
 - 授出購股權要約可於要約規定的時間內（不得遲於要約日期起計21日）接納，而承授人須向公司支付1.00港元作為授出代價。
 - 承授人於行使購股權時可認購股份之認購價由董事局全權酌情釐定，惟於任何情況下不得低於以下較高者：(i) 股份於授出日期（必須為營業日）在聯交所每日報價表所報之收市價；及(ii) 緊接授出日期前五個營業日，聯交所每日報價表所報之股份平均收市價。獎勵股份將無償授予合資格參與者。
 - 新購股權計劃及新股份獎勵計劃自採納日期（即二零二三年六月十九日）起十年期間內有效及生效。

No share options and awards were granted under the New Share Option Scheme and the New Share Award Scheme since their adoption.

自採納新購股權計劃及新股份獎勵計劃以來，概無根據該等計劃授出購股權及獎勵。

PRE-EMPTIVE RIGHTS

There are no provisions for pre-emptive rights under the Bye-laws of the Company (the "Bye-Laws") or the laws of Bermuda, being the jurisdiction in which the Company was incorporated, which would oblige the Company to offer new shares on a pro rata basis to existing shareholders.

優先購買權

公司細則（「細則」）或百慕達（公司註冊成立所在之司法管轄區）法律並無任何規定公司須按比例基準向現有股東發售新股之優先購買權。

PURCHASE, REDEMPTION OR SALE OF LISTED SECURITIES OF THE COMPANY

Neither the Company nor any of its subsidiaries purchased, redeemed or sold any of the Company's listed securities (including the sale of treasury shares) during the year ended 31 December 2025.

購買、贖回或出售公司之上市證券

公司及其任何附屬公司於截至二零二五年十二月三十一日止年度概無購買、贖回或出售任何公司上市證券（包括出售庫存股份）。

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(continued) (續)

DISTRIBUTABLE RESERVES

As at 31 December 2025, the amount standing to the credit of the Company's share premium account in the amount of HK\$13,208,000 may also be distributed in the form of fully paid bonus shares, and the Company's contributed surplus account in the amount of HK\$1,447,454,000 may be distributed under certain circumstances.

MAJOR CUSTOMERS AND SUPPLIERS

The percentage of purchases and sales attributable to the Group's major suppliers and customers are as follows:

Purchase	採購額
— the largest supplier	—最大供應商
— five largest suppliers combined	—五大供應商合計
Turnover	營業額
— the largest customer	—最大客戶
— five largest customers combined	—五大客戶合計

The percentage of the turnover attributable to the Group's five largest customers combined were less than 30% of the total turnover of the Group.

None of the Directors or any of their associates (as defined in the Listing Rules) or any shareholders (who, to the knowledge of the Directors, own more than 5% of the Company's share capital) had any beneficial interests in the Group's five largest customers or five largest suppliers.

DIRECTORS

The Directors during the year and up to the date of this report are as follows:

Executive Directors

Mr. XU Tie-liang (*Chairman and Chief Executive Officer*)
Ms. GUAN Yijun
Mr. GAO Falian
Ms. XU Ran

可分派儲備

於二零二五年十二月三十一日，公司股份溢價賬之進賬金額13,208,000港元可按以繳足紅股形式分派，而公司實繳盈餘賬金額1,447,454,000港元在若干情況亦可予以分派。

主要客戶及供應商

集團主要供應商及客戶應佔之採購及銷售額百分比如下：

	2025 二零二五年 %	2024 二零二四年 %
Purchase		
— the largest supplier	1.0	1.8
— five largest suppliers combined	3.6	7.1
Turnover		
— the largest customer	2.4	1.5
— five largest customers combined	6.5	5.6

集團五大客戶應佔營業額百分比合計少於集團總營業額的30%。

概無董事或任何其聯繫人士（定義見上市規則）或任何股東（就董事所知擁有公司股本超逾5%之股東）於集團五大客戶或五大供應商中擁有任何實益權益。

董事

於年度內及截至本報告日期之董事如下：

執行董事

許鈇良先生（主席及行政總裁）
關懿君女士
高發連先生
許然女士

Report of the Directors

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(continued) (續)

Independent Non-Executive Directors

Ms. LIU Zhihong
Mr. WANG Guangtian
Mr. YANG Jie

In accordance with Bye-law 87(1) of the Bye-Laws, Ms. Guan Yijun, Ms. Xu Ran and Ms. Liu Zhihong shall retire from office as Directors by rotation at the 2026 AGM and being eligible, offer themselves for re-election at the 2026 AGM.

INDEPENDENCE CONFIRMATION

Each of the independent non-executive Director has provided his/her annual confirmation of independence to the Company pursuant to Rule 3.13 of the Listing Rules. The Company considers all of the independent non-executive Directors are independent.

DIRECTORS' RIGHTS TO ACQUIRE SHARES OR DEBENTURES

Save as disclosed under the sections headed "SHARE SCHEMES" and "DIRECTORS' AND CHIEF EXECUTIVES' INTERESTS IN SHARES, UNDERLYING SHARES AND DEBENTURES" in this report and in notes 31(c) and 31(d) to the consolidated financial statements, at no time during the year was the Company or any of its subsidiaries a party to any arrangement to enable the Directors to acquire such rights in any other body corporate.

DIRECTORS' SERVICE CONTRACTS

Mr. Xu Tie-liang entered into a service contract with the Company on 27 March 2026 for the continuous appointment as an executive Director for a term of three years commencing from 10 April 2026.

Ms. Guan Yijun entered into a service contract with the Company on 27 March 2024 for the continuous appointment as an executive Director for a term of three years commencing from 1 April 2024.

獨立非執行董事

劉志紅女士
王廣田先生
楊杰先生

根據公司細則第87(1)條，關懿君女士、許然女士及劉志紅女士須於二零二六年股東週年大會上輪席退任董事職務，並合資格且願意於二零二六年股東週年大會上膺選連任。

確認獨立性

各獨立非執行董事已根據上市規則第3.13條向公司提供其年度獨立性確認書。公司認為所有獨立非執行董事均為獨立人士。

董事購入股份或債券之權利

除於本報告「股份計劃」及「董事及主要行政人員於股份、相關股份及債券之權益」各節以及於綜合財務報表附註31(c)及31(d)內所披露者外，於本年度任何時間內，公司或其任何附屬公司概無作出任何安排，以令董事可藉此於任何其他法團實體中獲取該等權利。

董事服務合約

許鈇良先生於二零二六年三月二十七日就連任執行董事與公司訂立服務合約，自二零二六年四月十日起為期三年。

關懿君女士於二零二四年三月二十七日就連任執行董事與公司訂立服務合約，自二零二四年四月一日起為期三年。

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(continued) (續)

Mr. Gao Falian entered into a service contract with the Company on 27 March 2024 for the continuous appointment as an executive Director for a term of three years commencing from 17 May 2024.

Ms. Xu Ran entered into a service contract with the Company on 21 March 2025 for the continuous appointment as an executive Director for a term of three years with retrospective effect from 2 November 2024.

Ms. Liu Zhihong signed a letter of appointment issued by the Company on 27 March 2026 for the continuous appointment as an independent non-executive Director for a term of three years commencing from 15 June 2026.

Each of Mr. Wang Guantian and Mr. Yang Jie signed a letter of appointment issued by the Company on 27 March 2024 for the continuous appointment as an independent non-executive Director for a term of three years with retrospective effect from 1 January 2024.

None of the Directors who are proposed for re-election at the 2026 AGM has a service contract with the Company which is not determinable within one year without payment of compensation, other than statutory compensation.

MANAGEMENT CONTRACTS

No contracts concerning the management and administration of the whole or any substantial part of the business of the Company were entered into or existed during the year.

DIRECTORS' INTERESTS IN CONTRACTS

No Director had a significant beneficial interest, either directly or indirectly, in any transaction, arrangement or contract of significance to the business of the Group to which the Group or any of its subsidiaries was a party subsisted at 31 December 2025 or at any time during the year ended 31 December 2025.

高發連先生於二零二四年三月二十七日就連任執行董事與公司訂立服務合約，自二零二四年五月十七日起為期三年。

許然女士於二零二五年三月二十一日就連任執行董事與公司訂立服務合約，自二零二四年十一月二日起追溯生效，為期三年。

劉志紅女士於二零二六年三月二十七日就連任獨立非執行董事簽署公司發出的委任函，自二零二六年六月十五日起為期三年。

王廣田先生及楊杰先生各自於二零二四年三月二十七日就連任獨立非執行董事簽署公司發出的委任函，追溯至二零二四年一月一日起生效各自為期三年。

擬於二零二六年股東週年大會上接受重選之董事，概無與公司訂立不可於一年內免付賠償（法定賠償除外）而終止之服務合約。

管理合約

於本年度，並無訂立或存在任何與公司業務全部或任何主要部分的管理及行政有關的合約。

董事於合約之權益

董事概無於集團或其於二零二五年十二月三十一日或截至二零二五年十二月三十一日止年度任何時間存續的附屬公司作為訂約方參與訂立並對集團之業務構成重大影響之任何交易、安排或合約中直接或間接擁有任何重大實際權益。

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董事報告書

(continued) (續)

DIRECTORS' AND CHIEF EXECUTIVES' INTERESTS IN SHARES, UNDERLYING SHARES AND DEBENTURES

At 31 December 2025, the interests or short positions of the Directors and chief executives of the Company in the shares, underlying shares and debentures of the Company or any associated corporation (within the meaning of Part XV of the SFO), which were notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests or short positions which they are taken or deemed to have under such provision of the SFO), or which were required, pursuant to section 352 of the SFO, to be entered in the register referred to therein, or which were required to notify to the Company and the Stock Exchange, pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") as set out in Appendix C3 to the Listing Rules, are set out below:

Interests in shares, underlying shares and debentures of the Company

Name of Director	Capacity	Long position/ short position	Notes	Number of ordinary shares held	Approximate percentage of the Company's issued share capital	Amount of debentures held
董事姓名	身份	好倉／淡倉	附註	持有普通股數目	佔公司已發行 股本概約百分比	所持債券金額
XU Tie-liang 許鉄良	Beneficiary of a trust 信託受益人	Long position 好倉	1,2	1,592,634,130	28.25%	US\$1,600,000 1,600,000美元
	Interest in controlled corporations 受控制法團之權益	Long Position 好倉	2	—	—	US\$2,000,000 2,000,000美元
GUAN Yijun 關懿君	Interest of spouse 配偶權益	Long position 好倉	1,2	1,592,634,130	28.25%	US\$1,600,000 1,600,000美元
	Interest of spouse 配偶權益	Long position 好倉	—	—	—	US\$500,000 500,000美元
	Interest of controlled corporation 受控制法團之權益	Long position 好倉	2	—	—	US\$1,500,000 1,500,000美元
XU Ran 許然	Beneficial owner 實益擁有人	Long position 好倉		500,000	0.01%	—

董事及主要行政人員於股份、相關股份及債券之權益

於二零二五年十二月三十一日，董事及公司之主要行政人員於公司或任何相聯法團（定義見證券及期貨條例第XV部）之股份、相關股份及債券中擁有根據證券及期貨條例第XV部第7及第8分部而須知會公司及聯交所之權益或淡倉（包括根據證券及期貨條例之有關條文而被視作或當作擁有之權益或淡倉）；或根據證券及期貨條例第352條須記錄於該條例所述之登記冊之權益或淡倉；或根據上市規則附錄C3所載上市發行人董事進行證券交易之標準守則（「標準守則」）而須知會公司及聯交所之權益或淡倉如下：

於公司之股份、相關股份及債券之權益

Report of the Directors

董事報告書

(continued) (續)

Notes:

1. Mr. Xu Tie-liang ("Mr. Xu") is the beneficiary of The Great Xu Fund Trust, a trust managed by TMF (Cayman) Ltd.. TMF (Cayman) Ltd. as trustee holds the entire issued share capital of Great Xu Holdings Limited ("Great Xu") which acquired the entire issued share capital of Sino Vantage Management Limited ("Sino Vantage") on 22 January 2021, which in turn holds 1,592,634,130 shares of the Company (the "Shares"). Therefore, Mr. Xu is deemed to be interested in 1,592,634,130 Shares pursuant to the SFO. Ms. Guan Yijun ("Ms. Guan") is the spouse of Mr. Xu, therefore, Ms. Guan is also deemed to be interested in the said 1,592,634,130 Shares pursuant to the SFO.
2. An amount of US\$1,500,000, US\$500,000 and US\$1,600,000 of the US\$400,000,000 4.7% senior notes of the Company due 2026 is held through Moral High Limited, which is owned by Mr. Xu and Ms. Guan as to 50% each, Alpha Finance Holdings Limited, a company indirectly wholly-owned by Mr. Xu, and Sino Vantage respectively.

Save as disclosed above, none of the Directors or chief executives of the Company had any interests or short positions in the Shares, underlying Shares or debentures of the Company which notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests or short positions which they are taken or deemed to have under such provision of the SFO), or were recorded on the register required to be kept under section 352 of the SFO or notified to the Company and the Stock Exchange pursuant to the Model Code as at 31 December 2025.

附註：

1. 許鉄良先生（「許先生」）為 Great Xu Fund Trust（由 TMF (Cayman) Ltd. 管理的信託）的受益人。TMF (Cayman) Ltd.（作為受託人）持有 Great Xu Holdings Limited（「Great Xu」）的全部已發行股本，Great Xu 於二零二一年一月二十二日收購 Sino Vantage Management Limited（「Sino Vantage」）的全部已發行股本，而 Sino Vantage 持有公司 1,592,634,130 股股份（「股份」）。因此，根據證券及期貨條例，許先生被視為於 1,592,634,130 股股份中持有權益。關懿君女士（「關女士」）為許先生之配偶，因此，根據證券及期貨條例，關女士亦被視為於上述 1,592,634,130 股股份中持有權益。
2. 公司 400,000,000 美元 4.7 厘二零二六年到期優先票據為數 1,500,000 美元、500,000 美元及 1,600,000 美元分別透過德高有限公司（由許先生與關女士分別擁有 50% 權益）、Alpha Finance Holdings Limited（一間由許先生間接全資擁有的公司）及 Sino Vantage 持有。

除上文所披露者外，於二零二五年十二月三十一日，董事或公司之主要行政人員概無於公司股份、相關股份或債券中擁有根據證券及期貨條例第 XV 部第 7 及第 8 分部而須知會公司及聯交所之權益或淡倉（包括根據證券及期貨條例之有關條文彼等被當作或視作擁有之權益或淡倉），或記錄於根據證券及期貨條例第 352 條規定須予存置之登記冊，或根據標準守則知會公司及聯交所之任何權益或淡倉。

Report of the Directors

董事報告書

(continued) (續)

SUBSTANTIAL SHAREHOLDERS

At 31 December 2025, the register of substantial shareholders maintained by the Company pursuant to section 336 of the SFO showed that other than the interests disclosed above in respect of certain Directors and chief executives, the following shareholders had notified the Company of relevant interests in the issued share capital of the Company:

Interests in the shares and underlying shares of the Company

Name of shareholder 股東姓名／名稱	Capacity 身份	Long position/ short position 好倉／淡倉	Number of ordinary shares held 持有普通股數目	Approximate percentage of the Company's issued share capital 佔公司已發行 股本概約百分比
Sino Vantage	Beneficial owner 實益擁有人	Long position 好倉	1,592,634,130	28.25%
Great Xu	Interest in controlled corporations 受控制法團之權益	Long position 好倉	1,592,634,130	28.25%
TMF (Cayman) Ltd.	Trustee 受託人	Long position 好倉	1,592,634,130	28.25%

Note:

These 1,592,634,130 Shares are held by Sino Vantage, which is wholly-owned by Great Xu, which in turn wholly-owned by TMF (Cayman) Ltd.. TMF (Cayman) Ltd. managed Great Xu in which Mr. Xu is the beneficiary. Therefore, each of Great Xu and TMF (Cayman) Ltd. is taken to be interested in the same number of Shares in which Sino Vantage interested.

Save as disclosed above, no other parties were recorded in the register of the Company required to be kept under section 336 of the SFO as having interests or short positions in the Shares or underlying Shares as at 31 December 2025.

MODEL CODE FOR SECURITIES TRANSACTIONS BY DIRECTORS

The Company has adopted the Model Code as the code of conduct regarding securities transactions by the Directors. Having made specific enquiries of all Directors, the Company confirmed that all Directors have complied with the required standards set out in the Model Code throughout the year.

主要股東

於二零二五年十二月三十一日，根據證券及期貨條例第336條由公司存置之主要股東登記名冊顯示，除上文所披露若干董事及主要行政人員之權益外，以下股東已通知公司其於公司已發行股本中之相關權益：

於公司股份及相關股份之權益

Name of shareholder 股東姓名／名稱	Capacity 身份	Long position/ short position 好倉／淡倉	Number of ordinary shares held 持有普通股數目	Approximate percentage of the Company's issued share capital 佔公司已發行 股本概約百分比
Sino Vantage	Beneficial owner 實益擁有人	Long position 好倉	1,592,634,130	28.25%
Great Xu	Interest in controlled corporations 受控制法團之權益	Long position 好倉	1,592,634,130	28.25%
TMF (Cayman) Ltd.	Trustee 受託人	Long position 好倉	1,592,634,130	28.25%

附註：

該等1,592,634,130股股份由Sino Vantage持有，Sino Vantage由Great Xu全資擁有，而Great Xu由TMF (Cayman) Ltd.全資擁有。TMF (Cayman) Ltd.管理Great Xu，而許先生為受益人。因此，Great Xu與TMF (Cayman) Ltd.各自被視為於Sino Vantage擁有權益之相同股份數目中擁有權益。

除上文所披露者外，於二零二五年十二月三十一日，概無其他人士於股份或相關股份中擁有須記錄於根據證券及期貨條例第336條規定須存置之登記冊的任何權益或淡倉。

董事進行證券交易之標準守則

公司已採納標準守則作為董事進行證券交易之操守守則。經向所有董事作出特定查詢後，公司確認於年內全體董事已遵守標準守則所規定之必守標準。

Report of the Directors 董事報告書

(continued) (續)

PERMITTED INDEMNITY PROVISION

The Company has arranged for appropriate insurance cover for Directors' and officers' liabilities in respect of legal actions against its Directors and senior management arising out of corporate activities. The permitted indemnity provision is in force for the benefit of the Directors as required by section 470 of the Companies Ordinance when the Report of the Directors prepared by the Directors is approved in accordance with section 391(1)(a) of the Companies Ordinance.

RELATED PARTY TRANSACTION

During the year ended 31 December 2025, the Group had entered into certain related party transactions but these transactions were not regarded as connected transactions or continuing connected transactions under the Listing Rules or were exempt from reporting, announcement and shareholders' approval requirements under the Listing Rules. Details of these related party transactions are disclosed in note 34 to the consolidated financial statements.

PUBLIC FLOAT

Based on the information that is publicly available to the Company and within the knowledge of the Directors, the Company has maintained a sufficient public float as required under the Listing Rules during the year and up to the date of this report.

CORPORATE GOVERNANCE

A report on the principle corporate governance practices adopted by the Company is set out on pages 43 to 64 of the annual report.

獲准許之彌償條文

公司已為董事及高級管理人員安排合適保險，以涵蓋彼等因企業活動而招致法律行動所產生之責任。倘由董事編製之董事報告書按照公司條例第391(1)(a)條獲批准，則以董事為受益人獲准許之彌償條文已按照公司條例第470條之規定生效。

關連人士交易

截至二零二五年十二月三十一日止年度，集團已進行若干關連人士交易，惟該等交易不視為上市規則項下之關連交易或持續關連交易，或獲豁免遵守上市規則項下之申報、公佈及股東批准規定。有關該等關連人士交易的詳情披露於綜合財務報表附註34。

公眾持股量

根據公司可以得悉、而董事亦知悉之公開資料，公司根據上市規則規定於年內並直至本報告日期已維持足夠之公眾持股量。

企業管治

有關公司所採納之主要企業管治常規之報告，載於年報第43頁至第64頁。

Report of the Directors

董事報告書

(continued) (續)

AUDIT COMMITTEE

The Company established the Audit Committee in 1998 with written terms of reference in compliance with the Corporate Governance Code as set out in Appendix C1 to the Listing Rules (the “CG Code”), which is currently made available on the Stock Exchange’s website and the Company’s website.

The Audit Committee is mainly responsible for making recommendations to the Board on the appointment, re-appointment and removal of the external auditor; to approve the remuneration and terms of engagement of the external auditor, to provide recommendations for any questions regarding the resignation or dismissal of such auditor; to review the interim and annual reports, and financial statements of the Group; to oversee the Company’s financial reporting system including the adequacy of resources, qualifications and experience of staff in charge of the Company’s financial reporting function and their training arrangement and budget, and to review the risk management and internal control system.

The Audit Committee comprises three independent non-executive Directors, namely Ms. Liu Zhihong (as chairman), Mr. Wang Guangtian and Mr. Yang Jie. The Audit Committee has reviewed the audited financial statements of the Group for the year ended 31 December 2025 and is of the opinion that such financial statements complied with the applicable accounting standards, the Listing Rules and other applicable legal requirements and that adequate disclosures have been made.

AUDITOR

PricewaterhouseCoopers resigned as auditor of the Company with effect from 9 October 2024, and KPMG was appointed as auditor of the Company to fill the vacancy with effect from 5 November 2024.

Save as disclosed above, there was no change in auditor of the Company during the past three years.

A resolution will be submitted to the 2026 AGM to re-appoint KPMG as auditor of the Company.

On behalf of the Board
China Oil And Gas Group Limited
Xu Tie-liang
Chairman

Hong Kong, 27 March 2026

審核委員會

公司於一九九八年成立公司審核委員會，並遵照上市規則附錄C1所載企業管治守則（「企業管治守則」）訂明書面職權範圍，書面職權範圍現已上傳至聯交所網站及公司網站。

審核委員會主要負責就委任、重新委任及罷免外聘核數師向董事局提供推薦建議，批准外聘核數師之酬金及委聘條款，有關核數師罷免或被辭退之任何問題提供推薦建議；審閱集團中期及年度報告與財務報表；監察公司之財務報告制度（包括資源充裕度、負責公司財務報告職能的員工之資格及經驗以及其培訓安排及預算），及檢討風險管理及內部監控系統。

審核委員會現由三名獨立非執行董事劉志紅女士（擔任主席）、王廣田先生及楊杰先生組成。審核委員會已審閱集團截至二零二五年十二月三十一日止年度之經審核財務報表，並認為相關財務報表已遵照適用會計準則、上市規則及其他適用法律規定及已作出充足披露。

核數師

自二零二四年十月九日起羅兵咸永道會計師事務所辭任公司核數師，自二零二四年十一月五日起畢馬威會計師事務所獲委任為公司核數師，以填補空缺。

除上述所披露者外，公司之核數師於過往三年概無變動。

於二零二六年股東週年大會上將提呈一項決議案，續聘畢馬威會計師事務所為公司核數師。

代表董事局
中油燃氣集團有限公司
主席
許銜良

香港，二零二六年三月二十七日

Corporate Governance Report

企業管治報告

The Company has all along committed to fulfilling its responsibilities to its shareholders by ensuring that the proper processes for supervision and management of the Group's businesses are duly operated and reviewed and that good corporate governance practices and procedures are established throughout the year ended 31 December 2025. The Company has adopted the code provisions set out in the CG Code as its own code of corporate governance.

CORPORATE GOVERNANCE PRACTICES

During the year ended 31 December 2025, the Company was in compliance with the relevant code provisions set out in the CG Code except for the deviations as explained below.

Code provision C.2.1 of the CG Code provides that the responsibilities between chairman and chief executive officer should be divided. Mr. Xu Tieliang is the Chairman and the Chief Executive Officer of the Company. The Board believes that vesting the roles of both Chairman and Chief Executive Officer in the same person has the benefit of ensuring consistent leadership within the Group and enables more effective and efficient overall strategic planning for the Group. The Board believes that the balance of power and authority for the present arrangement will not be impaired and is adequately ensured by current Board which comprises experienced and high caliber individuals with sufficient number thereof being independent non-executive Directors.

Save as the aforesaid and in the opinion of the Directors, the Company has met all relevant code provisions as set out in the CG Code during the year ended 31 December 2025.

DIRECTORS' SECURITIES TRANSACTIONS

The Company has adopted the code of conduct regarding directors' securities transactions as set out in the Model Code. Having made specific enquiry of all Directors, the Company confirmed that all Directors have complied with the required standard set out in the Model Code throughout the year.

截至二零二五年十二月三十一日止年度，公司已透過確保妥善運作及檢討集團業務之適當監督及管理程序以及建立良好之企業管治常規及程序，一直致力於向其股東履行其責任。公司已採納企業管治守則所載之守則條文作為公司本身之企業管治守則。

企業管治常規

於截至二零二五年十二月三十一日止年度，公司已遵照企業管治守則所載之相關守則條文，惟下文所述之偏離情況除外。

企業管治守則之守則條文第C.2.1條訂明主席及行政總裁之職責須有所區分。許鈇良先生為公司主席兼行政總裁。董事局相信，集團由同一名人士同時擔任主席及行政總裁兩個職位，可確保集團貫徹重大決策之領導，更有效能及效率實現集團之整體策略。董事局相信現時之安排不會損害職權及授權兩者間之平衡，而現時由經驗豐富之人才（其中有充足人數擔任獨立非執行董事）組成之董事局亦能確保此平衡。

除上述者外，董事認為公司於截至二零二五年十二月三十一日止年度內已符合企業管治守則所載之所有相關守則條文。

董事之證券交易

公司已採納標準守則所載有關董事進行證券交易的操守準則。經對全體董事作出具體查詢，公司確認，全體董事於整個年度內一直遵守標準守則所載規定標準。

Corporate Governance Report

企業管治報告

(continued) (續)

BOARD OF DIRECTORS

The Board is responsible for the leadership and control of the Company, and is responsible for setting up the overall strategy as well as reviewing the operation and financial performance of the Group. The Board reserved for its decision or consideration matters covering overall Group strategy, major acquisitions and disposals, annual budgets, annual and interim results, approval of major capital transactions and other significant operational and financial matters. The management was delegated the authority and responsibility by the Board for the daily management of the Group. In addition, the Board has also delegated various responsibilities to the Board committees. Further details of these committees are set out in this report.

The Board currently consists of seven Directors including four executive Directors and three independent non-executive Directors:

Executive Directors

Mr. XU Tie-liang (*Chairman and Chief Executive Officer*)
Ms. GUAN Yijun
Mr. GAO Falian
Ms. XU Ran

Independent Non-Executive Directors

Ms. LIU Zhihong
Mr. WANG Guangtian
Mr. YANG Jie

Save for Ms. Guan Yijun is the spouse of Mr. Xu Tie-liang and Ms. Xu Ran is the daughter of Mr. Xu Tie-liang and Ms. Guan Yijun, the Board members have no financial, business, family or other material/relevant relationships with each other. Such balanced Board composition is formed to ensure strong independence exists across the Board. The composition of the Board reflects the balanced skills and experience for effective leadership.

The biographical information of the Directors are set out on pages 22 to 25 under the section headed "Biographical Details of Directors".

董事局

董事局負責領導及控制公司，並負責制定整體策略以及查核集團的經營及財務表現。董事局保留其決定權或斟酌權的事項包括集團整體策略、重大收購及出售、年度預算、年度及中期業績、批准重大資本交易以及其他重大經營及財務事宜。董事局授予管理層負責集團日常管理之職權及職責。此外，董事局亦授權董事局委員會履行多項職責。此等委員會之進一步詳情載於本報告內。

董事局現時由七名董事組成，包括四名執行董事及三名獨立非執行董事：

執行董事

許鈇良先生 (*主席及行政總裁*)
關懿君女士
高發連先生
許然女士

獨立非執行董事

劉志紅女士
王廣田先生
楊杰先生

除關懿君女士為許鈇良先生之配偶及許然女士為許鈇良先生之女兒外，董事局成員彼此之間概無財務、業務、家屬或其他重大／相關關係。董事局之組成平衡，以確保董事局之高度獨立性。董事局之組成反映均衡技能及經驗以便有效作出領導。

董事之履歷資料載於第22至25頁「董事履歷簡介」一節。

Corporate Governance Report

企業管治報告

(continued) (續)

The Board decides on corporate strategies, approves overall business plans and evaluates the Group's financial performance and management. Specific tasks that the Board delegates to the Group's management include the implementation of strategies approved by the Board, the monitoring of operating budgets, the implementation of internal controls procedures, and the ensuring of compliance with relevant statutory requirements and other rules and regulations.

Directors' Training

All directors should participate in continuous professional development to develop and refresh their knowledge and skills to ensure that their contribution to the board remains informed and relevant.

All Directors have participated in continuous professional development and provided a record of training they received for the year ended 31 December 2025 to the Company.

The individual training record of each Director received for the year ended 31 December 2025 is set out below:

Name of Director

董事姓名

Mr. XU Tie-liang	許鉄良先生
Ms. GUAN Yijun	關懿君女士
Mr. GAO Falian	高發連先生
Ms. XU Ran	許然女士
Ms. LIU Zhihong	劉志紅女士
Mr. WANG Guangtian	王廣田先生
Mr. YANG Jie	楊杰先生

Chairman and Chief Executive Officer

The Company does not have a separate chairman and chief executive officer, and Mr. Xu Tie-liang currently performs these two roles. The Board believes that by taking the roles of both Chairman and Chief Executive Officer in the same person, it has the benefit of maintaining a consistent leadership and enables a more effective and efficient overall strategic planning within the Group. The Board believes that the present arrangement will not impair its balance of power and authority, and this is ensured by current Board members, which comprise experienced and high calibre individuals with sufficient number of independent non-executive Directors.

董事局負責決定企業策略、批准整體業務計劃及評估集團之財務表現和管理層。董事局授權集團管理層之特定工作包括推行董事局批准之策略、監察營運預算、實行內部監控程序及確保符合有關法定規定及其他規則與規例。

董事之培訓

所有董事應參與持續專業發展，發展並更新其知識及技能，以確保其繼續在具備全面資訊及切合所需的情況下對董事局作出貢獻。

全體董事均已參加持續專業培訓，並向公司提供其於截至二零二五年十二月三十一日止年度所接受培訓的記錄。

截至二零二五年十二月三十一日止年度所接獲各董事之個別培訓記錄載列如下：

Attending or participating in seminars/inhouse briefing or reading materials relevant to the Group's business/director's duties
出席或參與與集團業務/
董事職責相關之講座/
內部簡報會或閱讀相關材料

✓
✓
✓
✓
✓
✓
✓

主席及行政總裁

公司並無區分主席及行政總裁之職務，許鉄良先生現時兼任兩職。董事局相信，由同一名人士同時擔任主席及行政總裁兩個職位，可確保貫徹重大決策之領導，更有效能及效率實現集團之整體策略。董事局相信現時之安排不會損害職權及授權兩者間之平衡，而現時由經驗豐富及高素質之人才（其中有充足人數擔任獨立非執行董事）組成之董事局亦能確保此平衡。

Corporate Governance Report

企業管治報告

(continued) (續)

Non-executive Directors

The three independent non-executive Directors are high caliber individuals, with academic and professional qualifications and experience in the fields of accounting, finance and investment. With their accumulated experience gained from various sectors, they can provide strong support towards the Board's effective discharge of the duties and responsibilities. Each independent non-executive Director has provided his/her annual confirmation of independence to the Company, and the Company considered that each of them is independent based on the independence guidelines set out in Rule 3.13 of the Listing Rules. The independent non-executive Directors are appointed for specific term and subject to retirement by rotation in accordance with the Bye-Laws.

Board Diversity Policy

The Board has adopted a Board Diversity Policy on 26 August 2013 (the "Policy") which sets out the approach to achieve its diversity. The Company recognises that increasing diversity at Board level will support the attainment of the Company's strategic objectives and sustainable development. The Company seeks to achieve Board diversity through the consideration of a number of factors, including, but not limited to, gender, age, cultural and educational background, ethnicity, professional experience, skills, knowledge and length of service. The Company will also take into consideration its own business model and specific needs from time to time in determining the optimum composition of the Board.

The Board delegates certain duties to the Nomination Committee under the Policy. The Nomination Committee will discuss and review the necessity to set measurable objectives for the implementation of the Policy from time to time, to ensure their appropriateness and the progress made towards these objectives are achievable and ascertainable.

The Board reviews the implementation and effectiveness of the Policy annually and considered that the Policy for the year ended 31 December 2025 was effective.

非執行董事

三名獨立非執行董事均為幹練人才，持有會計、財務及投資領域的學術及專業資格以及經驗。彼等於各行業累積之經驗，可為有效履行董事局之職務及職責提供強大支援。各獨立非執行董事已就其獨立身份向公司提供年度確認書，而公司已根據上市規則第3.13條所載獨立指引認為彼等各自屬獨立人士。獨立非執行董事於特定年內獲委任，其須按照細則輪席告退。

董事局成員多元化政策

董事局於二零一三年八月二十六日採納董事局成員多元化政策（「政策」），該政策載列達致成員多元化的方法。公司知悉董事局層面日益多元化將為達成公司策略目標及可持續發展提供支持。公司藉考慮多項因素，包括但不限於性別、年齡、文化及教育背景、種族、專業經驗、技能、知識及服務年限，務求達致董事局成員多元化。公司決定董事局最佳成員組合時，亦將不時考慮其本身業務模式及具體需要。

董事局根據政策向提名委員會授予若干職權。提名委員會將就執行政策不時討論及檢討可計量目標，以確保其合適及確定可達成及可確定的該等目標的進度。

董事局每年檢討政策的實施情況及成效，並認為政策於截至二零二五年十二月三十一日止年度行之有效。

Corporate Governance Report

企業管治報告

(continued) (續)

BOARD LEVEL

Pursuant to the Policy, selection of candidates for Board appointments will be based on a range of diversity perspectives, including but not limited to gender, age, cultural and educational background, ethnicity, professional experience, skills, knowledge and length of service. The ultimate decision will be based on merit and contribution that the selected candidates will bring to the Board. The Nomination Committee will review the Policy annually to ensure its continued effectiveness from time to time.

As at the date of this annual report, the Board consists of four male members and three female members. The Nomination Committee considered that the Board was sufficiently diverse in terms of gender and the Board had not set any measurable objectives. The Company has also reviewed the membership, structure and composition of the Board, and is of the opinion that the structure of the Board is reasonable, and the experiences and skills of the Directors in various aspects and fields can enable the Company to maintain a high standard of operation.

The Group is also committed to achieving gender diversity across the workforce (including senior management). The details of gender ratio in the workforce (including senior management) are shown in the “Environmental, Social and Governance Report” for the year ended 31 December 2025. The recruitment policy of the Group is to only consider the personal merits and capabilities, qualifications, working experiences and performance of the individuals during the recruitment process, transferal, promotion, and training regardless of gender. In the interests of enhancing efficiency, the Company has not set any measurable objective for achieving gender diversity at workforce level. The Company has nonetheless always adopted a meritocratic approach and adhered to the principle of openness and fairness without any discrimination in respect of gender, disability, marital status, pregnancy, religion, nationality, social or economic class, rural or urban, political opinion, pathogen-carrier or sexuality.

Board Meetings

The Board has four scheduled meetings held quarterly each year, and additional meetings will take place as and when required. These Board meetings are planned in advance. During the regular meeting, the Board examines the Company’s operation and financial performance, reviews and approves its annual and interim results.

董事局層面

根據政策，公司將根據一系列多元化角度挑選候選人，供董事局作出委聘，該等角度包括但不限於性別、年齡、文化及教育背景、種族、專業經驗、技能、知識及服務年限。公司將根據入圍候選人會為董事局帶來的裨益及貢獻作出最終決定。提名委員會將每年審閱政策，確保其不時持續有效。

於本年度報告日期，董事局由四名男性成員及三名女性成員組成。提名委員會認為董事局在性別方面已達致充分多元化，故並未設定任何可計量目標。公司亦已檢討董事局成員、架構及組成，認為董事局架構合理，且董事在各方面及領域的經驗及技能可使公司維持高營運標準。

集團亦致力於實現員工隊伍（包括高級管理層）的性別多元化。員工（包括高級管理層）的性別比例詳情載於截至二零二五年十二月三十一日止年度之「環境、社會及管治報告」。集團的招聘政策是在招聘、調職、晉升及培訓過程中，不論性別，用人唯才，以個人能力、資歷、工作經驗及表現作為考慮因素。為提高效率，公司並無訂立任何可計量目標，以達致員工層面的性別多元化。儘管如此，公司始終採用精英管理的方法，並堅持公開和公平的原則，不存在性別、殘疾、婚姻狀況、孕期、宗教、國籍、社會或經濟階層、農村或城市、政治觀點、病原體攜帶者或性取向方面的任何歧視。

董事局會議

董事局每年舉行四次會議，每季一次，並會於有需要時舉行額外會議。該等董事局會議之議定舉行日期會預先進行規劃。於定期會議上，董事局審查公司之經營及財務表現、審閱及批准年度及中期業績。

Corporate Governance Report

企業管治報告

(continued) (續)

During the year ended 31 December 2025, the Board held 8 meetings. All Directors were given opportunities to include any matters in the agenda for the regular Board meetings, and were given sufficient time to review documents and information relating to matters to be discussed in the Board meetings.

截至二零二五年十二月三十一日止年度，董事局曾舉行8次會議。所有董事均有機會把任何議題納入董事局定期會議議程內，並獲提供充分時間審閱於董事局會議將予討論之事宜有關之文件和資料。

Name of Director 董事姓名		Number of attendance 出席會議次數
Mr. XU Tie-liang (Chairman and Chief Executive Officer)	許鈇良先生 (主席及行政總裁)	8/8
Ms. GUAN Yijun	關懿君女士	8/8
Mr. GAO Falian	高發連先生	8/8
Ms. XU Ran	許然女士	8/8
Ms. LIU Zhihong	劉志紅女士	8/8
Mr. WANG Guangtian	王廣田先生	8/8
Mr. YANG Jie	楊杰先生	8/8

Board minutes are open for inspection by the Directors. Every Board member is entitled to have access to Board papers and related materials and unrestricted access to the advice and services of the Company Secretary, and has the liberty to seek external professional advice if so required.

董事局會議記錄可供董事查閱。每名董事局成員均有權查閱董事局文件及相關資料，亦可在不受限制下取得公司秘書之意見及服務，並可於需要時尋求外界專業意見。

The Board adopted on 29 March 2023 a mechanism for Directors to obtain independent opinions and perspectives for them to discharge their duties and responsibilities, and to ensure independent views and input are available to the Board.

董事局於二零二三年三月二十九日採納一項制度，供董事獲取獨立意見及觀點以履行職責，並確保董事局可獲取獨立觀點及意見。

The Company shall arrange suitable and sufficient resources to cover any matters relating to the obtaining of an independent opinion by the Board, including but not limited to the engagement of a legal team or any other professionals for such purpose (where appropriate).

公司應安排適當及充足的資源以涵蓋與董事局取得獨立意見有關的任何事宜，包括但不限於就此委聘法律團隊或任何其他專業人士（如適用）。

The Board has reviewed the implementation and effectiveness of the said mechanism during the year and considered that it has been operating effectively and will continue to monitor its implementation and effectiveness on an annual basis.

董事局已於年內檢討上述機制的實施情況及成效，認為該機制一直有效運作，並會繼續每年監察其實施情況及成效。

The Directors shall give at least three working days' notice to the Company Secretary to obtain an independent opinion, including but not limited to engaging a professional team for such purpose (where appropriate).

董事應至少提前三個工作日通知公司秘書以獲得獨立意見，包括但不限於就此委聘專業團隊（如適用）。

Corporate Governance Report

企業管治報告

(continued) (續)

The Board is required to review its structure, size, composition (including skills, knowledge and experience) and the policy at least annually to ensure that the composition of the Board complies with the relevant requirements of the Listing Rules including maintaining a balanced mix of executive and non-executive directors (including independent non-executive directors) so that the Board has a strong element of independence which can effectively exercise independent judgment.

If all the independent non-executive Directors have served on the Board for more than nine years, the Company should consider to appoint a new independent non-executive director at the next annual general meeting.

General Meeting

During the year ended 31 December 2025, the Company held 1 general meeting, being the annual general meeting of the Company held on 30 May 2025 (the "2025 AGM").

董事局須至少每年檢討其架構、規模、組成（包括技能、知識及經驗）及政策，以確保董事局的組成符合上市規則的相關規定，包括維持執行及非執行董事（包括獨立非執行董事）之均衡組合，令董事局具有高度獨立性，以有效行使獨立判斷。

倘所有獨立非執行董事均於董事局任職超過九年，公司應考慮於下屆股東週年大會上委任新獨立非執行董事。

股東大會

截至二零二五年十二月三十一日止年度，公司舉行1次股東大會，即公司於二零二五年五月三十日舉行之股東週年大會（「二零二五年股東週年大會」）。

Name of Director

董事姓名

Number of attendance

出席會議次數

Mr. XU Tie-liang (Chairman and Chief Executive Officer)	許鉄良先生 (主席及行政總裁)	1/1
Ms. GUAN Yijun	關懿君女士	1/1
Mr. GAO Falian	高發連先生	1/1
Ms. XU Ran	許然女士	1/1
Ms. Liu Zhihong	劉志紅女士	1/1
Mr. WANG Guangtian	王廣田先生	1/1
Mr. YANG Jie	楊杰先生	1/1

The Board is responsible for maintaining an on-going dialogue with the shareholders and in particular, making use of the annual general meeting or other general meetings to communicate with them and encourage their participation. Mr. Xu Tie-liang, being the Chairman of the Board and the chairman of the CG Committee, attended the 2025 AGM and answered questions and collected views of shareholders.

董事局負責保持與股東持續對話，尤其是利用股東週年大會或其他股東大會與股東溝通並鼓勵股東參與。董事局主席以及企業管治委員會主席許鉄良先生出席了二零二五年股東週年大會，回答股東提問並收集股東意見。

Corporate Governance Report

企業管治報告

(continued) (續)

NOMINATION COMMITTEE

In considering the nomination of new Directors, the Board takes into account the qualification, ability, working experience, leadership and professional ethics of the candidates, especially their experience in the natural gas industry and/or other professional area.

The Company established the Nomination Committee on 15 March 2006 and currently consists of two independent non-executive Directors, namely Mr. Wang Guangtian (as chairman) and Ms. Liu Zhihong and one executive Director, namely Mr. Gao Falian.

The terms of reference of the Nomination Committee are currently made available on the Stock Exchange's website and the Company's website.

Terms of reference of the Nomination Committee are aligned with the code provisions set out in the CG Code.

The functions of the Nomination Committee are to review and monitor the structure, size and diversity of the Board; to provide recommendations on any proposed changes to the Board in order to complement the Group's strategy; to identify qualified individuals in becoming members of the Board; to assess the independence of independent non-executive directors; to review the measurable objectives that the Board has set for implementing the Policy, and the progress on achieving the objectives; and to provide recommendations to the Board on the appointment or re-appointment of Directors and succession planning for Directors, in particular the Chairman and the Chief Executive Officer.

To ensure changes to the Board composition can be managed without undue disruption, there should be a formal, considered and transparent procedure for selection, appointment and re-appointment of Directors, as well as plans in place for orderly succession (if considered necessary), including periodical review of such plans. The appointment of a new Director (to be an additional Director or fill a casual vacancy as and when it arises) or any re-appointment of Directors is a matter for decision by the Board upon the recommendation of the proposed candidate by the Nomination Committee.

提名委員會

於考慮提名新董事時，董事局將考慮候選人之資歷、才能、工作經驗、領導能力及專業操守，特別是彼等於天然氣行業及／或其他專業範疇之經驗。

公司已於二零零六年三月十五日成立提名委員會，現由兩名獨立非執行董事王廣田先生（擔任主席）及劉志紅女士以及一名執行董事高發連先生組成。

提名委員會的職權範圍現可於聯交所網站及公司網站查閱。

提名委員會的職權範圍符合企業管治守則內所載的守則條文。

提名委員會之職能為檢討及監控董事局之架構、規模及成員多元化；就董事局的任何建議變動提供推薦建議以對集團策略作出補充；物色合資格人選出任董事局成員；評估獨立非執行董事之獨立身份；檢討董事局為執行政策而設定之可計量目標及達致該等目標之進展；及就委任或重新委任董事或董事繼任計劃（尤其是主席及行政總裁）向董事局提供推薦建議。

為確保董事局組成人員的變動不會帶來不適當的干擾，公司應設有正式、經審慎考慮並具透明度的董事甄選、委任及重新委任程序，並設定有秩序的董事繼任計劃（如認為有需要），包括定期檢討此類計劃。委任新董事（作為新任董事或填補所出現的臨時空缺）或重新委任任何董事乃經提名委員會推薦建議候選人後由董事局作出決定。

Corporate Governance Report

企業管治報告

(continued) (續)

The criteria to be applied in considering whether a candidate is qualified shall be his or her ability to devote sufficient time and attention to the affairs of the Company and contribute to the diversity of the Board as well as the effective carrying out by the Board of the responsibilities which, in particular, are set out as follows:

- (a) participating in Board meetings to bring an independent judgment on issues of strategy, policy, performance, accountability, resources, key appointments and standards of conducts;
- (b) taking the lead where potential conflicts of interests arise;
- (c) serving on the Audit Committee, the Remuneration Committee and the Nomination Committee (in the case of candidate for non-executive Director) and other relevant Board committees, if invited;
- (d) bringing a range of business and financial experience to the Board, giving the Board and any committees on which he or she serves the benefit of his or her skills, expertise, and varied backgrounds and qualifications and diversity through attendance and participation in the Board/committee meetings;
- (e) scrutinising the Company's performance in achieving agreed corporate goals and objectives, and monitoring the reporting of performance;
- (f) ensuring the committees on which he or she serves to perform their powers and functions conferred on them by the Board; and
- (g) conforming to any requirement, direction and regulation that may from time to time be prescribed by the Board or contained in the constitutional documents of the Company or imposed by legislation or the Listing Rules, where appropriate.

用於考慮候選人士是否符合資格的標準，應視乎候選人士是否能投入足夠時間及精神以處理公司事務，並促進董事局成員多元化，使董事局能有效履行其職責，尤其是下文所載各項：

- (a) 參與董事局會議為策略、政策、表現、職責、資源、主要委任及操守準則等事項作出獨立判斷；
- (b) 於發生潛在利益衝突時發揮領導作用；
- (c) 服務於審核委員會、薪酬委員會及提名委員會（如為非執行董事候選人士）以及其他相關董事局轄下之委員會（如獲邀請）；
- (d) 為董事局引入一系列營商及財務經驗，透過出席及參與董事局／委員會會議，而使彼所服務的董事局及任何委員會受惠於其技能、專長、各種背景及資格以及成員多元化；
- (e) 監察公司在達致議定之企業宗旨及目標方面的表現及監督相關表現的申報情況；
- (f) 確保彼所服務的委員會履行董事局授予的權力及職能；及
- (g) 遵守董事局不時訂定，或公司憲章文件不時所載，或法例或上市規則不時訂立的任何規定、指示及規例（如適用）。

Corporate Governance Report

企業管治報告

(continued) (續)

If the candidate is proposed to be appointed as an independent non-executive Director, his or her independence shall be assessed in accordance with, among other things, the factors as set out in Rule 3.13 of the Listing Rules, subject to any amendments as may be made by the Stock Exchange from time to time. Where applicable, the totality of the candidate's education, qualifications and experience shall also be evaluated to consider whether he or she has the appropriate professional qualifications or accounting or related financial management expertise for filling the office of an independent non-executive Director with such qualifications or expertise as required under Rule 3.10(2) of the Listing Rules.

During the year ended 31 December 2025, the Nomination Committee held 1 meeting. The Nomination Committee reviewed the structure, size and diversity of the Board, reviewed its terms of reference, assessed the independence of independent non-executive Directors, considered and provided recommendations to the Board on the re-election of Directors.

倘建議委任候選人士為獨立非執行董事，則須根據（其中包括）上市規則第3.13條（經聯交所可能不時作出任何修訂）所載的因素評估其獨立性。倘適用，則亦須評估該候選人士的學歷、資格及經驗等整體情況，以考慮彼是否具備合適的專業資格或會計或相關財務管理專長（即上市規則第3.10(2)條所規定的相關資格或專長）以擔任獨立非執行董事。

截至二零二五年十二月三十一日止年度，提名委員會曾舉行1次會議。提名委員會檢討董事局結構、規模及多元化，檢討其職權範圍，評估獨立非執行董事之獨立身份、考慮董事重選，並就此向董事局提供推薦建議。

Name of Director 董事姓名

Number of attendance 出席會議次數

Mr. WANG Guangtian (<i>Chairman</i>)	王廣田先生(主席)	1/1
Ms. LIU Zhihong	劉志紅女士	1/1
Mr. GAO Falian	高發連先生	1/1

REMUNERATION COMMITTEE

The Company established the Remuneration Committee on 13 January 2006 with written terms of reference and currently consists of two independent non-executive Directors, namely Ms. Liu Zhihong (as chairman) and Mr. Wang Guangtian, and one executive Director, namely Ms. Guan Yijun.

The terms of reference of the Remuneration Committee are currently made available on the Stock Exchange's website and the Company's website.

Terms of reference of the Remuneration Committee are aligned with the code provisions set out in the CG Code.

薪酬委員會

公司已於二零零六年一月十三日成立薪酬委員會，並訂定書面職權範圍。薪酬委員會現由兩名獨立非執行董事劉志紅女士（擔任主席）及王廣田先生，以及一名執行董事關懿君女士組成。

薪酬委員會的職權範圍現可於聯交所網站及公司網站查閱。

薪酬委員會的職權範圍符合企業管治守則內所載的守則條文。

Corporate Governance Report

企業管治報告

(continued) (續)

The functions of the Remuneration Committee are to provide recommendations to the Board on the Company's remuneration policy, the remuneration packages for all Directors' and senior management, the establishment of a formal and transparent procedure for formulating the remuneration policy, and to review and/or approve matters relating to shares schemes under Chapter 17 of the Listing Rules.

During the year ended 31 December 2025, the Remuneration Committee held 2 meetings. The committee reviewed the remuneration packages of the Directors and senior management and its terms of reference.

Name of Director 董事姓名

Number of attendance 出席會議次數

Ms. LIU Zhihong (<i>Chairman</i>)	劉志紅女士 (主席)	2/2
Mr. WANG Guangtian	王廣田先生	2/2
Ms. GUAN Yijun	關懿君女士	2/2

The Company has adopted the Old Share Option Scheme, the New Share Option Scheme and the New Share Award Scheme. Details of these share schemes are set out in the section headed "SHARE SCHEMES" in the Report of the Directors.

The Remuneration Committee has adopted the approach under code provision E.1.2(c)(ii) of the CG Code to make recommendations to the Board on remuneration packages of the Directors and the members of senior management. The emolument payable to Directors and senior management will depend on their respective contractual terms under the employment agreements, if any, and is determined by the Board with reference to the recommendation of the Remuneration Committee, the performance of the Group and the prevailing market conditions.

The remuneration of the Directors and senior management of the Company for the year ended 31 December 2025, by bands is set out in note 10 to the consolidated financial statements.

薪酬委員會的職能為就公司薪酬政策、全體董事及高級管理人員的薪酬待遇、就設立制定薪酬政策的正式及透明程序向董事局提供推薦建議，以及根據上市規則第17章檢討及／或批准股份計劃相關事宜。

截至二零二五年十二月三十一日止年度，薪酬委員會曾舉行2次會議。委員會檢討董事及高級管理層之薪酬待遇以及其職權範圍。

公司已採納舊購股權計劃、新購股權計劃及新股份獎勵計劃。該等股份計劃之詳情載於董事局報告「股份計劃」一節。

薪酬委員會已採納企業管治守則之守則條文第E.1.2(c)(ii)條，就董事及高級管理層成員的薪酬待遇向董事局提供推薦建議。董事及高級管理層應獲支付之酬金取決於彼等各自於僱傭協議（如有）下的合約條款，並由董事局根據薪酬委員會之推薦建議、集團表現及現行市況釐定。

截至二零二五年十二月三十一日止年度，公司董事及高級管理層按薪酬組別劃分之酬金載於綜合財務報表附註10。

Corporate Governance Report

企業管治報告

(continued) (續)

Details of the remuneration of the Directors and senior management for the year ended 31 December 2025 are also set out in notes 10 and 11 to the consolidated financial statements.

AUDIT COMMITTEE

The Company established the Audit Committee in 1998. The Audit Committee comprises three independent non-executive Directors, namely Ms. Liu Zhihong (as chairman), Mr. Wang Guangtian and Mr. Yang Jie.

The terms of reference of the Audit Committee are currently made available on the Stock Exchange's website and the Company's website.

Terms of reference of the Audit Committee are aligned with the code provisions set out in the CG Code.

The Audit Committee is mainly responsible for making recommendations to the Board on the appointment, re-appointment and removal of the external auditor; to approve the remuneration and terms of engagement of the external auditor, to provide recommendations for any questions regarding the resignation or dismissal of such auditor; to review the interim and annual reports, and financial statements of the Group; to oversee the Company's financial reporting system including the adequacy of resources, qualifications and experience of staff in charge of the Company's financial reporting function and their training arrangement and budget, and to review the risk management and internal control system.

The Audit Committee meets the external auditor regularly to discuss any area of concern during the audit. The Audit Committee reviews the interim and annual reports before submission to the Board. The Audit Committee focuses not only on the impact of the changes in accounting policies and practices, but also on the compliance with accounting standards, the Listing Rules and the legal requirements in the review of the Company's interim and annual reports.

During the year ended 31 December 2025, the Audit Committee held 2 meetings.

Name of Director 董事姓名

Ms. LIU Zhihong (*Chairman*)
Mr. WANG Guangtian
Mr. YANG Jie

劉志紅女士(主席)
王廣田先生
楊杰先生

Number of attendance 出席會議次數

2/2
2/2
2/2

截至二零二五年十二月三十一日止年度，董事及高級管理層之酬金詳情亦載於綜合財務報表附註10及11。

審核委員會

公司於一九九八年成立審核委員會。審核委員會現由三名獨立非執行董事劉志紅女士（擔任主席）、王廣田先生及楊杰先生組成。

審核委員會的職權範圍現可於聯交所網站及公司網站查閱。

審核委員會的職權範圍符合企業管治守則內所載的守則條文。

審核委員會主要負責就委任、重新委任及罷免外聘核數師向董事局提供推薦建議，批准外聘核數師之酬金及委聘條款，有關核數師罷免或被辭退之任何問題提供推薦建議；審閱集團中期及年度報告與財務報表；監察公司之財務報告制度（包括資源充裕度、負責公司財務報告職能的員工之資格及經驗以及其培訓安排及預算），及檢討風險管理及內部監控系統。

審核委員會定期與外聘核數師會面，以討論審核過程中任何關注事項。審核委員會於呈交董事局前審閱中期及年度報告。審核委員會不僅著重會計政策及慣例變動之影響，於審閱公司之中期及年度報告時，亦著重於會計準則、上市規則及法例規定是否已得到遵守。

截至二零二五年十二月三十一日止年度，審核委員會曾舉行2次會議。

Corporate Governance Report

企業管治報告

(continued) (續)

During the year ended 31 December 2025, the Audit Committee reviewed the 2024 annual results and 2025 interim results of the Group, and were in the opinion that the preparation of such results complied with the applicable accounting standards and the Listing Rules. The Audit Committee also discussed the key audit issues relating to the audit of the financial statements for the year ended 31 December 2024, and reviewed its terms of reference during the year.

The Audit Committee reviewed the existing risk management and internal control systems of the Group and also noted that review of the same will be carried out annually.

The accounts for the year ended 31 December 2025 were audited by KPMG whose term of office will expire upon the conclusion of the 2026 AGM. The Audit Committee has reviewed the terms of engagement of KPMG, inter alia, (i) the size and structure as well as the nature and complexity of the business of the Group, (ii) the relevant audit fees and (iii) the resources deployed by KPMG in respect of the audit of the financial statements of the Group in accordance with “Guidelines for the Effective Operation of Audit Committees — Selection, Appointment and Reappointment of Auditors” published by the Financial Reporting Council on 16 December 2021 and recommended to the Board the re-appointment of KPMG as the auditor of the Company at the 2026 AGM.

CORPORATE GOVERNANCE COMMITTEE

The Company established the CG Committee with written terms of reference on 20 March 2012. The CG Committee comprises four executive Directors, namely Mr. Xu Tie-liang (as chairman), Ms. Guan Yijun, Mr. Gao Falian and Ms. Xu Ran, Ms. Law Yin Shan Jenny, the Chief Financial Officer of the Company and Ms. Chan Yuen Ying Stella, the Company Secretary of the Company.

Terms of reference of the CG Committee are aligned with the code provisions set out in the CG Code.

截至二零二五年十二月三十一日止年度，審核委員會審閱集團之二零二四年年度業績及二零二五年中期業績，並認為編製該等業績符合適用會計準則及上市規則。審核委員會亦於年內討論有關截至二零二四年十二月三十一日止年度財務報表審計的關鍵審計事宜及檢討其職權範圍。

審核委員會檢討集團之現有風險管理及內部監控系統，亦知悉每年將進行一次年度檢討。

截至二零二五年十二月三十一日止年度的賬目由畢馬威會計師事務所審計，其任期將於二零二六年股東週年大會結束時屆滿。審核委員會已審閱畢馬威會計師事務所的委聘條款，其中包括(i)集團業務的規模及架構以及性質及複雜程度，(ii)相關審計費用及(iii)畢馬威會計師事務所根據財務報告委員會於二零二一年十二月十六日發佈的「有關審核委員會有效運作的指引—核數師的選擇、委聘及續聘」就審核集團財務報表所動用的資源，並於二零二六年股東週年大會上推薦董事局續聘畢馬威會計師事務所為公司核數師。

企業管治委員會

公司於二零一二年三月二十日成立企業管治委員會，並訂定書面職權範圍。企業管治委員會由四名執行董事許鈺良先生（擔任主席）、關懿君女士、高發連先生及許然女士以及公司財務總監羅盈珊女士及公司之公司秘書陳婉榮女士組成。

企業管治委員會的職權範圍符合企業管治守則內所載的守則條文。

Corporate Governance Report

企業管治報告

(continued) (續)

The functions of the CG Committee are to develop and review the Company's policies and practices on corporate governance; to comply with the CG Code and other legal or regulatory requirements and make recommendations to the Board; to oversee the Company's orientation program for new Director; to review and monitor the training and continuous professional development of Directors and senior management; to develop, review and monitor the code of conduct and compliance manual (if any) applicable to employees and Directors; and to review the Company's disclosure in the Corporate Governance Report.

During the financial year ended 31 December 2025, the CG Committee held 1 meeting. The CG Committee reviewed the training and continuous professional development of Directors and senior management; and also reviewed the Company's compliance with the CG Code during the year ended 31 December 2024.

企業管治委員會的職能為制定及檢討公司關於企業管治的政策及常規；遵守企業管治守則及其他法律或監管規定，並向董事局提供推薦建議；監察公司新董事入職安排；檢討並監督董事及高級管理層的培訓及持續專業發展；制定、檢討及監察僱員及董事適用的操行守則及合規手冊（如有）；及檢討公司於企業管治報告內的披露事項。

截至二零二五年十二月三十一日止財政年度，企業管治委員會舉行1次會議。企業管治委員會檢討董事及高級管理層的培訓及持續專業發展；及亦檢討公司於截至二零二四年十二月三十一日止年度遵守企業管治守則的情況。

Name of Director 董事姓名		Number of attendance 出席會議次數
Mr. XU Tie-liang (Chairman)	許鈇良先生(主席)	1/1
Ms. GUAN Yijun	關懿君女士	1/1
Mr. GAO Falian	高發連先生	1/1
Ms. XU Ran	許然女士	1/1
Ms. LAW Yin Shan Jenny	羅盈珊女士	1/1
Ms. CHAN Yuen Ying Stella	陳婉縈女士	1/1

AUDITOR'S REMUNERATION

During the year, the remuneration paid/payable to the Company's auditor is set out below:

Services rendered 所提供服務		Fee paid/payable 已付／應付費用 HK\$'000 千港元
Audit services	審核服務	6,485
Non-audit services	非審核服務	514
		6,999

核數師酬金

本年度內，已付／應付公司核數師之酬金載列如下：

Corporate Governance Report

企業管治報告

(continued) (續)

COMPANY SECRETARY

The Company engaged an external professional company secretarial services provider, Uni-1 Corporate Services Limited (“Uni-1”), to provide compliance and full range of company secretarial services to the Group in order to assist the Group to cope with the changing regulatory environment and to suit different commercial needs.

Ms. Chan Yuen Ying Stella (“Ms. Chan”), the representative of Uni-1, was appointed as the named Company Secretary of the Company. Ms. Law Yin Shan Jenny, the Chief Financial Officer of the Company, is the primary point of contact at the Company for the Company Secretary.

According to the requirements of Rule 3.29 of the Listing Rules, Ms. Chan had taken no less than 15 hours of relevant professional training for the year ended 31 December 2025.

DIVIDEND POLICY

In considering the payment of dividends, there shall be a balance between retaining adequate reserves for the Group’s future growth and rewarding the shareholders of the Company.

The Board shall also take into account, among other things, the following when considering the declaration and payment of dividends:

- the Group’s overall results of operation, financial condition, working capital requirements, capital expenditure requirements, liquidity position and future expansions plans;
- the amount of retained earnings and distributable reserves of the Company;
- general economic conditions, business cycle of the Group’s business and other internal or external factors that may have an impact on the business or financial performance and position of the Group; and
- any other factors that the Board deems relevant.

The declaration and payment of dividends by the Company is subject to any restrictions under the laws of Bermuda, the Bye-Laws, the Listing Rules and any other applicable laws and regulations.

The Company does not have any pre-determined dividend distribution ratio. The Company’s dividend distribution record in the past may not be used as a reference or basis to determine the level of dividends that may be declared or paid by the Company in the future.

公司秘書

為協助集團適應變化的監管環境及滿足不同的商業需求，公司已委聘一家外部專業秘書服務提供商：統一企業服務有限公司（「統一」）為集團提供合規及全面的公司秘書服務。

統一的代表陳婉瑩女士（「陳女士」）獲委任為公司的署名公司秘書。公司財務總監羅盈珊女士為公司與公司秘書的主要聯絡人。

根據上市規則第3.29條之規定，陳女士於截至二零二五年十二月三十一日止年度已接受不少於15小時的相關專業培訓。

股息政策

在考慮支付股息時，須在為集團未來增長保留充足儲備與獎勵公司股東之間取得平衡。

董事局在考慮宣派及派付股息時，亦須考慮（其中包括）以下事項：

- 集團的整體經營業績、財務狀況、營運資金需求、資本開支要求、流動資金狀況及未來擴展計劃；
- 公司的保留盈利和可分派儲備金額；
- 整體經濟狀況、集團業務之業務週期及其他可能影響集團的業務或財務表現及狀況之內在或外在因素；及
- 董事局認為相關之任何其他因素。

公司宣派及派付股息須遵守百慕達法例、細則、上市規則及任何其他適用法律及規例項下之任何限制。

公司沒有任何預先確定之股息分配比率。公司過去的股息分配記錄不會用作決定公司未來可能宣派或派付的股息水平之參考或依據。

Corporate Governance Report

企業管治報告

(continued) (續)

The Dividend Policy shall in no way constitute a legally binding commitment by the Group in respect of its future dividend and/or in no way obligate the Group to declare a dividend at any time or from time to time.

The Board will continually review the Dividend Policy and reserves the right in its sole and absolute discretion to update, amend, modify and/or cancel the Dividend Policy at any time.

SHAREHOLDERS' RIGHTS

The general meetings of the Company provide an opportunity for communication between the shareholders and the Board. An annual general meeting of the Company shall be held in each year and at the place as determined by the Board. Each general meeting, other than an annual general meeting, shall be called a special general meeting. The Board may call special general meetings whenever it thinks fit.

Shareholders to convene a special general meeting

Shareholders may convene a special general meeting of the Company according to the provisions as set out in the Bye-Laws and the Companies Act of Bermuda. The procedures that shareholders can use to convene a special general meeting are set out in the document entitled "Procedures for a Shareholder to Propose a Person for Election as a Director", which is currently available on the Company's website.

Putting enquiries by shareholders to the Board

Shareholders of the Company may send written enquires to the Company for the attention of the Company Secretary at the Company's principal place of business in Hong Kong.

Procedures for putting forward proposals by shareholders at shareholders' meeting

The number of members necessary for a requisition for putting forward a proposal at a general meeting shall be:

- (a) any number of members representing not less than one-twentieth of the total voting rights at the date of the requisition; or
- (b) not less than one hundred members.

股息政策概不構成集團就日後股息作出之具法律約束力之承諾，及／或不以任何方式令集團有責任於任何時間或不時宣派股息。

董事局將持續檢討股息政策，且享有絕對酌情權保留隨時更新、修訂、修改及／或取消股息政策之權利。

股東權利

公司股東大會為股東與董事局之間提供溝通機會。公司須每年於董事局可能決定的地點舉行股東週年大會。除股東週年大會外，股東大會均稱為股東特別大會。董事局可於其認為合適的時間召開股東特別大會。

股東召開股東特別大會

股東可根據細則所載條文及百慕達公司法召開公司股東特別大會。股東可用以召開股東特別大會的程序載於文件「股東提名人選參選董事之程序」內（該文件現時可於公司網站查閱）。

股東向董事局提出查詢

公司股東可向公司之公司秘書發送書面查詢，寄至公司於香港之主要營業地點。

股東於股東大會上提呈建議的程序

要求在股東大會上提呈建議的必需股東人數為：

- (a) 佔不少於提出要求當日之總投票權二十分之一的任何數目之股東；或
- (b) 不少於一百名股東。

Corporate Governance Report

企業管治報告

(continued) (續)

A copy or copies of requisition signed by all requisitionists shall be deposited, with a sum reasonably sufficient to meet the Company's expenses in giving notice of the proposed resolution or circulating any necessary statement, at the Company's principal place of business in Hong Kong in the case of:

- (i) a requisition requiring notice of a resolution, not less than six weeks before the meeting; and
- (ii) any other requisition, not less than one week before the meeting.

The Company will verify the requisition and upon confirming that the requisition is proper and in order, the Board will proceed with the necessary procedures.

VOTING BY POLL

Pursuant to Rule 13.39(4) of the Listing Rules, any vote of shareholders at the general meeting must be taken by poll except where the chairman, in good faith, decides to allow a resolution which relates purely to a procedural or administrative matter to be voted on by a show of hands. As such, all the resolutions to be set out in the notice of 2026 AGM will be voted by poll.

COMMUNICATION WITH SHAREHOLDERS

The Company is committed to a policy of open and regular communication and reasonable disclosure of information to its shareholders (the "Shareholders").

The Board adopted a Shareholders communication policy on 20 March 2012 (the "Shareholders Communication Policy") which sets out the provisions with the objective of ensuring that the Shareholders, both individual and institutional, and, in appropriate circumstances, the investment community at large, are provided with ready, equal and timely access to balanced and understandable information about the Company (including its financial performance, strategic goals and plans, material developments and governance), in order to enable Shareholders to exercise their rights in an informed manner, and to allow Shareholders and the investment community to engage actively with the Company.

General Policy

The Board shall maintain an on-going dialogue with Shareholders and the investment community, and will regularly review the Shareholders Communication Policy to ensure its effectiveness.

經全體要求人士簽署的要求（隨附合理足夠彌補公司發出建議決議案通告或發送任何必要文檔的費用之款項）副本須送達公司的香港主要營業地點，其中：

- (i) 須於大會舉行前不少於六星期刊發決議案通告的要求；及
- (ii) 任何其他要求應不遲於大會前一周送達。

公司將核實相關要求，而董事局將於確認要求屬適當且符合程序之後執行必要程序。

以投票方式表決

根據上市規則第13.39(4)條，股東於股東大會上的任何表決必須以投票方式進行，惟主席真誠決定允許就純粹有關程序或行政事項之決議案進行舉手表決則除外。因此，二零二六年股東週年大會通告內所載的全部決議案將以投票形式進行表決。

與股東進行溝通

公司堅持採取開誠布公的態度，定期與股東（「股東」）溝通並向彼等作出合理的資料披露。

董事局於二零一二年三月二十日採納股東通訊政策（「股東通訊政策」），其中載列有關條文，旨在確保個人及機構股東以及整個投資界（在適當情況下）可隨時、平等並及時獲取有關公司之均衡且易於理解的資料（包括其財務表現、戰略目標及計劃、重大發展及管治），使股東能以知情方式行使權利，以便股東及投資界積極參與公司事務。

一般政策

董事局應與股東及投資界保持持續對話，並將定期審查股東通訊政策以確保其有效性。

Corporate Governance Report

企業管治報告

(continued) (續)

According to the Shareholders Communication Policy, there are multiple channels for information of the Company to be disseminated to Shareholders, which are included in the following manners:

- Delivery of annual and interim reports to all Shareholders;
- Publication of announcements on the annual and interim results, and issue of other announcements, shareholders' circulars, its corporate communications and other corporate publications in accordance with the continuing disclosure obligations under the Listing Rules on the Stock Exchange's website and the Company's website; and
- The general meeting of the Company is also an effective communication channel between the Board and shareholders.

Effective and timely dissemination of information to Shareholders and the investment community shall be ensured at all times.

Mr. Xu Tie-liang, the Chairman of the Board and the chairman of the CG Committee attended the 2025 AGM to answer questions of the meeting and collect views of shareholders.

Communication Strategies

Shareholders' Enquiries

Shareholders should direct their questions about their shareholdings to the Company's branch share registrar in Hong Kong. Shareholders and the investment community may at any time make a request for the Company's information to the extent such information is publicly available. Shareholders and the investment community shall be provided with designated contacts, email addresses and enquiry lines of the Company in order to enable them to make enquiry in respect of the Company.

Corporate Communication

Corporate communication will be provided to Shareholders in plain language and in both English and Chinese versions to facilitate Shareholders' understanding.

Corporate Website

A dedicated Investors Relationship section is available on the Company's website. Information on the Company's website will be updated on a regular basis.

根據股東通訊政策，公司可通過多種渠道向股東發佈資料，包括以下方式：

- 向全體股東送呈年度及中期報告；
- 根據上市規則之持續披露責任，於聯交所網站及公司網站刊發年度及中期業績公告、刊發其他公告、股東通函、公司通訊及其他公司刊發文件；及
- 公司股東大會亦是董事局與股東進行溝通之有效渠道之一。

公司應始終確保向股東和投資界有效及時發佈訊息。

董事局主席以及企業管治委員會主席許鐵良先生出席了二零二五年股東週年大會，回答大會問題並收集股東意見。

通訊途徑

股東查詢

股東如對其股權有任何問題，應向公司香港股份過戶登記分處查詢。股東及投資界可隨時要求提供可公開獲取的公司資料。公司應向股東及投資界提供公司指定聯絡人、電郵地址及查詢專線，以供其查詢公司事宜。

公司通訊

公司向股東提供以簡明語言編寫的中英版公司通訊，以便股東了解有關內容。

公司網站

公司網站專門設有投資者關係一欄。公司網站上的資料將定期更新。

Corporate Governance Report

企業管治報告

(continued) (續)

Information released by the Company to the Stock Exchange will also be posted on the Company's website according to the requirements under the Listing Rules. Such information includes financial statements, results announcements, circulars and notices of general meetings etc.

Shareholders' Meetings

Shareholders are encouraged to participate in all general meetings or to appoint proxies to attend and vote for and on their behalf if they are unable to attend any general meetings. Appropriate arrangements for the general meetings shall be in place to encourage Shareholders' participation. The process of the Company's general meeting will be monitored and reviewed on a regular basis, and, if necessary, changes will be made to ensure that Shareholders' needs are best served. Board members, in particular, the chairman of the Board, the chairmen of Board committees or their delegates, appropriate management executives and external auditor will attend annual general meeting to answer Shareholders' enquiries.

Shareholder Privacy

The Company recognises the importance of Shareholders' privacy and will not disclose Shareholders' information without their consent, unless required by law to do so.

The Board has conducted a review of the Shareholders Communication Policy for the year ended 31 December 2025 to ensure the effectiveness of the Shareholders Communication Policy. Such review shall be conducted annually. The Board considered that the Shareholders Communication Policy for the year ended 31 December 2025 was effective.

DIRECTORS' RESPONSIBILITIES FOR THE FINANCIAL STATEMENTS

The Board acknowledges its responsibility to prepare the Company's consolidated financial statements for each financial year, which give a true and fair view of the financial position of the Group, its financial performance and cash flows for that year. In preparing the consolidated financial statements for the year ended 31 December 2025, the Board has selected suitable accounting policies and applied them consistently, made judgments and estimates that are prudent, fair and reasonable, and prepared the accounts on a going concern basis.

The Directors are responsible for taking all reasonable and necessary steps to safeguard the assets of the Group, to prevent and detect fraud, as well as other irregularities.

公司向聯交所發佈的資料亦將根據上市規則的規定登載於公司網站。該等資料包括財務報表、業績公告、通函及股東大會通告等。

股東大會

股東宜參加所有股東大會，或者如果他們無法出席任何股東大會，則可以指定委任代表出席並代表其投票。公司應就股東大會作出適當安排，以鼓勵股東參與。公司將定期監督及檢討公司股東大會的流程，並在必要時進行變動，以確保盡量滿足股東需求。董事局成員，尤其是董事局主席、董事局委員會主席或其代表、適當的管理行政人員及外聘核數師，將出席股東週年大會回答股東提問。

股東私隱

公司深明股東私隱的重要性，除非法律規定，否則未經股東同意，公司不得披露股東資料。

董事局已對截至二零二五年十二月三十一日止年度的股東通訊政策進行檢討，以確保股東通訊政策行之有效。有關檢討每年進行一次。董事局認為截至二零二五年十二月三十一日止年度的股東通訊政策行之有效。

董事對財務報表之責任

董事局肩負於每個財政年度編製公司綜合財務報表之職責，該等財務報表須真實公平地反映該年度內集團財務狀況、其財務表現及現金流量。編製截至二零二五年十二月三十一日止年度之綜合財務報表時，董事局已選定及貫徹應用合適之會計政策，作出審慎、公平及合理之判斷及估計，並採納持續經營基準編製有關賬目。

董事負責採取一切合理及所需步驟保障集團資產、防止及偵查欺詐以及其他不當情況。

Corporate Governance Report

企業管治報告

(continued) (續)

The Directors, after appropriate enquiries were made, considered that the Group has adequate resources to continue in operational existence for the foreseeable future and that, for this reason, it is appropriate to adopt the going concern basis in preparing the consolidated financial statements.

RISK MANAGEMENT AND INTERNAL CONTROL

During the year, the Group complied with Principle D.2 of the CG Code by establishing appropriate and effective risk management and internal control systems. Management is responsible for the design, implementation and monitoring of such systems, while the Board oversees management in performing its duties on an ongoing basis. Main features of the risk management and internal control systems are described in the sections below:

Risk Management System

The Group adopts a risk management system which manages the risk associated with its business and operations. The system comprises the following phases:

- Identification: Identify ownership of risks, business objectives and risks that could affect the achievement of objectives.
- Evaluation: Analyze the likelihood and impact of risks and evaluate the risk portfolio accordingly.
- Management: Consider the risk responses, ensure effective communication to the Board and on-going monitoring of the residual risks.

Based on the risk assessments conducted in 2025, no significant risk was identified.

Internal Control System

The Company has an internal control system in place which is compatible with the Committee of Sponsoring Organizations of the Treadway Commission ("COSO") 2013 framework. The framework enables the Group to achieve objectives regarding the effectiveness and efficiency of operations, reliability of financial reporting and compliance with applicable laws and regulations. The components of the framework are shown as follows:

- Control Environment: A set of standards, processes and structures that provide the basis for carrying out the internal control across the Group.

董事經作出適當查詢後，認為集團有充裕資源於可見未來持續經營，因此採納持續經營基準編製綜合財務報表乃屬合適。

風險管理及內部監控

年內，集團經由設立適當有效的風險管理及內部監控系統遵守企業管治守則準則D.2。管理層負責該等系統之設計、實施及監控，而董事局負責監督管理層持續執行其職責。風險管理及內部監控系統的主要特徵於下列各節說明：

風險管理系統

集團已採納一項風險管理系統以管理有關其業務及營運的風險。該系統包括以下層面：

- 識別：識別風險所有權、業務目標及可能影響目標達成的風險。
- 評估：分析風險的可能性及影響並對風險組合作出相應評估。
- 管理：考慮風險應對，確保與董事局已就風險進行有效溝通並持續監察剩餘風險。

根據於二零二五年進行的風險評估，概無識別任何顯著風險。

內部監控系統

公司已制定符合全美反舞弊性財務報告委員會發起組織（「COSO」）於二零一三年發出的框架之內部監控系統。該框架可促使集團達致營運有效性及效率性、財務報告可靠性及遵守適用法例及規例的目標。該框架由以下關鍵部份組成：

- 監控環境：為集團開展內部監控提供基礎的一套標準、程式及結構。

Corporate Governance Report

企業管治報告

(continued) (續)

- Risk Assessment: A dynamic and iterative process for identifying and analyzing risks to achieve the Group's objectives, forming a basis for determining how risks should be managed.
 - Control Activities: Activities established by policies and procedures to help ensure that management directives are carried out, objectives are achieved, and risks are mitigated.
 - Information and Communication: To provide the Group's internal and external communication, together with the information needed to carry out day-to-day controls.
 - Monitoring: Ongoing and separate evaluations to ascertain whether each component of the internal control is present and functioning.
- 風險評估：一個識別及分析風險之動態及反覆運算過程，以達致集團目標，為確定如何管理風險奠定基礎。
 - 監控行動：政策及程式為說明確保管理層指令獲執行、目標獲達成及風險獲減輕而制定的行動。
 - 資料及通訊：為集團提供進行日常監控所需內部及外部通訊及資料。
 - 監察：為確定內部監控的各組成部份是否存在及運行而進行的持續及單獨評估。

In order to enhance the Group's system of handling inside information, and to ensure the truthfulness, accuracy, completeness and timeliness of its public disclosures, the Group also adopts and implements an inside information policy and procedures. Certain reasonable measures have been taken from time to time to ensure that proper safeguards exist to prevent a breach of a disclosure requirement in relation to the Group, which include:

- The access of information is restricted to a limited number of employees on a need-to-know basis. Employees who are in possession of inside information are fully conversant with their obligations to preserve confidentiality.
 - Confidentiality agreements are in place when the Group enters into significant negotiations.
 - The executive Directors are designated persons who speak on behalf of the Company when communicating with external parties such as the media, analysts or investors.
- 為加強集團處理內幕消息的系統，並為確保其公開披露的真實性、準確性、完整性和及時性，集團亦採納及執行一套內幕消息政策及程序。集團已不時採納若干合理措施以確保存在適當保障以防止違反有關集團的披露規定，其中包括：
 - 僅少數僱員可按需要查閱相關資料。掌握內幕消息的僱員充分熟知彼等的保密責任。
 - 集團進行重大磋商時已訂立保密協議。
 - 當與外界團體例如媒體、分析師或投資者溝通時，執行董事為代表公司發言之指定人士。

Based on internal control reviews conducted in 2025, no significant control deficiency was identified.

根據於二零二五年進行的內部監控審查，概無識別任何顯著的監控缺陷。

Corporate Governance Report

企業管治報告

(continued) (續)

Internal Auditors

The Group has an Internal Audit (“IA”) function, which consists of professional staff with relevant expertise (such as Certified Public Accountants). The IA function is independent of the Group’s daily operation and carries out appraisal of the risk management and internal control system by conducting interviews, walkthroughs and tests of operating effectiveness.

An IA plan has been approved by the Board. According to the established plan, review of the risk management and internal control systems is conducted annually, and afterwards the results are reported to the Board via Audit Committee.

Effectiveness of the Risk Management and Internal Control System

The Board is responsible for the risk management and internal control system of the Group and ensuring review of the system’s effectiveness is conducted annually. Several areas have been considered during the Board’s reviews, which include but not limited to (i) the changes in the nature and extent of significant risks since the last annual review, and the Group’s ability to respond to changes in its business and the external environment, and (ii) the scope and quality of management’s ongoing monitoring of risks and of the internal control system.

The Board, through its reviews and the reviews made by IA function and Audit Committee, concluded that the risk management and internal control system were effective and adequate. Such system, however, is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can only provide reasonable and not absolute assurance against material misstatement or loss. It is also considered that the resources, staff qualifications and experience of relevant staff were adequate and the training programs and budget provided were sufficient.

CONSTITUTIONAL DOCUMENTS

There was no change in the Company’s constitutional documents during the year ended 31 December 2025.

內部核數師

集團設有內部審計（「內部審計」）部門，由具備有關專長的專業人員（例如執業會計師）組成。內部審計部門獨立於集團的日常經營，以面談、走訪及測試經營效能之方式對風險管理及內部監控系統進行評估。

董事局已批准內部審計計劃。根據已制定的計劃，每年會對風險管理及內部監控系統進行審查，其後經由審核委員會向董事局報告審查結果。

風險管理及內部監控系統的效能

董事局負責集團的風險管理及內部監控系統並確保每年審查該系統的效能。進行該等董事局審查時已考慮若干方面，包括但不限於(i)自上年度審查後的重大風險之性質及程度變動及集團對其業務及外部環境變動作出回應的能力，及(ii)管理層持續監察風險及內部監控系統的範圍及質素。

透過其審查以及由內部審計部門及審核委員會進行的審查，董事局認為風險管理及內部監控系統屬有效及足夠。然而，相關系統旨在管理而非消除不能達成業務目標的風險，而且只能就不會有重大的失實陳述或損失提供合理但並非絕對之保證。董事局亦認為有關資源、員工資歷及有關員工的經驗屬足夠，並已提供足夠的培訓課程及預算。

章程文件

公司之章程文件於截至二零二五年十二月三十一日止年度並無任何變動。

Independent Auditor's Report

獨立核數師報告



to the shareholders of China Oil and Gas Group Limited
(incorporated in Bermuda with limited liability)

OPINION

We have audited the consolidated financial statements of China Oil and Gas Group Limited (“the Company”) and its subsidiaries (“the Group”) set out on pages 75 to 215, which comprise the consolidated statement of financial position as at 31 December 2025, the consolidated statement of other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended and notes, comprising material accounting policy information and other explanatory information.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2025 and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with HKFRS Accounting Standards as issued by the Hong Kong Institute of Certified Public Accountants (“HKICPA”) and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

BASIS FOR OPINION

We conducted our audit in accordance with Hong Kong Standards on Auditing (“HKSA”) as issued by the HKICPA. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report. We are independent of the Group in accordance with the HKICPA's *Code of Ethics for Professional Accountants* (“the Code”), as applicable to audits of financial statements of public interest entities. We have also fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

致中油燃氣集團有限公司股東
(於百慕達註冊成立的有限公司)

意見

本核數師(以下簡稱「我們」)已審計列載於第75至215頁的中油燃氣集團有限公司(以下簡稱「貴公司」)及其附屬公司(以下統稱「貴集團」)的綜合財務報表，此財務報表包括於二零二五年十二月三十一日的綜合財務狀況表與截至該日止年度的綜合其他全面收益表、綜合權益變動表和綜合現金流量表，以及附註，包括重大會計政策資訊及其他解釋資訊。

我們認為，該等綜合財務報表已根據香港會計師公會(「香港會計師公會」)頒佈的《香港財務報告準則》會計準則真實而中肯地反映了貴集團於二零二五年十二月三十一日的綜合財務狀況及截至該日止年度的綜合財務表現及綜合現金流量，並已遵照香港《公司條例》的披露規定妥為擬備。

意見的基礎

我們已根據香港會計師公會頒佈的《香港審計準則》(「《香港審計準則》」)進行審計。我們在該等準則下承擔的責任已在本報告「核數師就審計綜合財務報表承擔的責任」部分中作進一步闡述。根據香港會計師公會頒佈的《專業會計師道德守則》(以下簡稱「守則」)(適用於公眾利益實體財務報表審計)，我們獨立於貴集團。我們亦已遵照守則履行其他專業道德責任。我們相信，我們所獲得的審計憑證能充足及適當地為我們的審計意見提供基礎。

Independent Auditor's Report

獨立核數師報告

(continued) (續)



to the shareholders of China Oil and Gas Group Limited
(incorporated in Bermuda with limited liability)

致中油燃氣集團有限公司股東
(於百慕達註冊成立的有限公司)

KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

關鍵審計事項

關鍵審計事項是根據我們的專業判斷，認為對本期綜合財務報表的審計最為重要的事項。這些事項是在我們審計整體綜合財務報表及出具意見時進行處理的。我們不會對這些事項提供單獨的意見。

Expected credit loss assessment of loans receivable from an associate

Refer to notes 20 and 23(c) to the consolidated financial statements and the accounting policies on pages 94 to 97 and page 106.

應收一間聯營公司貸款的預期信貸虧損評估

請參閱綜合財務報表附註20及23(c)及第94至97頁、106頁的會計政策。

The Key Audit Matter	How the matter was addressed in our audit
<p>The Group indirectly holds 17.5% effective interest in an associate, who is the beneficial owner of the coal mining rights granted by the local government of the People's Republic of China (the "PRC"). The Group has loans receivable from this associate with net carrying amount of HK\$1,185 million as at 31 December 2025.</p> <p>With delayed repayments as a result of the deteriorating financial performance of the associate, management considered the loan receivables was credit impaired and performed expected credit loss ("ECL") assessment.</p>	<p>Our audit procedures for the ECL assessment of loans receivable from an associate included the following:</p> <ul style="list-style-type: none"> evaluating the appropriateness of management's assessment on whether the loans receivable is credit-impaired by inspecting the financial information of the associate and the overdue information with reference to the requirements of the prevailing accounting standards; evaluating the reasonableness of management's assumptions adopted in different scenarios of the estimated future cash flows of the associate which are primarily based on the expected production volume, estimated selling price and mining costs, and the probability weight of different scenarios by discussing and challenging management's assessment on relevant qualitative factors with reference to our understanding of the business and external information available;

關鍵審計事項	我們在審計中如何處理該事項
<p>貴集團間接持有一間聯營公司的17.5%實際權益，該聯營公司為於中華人民共和國（「中國」）當地政府所授出煤礦開採許可權證之實益擁有人。於二零二五年十二月三十一日，貴集團應收該聯營公司貸款的賬面淨值為11.85億港元。</p> <p>由於聯營公司財務表現惡化導致還款延遲，管理層認為應收貸款已出現信貸減值，並已進行預期信貸虧損（「預期信貸虧損」）評估。</p>	<p>我們就應收一間聯營公司貸款預期信貸虧損評估的審計程序包括以下各項：</p> <ul style="list-style-type: none"> 透過參考現行會計準則的規定檢查聯營公司的財務資料及逾期資料，評估管理層對應收貸款是否出現信貸減值的評估是否適當； 透過討論及質疑管理層對相關定性因素的評估，評估管理層就聯營公司不同情況的估計未來現金流量所採納假設的合理性，該等假設主要基於預期產量、估計售價及採礦成本以及不同情況的概率加權，並參考我們對業務的了解及可獲得的外部資料；

Independent Auditor's Report 獨立核數師報告

(continued) (續)



to the shareholders of China Oil and Gas Group Limited
(incorporated in Bermuda with limited liability)

致中油燃氣集團有限公司股東
(於百慕達註冊成立的有限公司)

Expected credit loss assessment of loans receivable from an associate

Refer to notes 20 and 23(c) to the consolidated financial statements and the accounting policies on pages 94 to 97 and page 106.

應收一間聯營公司貸款的預期信貸虧損評估

請參閱綜合財務報表附註20及23(c)及第94至97頁，106頁的會計政策。

The Key Audit Matter	How the matter was addressed in our audit	關鍵審計事項	我們在審計中如何處理該事項
<p>In performing the ECL assessment, management assessed the loss allowance of the loans receivable based on the probability-weighted outcome of the estimated future cash flows under different scenarios.</p> <p>We identified the assessment of ECL for the loans receivable from an associate as a key audit matter because of its significance to the Group's financial performance, as well as the fact that the ECL assessment involves significant judgements, which are inherently subjective.</p>	<ul style="list-style-type: none"> performing sensitivity analysis for each of the key assumptions adopted in the estimated future cash flow and considering the possibility of management bias; and assessing the reasonableness of the disclosures in relation to loss allowances for impairment of loans receivable in the consolidated financial statements with reference to the requirements of the prevailing accounting standards. 	<p>於進行預期信貸虧損評估時，管理層根據不同情況下估計未來現金流量的概率加權結果評估應收貸款的虧損撥備。</p> <p>我們將應收一間聯營公司貸款的預期信貸虧損評估識別為關鍵審計事項，原因為其對貴集團財務表現的重要性，以及預期信貸虧損評估涉及重大判斷，而該等判斷具有固有的主觀性。</p>	<ul style="list-style-type: none"> 對估計未來現金流量所採納的各項關鍵假設進行敏感度分析，並考慮管理層偏差的可能性；及 參考現行會計準則的規定，評估綜合財務報表中有關應收貸款減值虧損撥備披露的合理性。

Independent Auditor's Report

獨立核數師報告

(continued) (續)



to the shareholders of China Oil and Gas Group Limited
(incorporated in Bermuda with limited liability)

致中油燃氣集團有限公司股東
(於百慕達註冊成立的有限公司)

Impairment assessment of non-current assets related to a coal processing plant

Refer to note 15(v) to the consolidated financial statements and the accounting policies on page 107.

與煤炭加工廠有關的非流動資產減值評估

請參閱綜合財務報表附註15(v)及第107頁的會計政策。

The Key Audit Matter	How the matter was addressed in our audit	關鍵審計事項	我們在審計中如何處理該事項
<p>The Group has a coal processing plant in Jining, Shandong. As at 31 December 2025, the non-current assets related to this coal processing plant, which mainly comprises property, plant and equipment and right-of-use assets, amounted to approximately HK\$2,123 million in total.</p> <p>In light of the uncertainties of the developments arising from the local environmental protection policies, management considered impairment indicators surrounding the non-current assets of the coal processing plant existed as at 31 December 2025 and performed an impairment assessment accordingly.</p>	<p>Our audit procedures for the impairment assessment of non-current assets related to the coal processing plant included the following:</p> <ul style="list-style-type: none"> assessing the appropriateness of management's identification of CGU and the allocation of assets and liabilities to the CGU with reference to the requirements of prevailing accounting standards; involving our internal valuation specialists to evaluate the appropriateness of the valuation methodology adopted with reference to the requirements of the prevailing accounting standards and assessing whether the discount rate applied in the estimated future cash flow was within the range adopted by other companies in the same industry; evaluating the reasonableness of the revenue growth and gross profit margin with reference to our knowledge of the business and industry, historical trends and other external information available; 	<p>貴集團於山東濟寧擁有一間煤炭加工廠。於二零二五年十二月三十一日，與該煤炭加工廠有關的非流動資產（主要包括物業、廠房及設備以及使用權資產）共計約為21.23億港元。</p> <p>鑑於當地環保政策發展導致的不確定性，管理層認為，於二零二五年十二月三十一日煤炭加工廠的非流動資產存在減值跡象，並進行相應的減值評估。</p>	<p>我們就與煤炭加工廠相關的非流動資產的減值評估的審核程序包括以下各項：</p> <ul style="list-style-type: none"> 參考現行會計準則的規定，評估管理層識別現金產生單位及向現金產生單位分配資產及負債的適當性； 我們的內部估值專家參考現行會計準則的規定參與評估所採用估值方法的適當性，並評估估計未來現金流量所採用的貼現率是否在同行業其他公司所採用的範圍內； 經參考我們對業務及行業的了解、歷史趨勢及可獲得的其他外部資料，評估收益增長及毛利率的合理性；

Independent Auditor's Report 獨立核數師報告

(continued) (續)



to the shareholders of China Oil and Gas Group Limited
(incorporated in Bermuda with limited liability)

致中油燃氣集團有限公司股東
(於百慕達註冊成立的有限公司)

Impairment assessment of non-current assets related to a coal processing plant

Refer to note 15(v) to the consolidated financial statements and the accounting policies on page 107.

與煤炭加工廠有關的非流動資產減值評估

請參閱綜合財務報表附註15(v)及第107頁的會計政策。

The Key Audit Matter	How the matter was addressed in our audit	關鍵審計事項	我們在審計中如何處理該事項
<p>In performing the impairment assessment, the coal processing plant was identified as a separate cash-generating unit ("CGU"). Management assessed the recoverable amount of this CGU, using the value in use method based on the estimated future cash flow, which required the use of significant judgement in determining certain key assumptions, including revenue growth, gross profit margin and discount rate. Management then compared the recoverable amount of this CGU to its carrying value to determine if any impairment loss should be recognised.</p> <p>We identified impairment assessment of non-current assets related to the coal processing plant as a key audit matter because of the significance to the Group's financial performance, as well as the fact that the impairment assessment involves significant judgments, which could be subject to management bias in their selection.</p>	<ul style="list-style-type: none"> Comparing the actual result for the current year with the forecasts prepared in the prior year to assess the historical accuracy of the management's forecasting process and the possibility of management bias; performing sensitivity analysis for each of the key assumptions adopted in the estimated future cash flow and considering the possibility of management bias; and assessing the reasonableness of the disclosures in respect of management's impairment assessment in the consolidated financial statements with reference to the requirements of the prevailing accounting standards. 	<p>於進行減值評估時，煤炭加工廠被確定為獨立現金產生單位（「現金產生單位」）。管理層基於估計未來現金流量採用使用價值法評估該現金產生單位的可收回金額，而釐定若干關鍵假設時須運用重大判斷，包括收益增長、毛利率及貼現率。管理層其後將該現金產生單位的可收回金額與其賬面值進行比較，以釐定是否應確認任何減值虧損。</p> <p>我們將與該煤炭加工廠相關的非流動資產的減值評估識別為關鍵審計事項，原因為對貴集團財務表現的重要性，以及減值評估涉及重大判斷，在選擇時可能會出現管理層偏差。</p>	<ul style="list-style-type: none"> 將本年度的實際結果與上一年度編製的預測進行比較，以評估管理層預測過程的過往準確性及管理層存在偏見的可能性； 對估計未來現金流量所採納的各項關鍵假設進行敏感度分析，並考慮管理層偏差的可能性；及 參考現行會計準則的規定，評估綜合財務報表中有關管理層減值評估的披露的合理性。

Independent Auditor's Report

獨立核數師報告

(continued) (續)



to the shareholders of China Oil and Gas Group Limited
(incorporated in Bermuda with limited liability)

INFORMATION OTHER THAN THE CONSOLIDATED FINANCIAL STATEMENTS AND AUDITOR'S REPORT THEREON

The directors are responsible for the other information. The other information comprises all the information included in the annual report, other than the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

RESPONSIBILITIES OF THE DIRECTORS FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRS Accounting Standards as issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

致中油燃氣集團有限公司股東
(於百慕達註冊成立的有限公司)

綜合財務報表及其核數師報告以外的信息

董事需對其他信息負責。其他信息包括刊載於年報內的全部信息，但不包括綜合財務報表及我們的核數師報告。

我們對綜合財務報表的意見並不涵蓋其他信息，我們亦不對該等其他信息發表任何形式的鑒證結論。

結合我們對綜合財務報表的審計，我們的責任是閱讀其他信息，在此過程中，考慮其他信息是否與綜合財務報表或我們在審計過程中所了解的情況存在重大抵觸或者似乎存在重大錯誤陳述的情況。

基於我們已執行的工作，如果我們認為其他信息存在重大錯誤陳述，我們需要報告該事實。在這方面，我們沒有任何報告。

董事就綜合財務報表須承擔的責任

董事須負責根據香港會計師公會頒佈的《香港財務報告準則》會計準則及香港《公司條例》的披露規定擬備真實而中肯的綜合財務報表，並對其認為為使綜合財務報表的擬備不存在由於欺詐或錯誤而導致的重大錯誤陳述所需的內部監控負責。

Independent Auditor's Report 獨立核數師報告

(continued) (續)



to the shareholders of China Oil and Gas Group Limited
(incorporated in Bermuda with limited liability)

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The directors are assisted by the Audit Committee in discharging their responsibilities for overseeing the Group's financial reporting process.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. This report is made solely to you, as a body, in accordance with Section 90 of the Bermuda Companies Act 1981, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with HKSA's will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

致中油燃氣集團有限公司股東
(於百慕達註冊成立的有限公司)

在擬備綜合財務報表時，董事負責評估 貴集團持續經營的能力，並在適用情況下披露與持續經營有關的事項，以及使用持續經營為會計基礎，除非董事有意將 貴集團清盤或停止經營，或別無其他實際的替代方案。

審計委員會協助董事履行監督 貴集團的財務報告過程的責任。

核數師就審計綜合財務報表承擔 的責任

我們的目標，是對綜合財務報表整體是否存在由於欺詐或錯誤而導致的重大錯誤陳述取得合理保證，並出具包括我們意見的核數師報告。我們是按照百慕達一九八一年公司法第90條的規定，僅向整體成員報告。除此以外，我們的報告不可用作其他用途。我們概不就本報告的內容，對任何其他人士負責或承擔法律責任。

合理保證是高水平的保證，但不能保證按照《香港審計準則》進行的審計，在某一重大錯誤陳述存在時總能發現。錯誤陳述可以由欺詐或錯誤引起，如果合理預期它們單獨或匯總起來可能影響綜合財務報表使用者依賴綜合財務報表所作出的經濟決定，則有關的錯誤陳述可被視作重大。

Independent Auditor's Report

獨立核數師報告

(continued) (續)



to the shareholders of China Oil and Gas Group Limited
(incorporated in Bermuda with limited liability)

As part of an audit in accordance with HKSA's, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.

致中油燃氣集團有限公司股東
(於百慕達註冊成立的有限公司)

在根據《香港審計準則》進行審計的過程中，我們運用了專業判斷，保持了專業懷疑態度。我們亦：

- 識別和評估由於欺詐或錯誤而導致綜合財務報表存在重大錯誤陳述的風險，設計及執行審計程序以應對這些風險，以及獲取充足和適當的審計憑證，作為我們意見的基礎。由於欺詐可能涉及串謀、偽造、蓄意遺漏、虛假陳述，或凌駕於內部監控之上，因此未能發現因欺詐而導致的重大錯誤陳述的風險高於未能發現因錯誤而導致的重大錯誤陳述的風險。
- 了解與審計相關的內部監控，以設計適當的審計程序，但目的並非對貴集團內部監控的有效性發表意見。
- 評價董事所採用會計政策的恰當性及作出會計估計和相關披露的合理性。
- 對董事採用持續經營會計基礎的恰當性作出結論。根據所獲取的審計憑證，確定是否存在與事項或情況有關的重大不確定性，從而可能導致對貴集團的持續經營能力產生重大疑慮。如果我們認為存在重大不確定性，則有必要在核數師報告中提請使用者注意綜合財務報表中的相關披露。假若有關的披露不足，則我們應當發表非無保留意見。我們的結論是基於核數師報告日止所取得的審計憑證。然而，未來事項或情況可能導致貴集團不能持續經營。

Independent Auditor's Report 獨立核數師報告

(continued) (續)



to the shareholders of China Oil and Gas Group Limited
(incorporated in Bermuda with limited liability)

- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Group as a basis for forming an opinion on the consolidated financial statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence and, where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the Audit Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

致中油燃氣集團有限公司股東
(於百慕達註冊成立的有限公司)

- 評價綜合財務報表的整體列報方式、結構和內容，包括披露，以及綜合財務報表是否中肯反映相關交易和事項。
- 計劃及執行貴集團審計，以就貴集團內實體或業務單位的財務信息獲取充足、適當的審計憑證，作為對綜合財務報表形成意見的基礎。我們負責就貴集團審計所進行審計工作的方向、監督和檢討。我們為審計意見承擔全部責任。

除其他事項外，我們與審計委員會溝通了計劃的審計範圍、時間安排、重大審計發現等，包括我們在審計中識別出內部監控的任何重大缺陷。

我們還向審計委員會提交聲明，說明我們已符合有關獨立性的相關專業道德要求，並與他們溝通有可能合理地被認為會影響我們獨立性的所有關係和其他事項，以及為消除對獨立性的威脅所採取的行動或防範措施（若適用）。

從與審計委員會溝通的事項中，我們確定哪些事項對本期綜合財務報表的審計最為重要，因而構成關鍵審計事項。我們在核數師報告中描述這些事項，除非法律法規不允許公開披露這些事項，或在極端罕見的情況下，如果合理預期在我們報告中溝通某事項造成的負面後果超過產生的公眾利益，我們決定不應在報告中溝通該事項。

Independent Auditor's Report

獨立核數師報告

(continued) (續)



to the shareholders of China Oil and Gas Group Limited
(incorporated in Bermuda with limited liability)

The engagement partner on the audit resulting in this independent auditor's report is Guo Xiaofei (practising certificate number: P07789).

KPMG
Certified Public Accountants

8th Floor, Prince's Building
10 Chater Road
Central, Hong Kong
27 March 2026

致中油燃氣集團有限公司股東
(於百慕達註冊成立的有限公司)

出具本獨立核數師報告的審計項目合夥人是郭笑飛(執業證書號碼：P07789)。

畢馬威會計師事務所
執業會計師

香港中環
遮打道十號
太子大廈八樓
二零二六年三月二十七日

Consolidated Statement of Comprehensive Income

綜合全面收益表

For the year ended 31 December 2025
截至二零二五年十二月三十一日止年度

		Note	2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
		附註		
Revenue	營業額	5	15,158,592	17,655,191
Cost of sales	銷售成本	8	(13,096,899)	(15,471,598)
Gross profit	毛利		2,061,693	2,183,593
Other income	其他收入	6	39,183	44,963
Other gains/(losses), net	其他收益/(虧損), 淨額	7	30,391	(14,212)
Selling and distribution costs	銷售及分銷費用		(95,153)	(93,371)
Administrative expenses	行政開支		(570,382)	(554,314)
Net impairment losses on financial and contract assets	金融及合約資產的減值虧損淨額	3.2(b)	(38,544)	(210,953)
Net impairment losses on property, plant and equipment	物業、廠房及設備減值虧損淨額	8	(253,391)	—
Operating profit	經營溢利		1,173,797	1,355,706
Net impairment losses on investments in associates	投資於聯營公司的減值虧損淨額	20	—	(91,365)
Finance income	財務收入	9	223,663	194,121
Finance costs	財務費用	9	(429,679)	(464,812)
Share of profits of investments accounted for using the equity method	分佔使用權益法入賬之投資的溢利	20	64,169	26,002
Profit before taxation	除稅前溢利	8	1,031,950	1,019,652
Taxation	稅項	12	(407,483)	(318,490)
Profit for the year	年內溢利		624,467	701,162
Other comprehensive income:	其他全面收益:			
<i>Items that may be reclassified to profit or loss</i>	<i>可重新分類至損益的項目</i>			
Currency translation differences	匯兌差額		550,364	(535,483)
Change in value of debt investments at fair value through other comprehensive income	按公平值計入其他全面收益之債務投資價值變動		(4,672)	4,873
<i>Item that will not be reclassified to profit or loss</i>	<i>將不會重新分類至損益的項目</i>			
Change in value of equity investments at fair value through other comprehensive income	按公平值計入其他全面收益之股本投資價值變動		(2,341)	(10,121)

Consolidated Statement of Comprehensive Income

綜合全面收益表

For the year ended 31 December 2025

截至二零二五年十二月三十一日止年度

(continued) (續)

	Note 附註	2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Other comprehensive income for the year, net of tax	年內其他全面收益，扣除稅項	543,351	(540,731)
Total comprehensive income for the year	年內全面收益總額	1,167,818	160,431
Profit attributable to:	應佔溢利：		
Owners of the Company	公司擁有人	80,719	180,771
Non-controlling interests	非控股權益	543,748	520,391
		624,467	701,162
Total comprehensive income for the year attributable to:	年內應佔全面收益總額：		
Owners of the Company	公司擁有人	367,301	(161,034)
Non-controlling interests	非控股權益	800,517	321,465
		1,167,818	160,431
Earnings per share for profit attributable to owners of the Company for the year	公司擁有人年內應佔溢利之每股盈利		
— Basic (HK cents)	— 基本 (港仙)	1.6	3.5
— Diluted (HK cents)	— 攤薄 (港仙)	1.6	3.5

The above consolidated statement of comprehensive income should be read in conjunction with the accompanying notes.

上述綜合全面收益表應與隨附附註一併閱覽。

Consolidated Statement of Financial Position

綜合財務狀況表

As at 31 December 2025
於二零二五年十二月三十一日

		Note	31 December 2025 二零二五年 十二月三十一日 HK\$'000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$'000 千港元
Assets	資產			
Non-current assets	非流動資產			
Investment properties	投資性房地產	18	146,411	128,942
Property, plant and equipment	物業、廠房及設備	15	9,942,375	9,607,396
Right-of-use assets	使用權資產	16	474,685	412,511
Exploration and evaluation assets	勘探及評估資產	17	36,352	59,645
Intangible assets	無形資產	19	1,038,789	1,017,721
Investments accounted for using the equity method	使用權益法入賬之投資	20	1,598,882	1,496,660
Financial assets at fair value through other comprehensive income ("FVOCI")	按公平值計入其他全面收益（「按公平值計入其他全面收益」）之金融資產	21	170,558	178,182
Other non-current assets	其他非流動資產	23	1,289,108	1,234,929
Deferred tax assets	遞延稅項資產	29	44,328	44,865
			14,741,488	14,180,851
Current assets	流動資產			
Inventories	存貨	22	224,915	293,717
Contract assets, deposits, trade and other receivables	合約資產、按金、貿易及其他應收款項	23	2,029,657	1,868,086
Current tax recoverable	當期可收回稅項		5,879	5,599
Time deposits with maturity over three months	到期日為三個月以上的定期存款	24	2,933,828	1,782,324
Cash and cash equivalents	現金及現金等值項目	24	2,137,051	2,565,505
			7,331,330	6,515,231
Total assets	總資產		22,072,818	20,696,082
Liabilities	負債			
Current liabilities	流動負債			
Trade and other payables	貿易及其他應付款項	25	1,833,656	1,422,322
Contract liabilities	合約負債	26	2,350,444	2,731,354
Short-term borrowings	短期借貸	27	1,512,617	1,079,502
Senior notes	優先票據	28	2,632,710	—
Current tax payable	當期應付稅項		189,145	191,668
Lease liabilities	租賃負債	16	8,006	7,484
			8,526,578	5,432,330

Consolidated Statement of Financial Position

綜合財務狀況表

As at 31 December 2025

於二零二五年十二月三十一日

(continued) (續)

		Note	31 December 2025 二零二五年 十二月三十一日 HK\$'000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$'000 千港元
		附註		
Non-current liabilities	非流動負債			
Senior notes	優先票據	28	—	2,879,980
Long-term borrowings	長期借貸	27	5,150,046	4,582,785
Lease liabilities	租賃負債	16	55,028	25,548
Deferred tax liabilities	遞延稅項負債	29	412,881	390,726
Assets retirement obligation	資產報廢承擔	30	170,132	173,126
			5,788,087	8,052,165
Total liabilities	總負債		14,314,665	13,484,495
Equity	權益			
Equity attributable to owners of the Company	公司擁有人應佔權益			
Share capital	股本	31	56,368	56,368
Reserves	儲備		3,968,115	3,600,814
			4,024,483	3,657,182
Non-controlling interests	非控股權益		3,733,670	3,554,405
Total equity	權益總額		7,758,153	7,211,587
Total equity and liabilities	權益及負債總額		22,072,818	20,696,082

The above consolidated statement of financial position should be read in conjunction with the accompanying notes.

上述綜合財務狀況表應與隨附附註一併閱覽。

The financial statements on pages 75 to 215 were approved by the Board of Directors on 27 March 2026 and were signed on its behalf.

第75至215頁之財務報表已於二零二六年三月二十七日獲董事局批准並簽署。

Xu Tie-liang
Director

Guan Yijun
Director

許鉄良
董事

關懿君
董事

Consolidated Statement of Changes in Equity

綜合權益變動表

For the year ended 31 December 2025
截至二零二五年十二月三十一日止年度

		Attributable to owners of Company 公司擁有人應佔									
		Share capital	Share premium	Shares held for share award scheme	(Note 31(b)) Other reserves	Exchange fluctuation reserve	Share-based compensation reserve	Retained profits	Total	Non-controlling interests	Total equity
		股本	股份溢價	為股份獎勵計劃所持股份	(附註31(b)) 其他儲備	匯兌波動儲備	為基礎的薪金儲備	保留溢利	總額	非控股權益	權益總額
		HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元	千港元	千港元	千港元	千港元	千港元	千港元
Balance at 1 January 2024	於二零二四年一月一日的結餘	56,368	13,208	(377,947)	1,234,832	(864,039)	11,241	3,744,553	3,818,216	3,743,726	7,561,942
Profit for the year	年內溢利	—	—	—	—	—	—	180,771	180,771	520,391	701,162
Other comprehensive income	其他全面收益	—	—	—	—	—	—	—	—	—	—
Exchange differences on translating foreign operations	因換算海外業務而產生之匯兌差額	—	—	—	—	(336,557)	—	—	(336,557)	(198,926)	(535,483)
Changes in value of debt investments at fair value through other comprehensive income	按公平值計入其他全面收益之債務投資價值變動	—	—	—	(10,121)	—	—	—	(10,121)	—	(10,121)
Changes in value of equity investments at fair value through other comprehensive income	按公平值計入其他全面收益之股本投資價值變動	—	—	—	4,873	—	—	—	4,873	—	4,873
Total comprehensive income for the year	年內全面收益總額	—	—	—	(5,248)	(336,557)	—	180,771	(161,034)	321,465	160,431
Transfer of fair value loss on equity investments at fair value through other comprehensive income to retained profits upon disposal (net of tax)	於出售後轉撥按公平值計入其他全面收益之股本投資公平值虧損至保留溢利(扣除稅項)	—	—	—	(503)	—	—	503	—	—	—
Changes in ownership of subsidiaries	附屬公司擁有權變動	—	—	—	—	—	—	—	—	7,298	7,298
Dividend paid to non-controlling interests	支付股息予非控股權益	—	—	—	—	—	—	—	—	(518,084)	(518,084)
At 31 December 2024	於二零二四年十二月三十一日	56,368	13,208	(377,947)	1,229,081	(1,200,596)	11,241	3,925,827	3,657,182	3,554,405	7,211,587

Consolidated Statement of Changes in Equity

綜合權益變動表

For the year ended 31 December 2025

截至二零二五年十二月三十一日止年度

(continued) (續)

		Attributable to owners of Company 公司擁有人應佔									
		Share capital	Share premium	Shares held for share award scheme	(Note 31(b)) Other reserves	Exchange fluctuation reserve	Share-based compensation reserve	Retained profits	Total	Non-controlling interests	Total equity
		股本	股份溢價	為股份獎勵計劃所持股份	(附註31(b)) 其他儲備	匯兌波動儲備	為基礎的薪金儲備	保留溢利	總額	非控股權益	權益總額
		HKS'000	HKS'000	HKS'000	HKS'000	HKS'000	HKS'000	HKS'000	HKS'000	HKS'000	HKS'000
		千港元	千港元	千港元	千港元	千港元	千港元	千港元	千港元	千港元	千港元
Balance at 1 January 2025	於二零二五年一月一日的結餘	56,368	13,208	(377,947)	1,229,081	(1,200,596)	11,241	3,925,827	3,657,182	3,554,405	7,211,587
Profit for the year	年內溢利	—	—	—	—	—	—	80,719	80,719	543,748	624,467
Other comprehensive income	其他全面收益	—	—	—	—	—	—	—	—	—	—
Exchange differences on translating foreign operations	因換算海外業務而產生之匯兌差額	—	—	—	—	293,595	—	—	293,595	256,769	550,364
Changes in value of debt investments at fair value through other comprehensive income	按公平值計入其他全面收益之債務投資價值變動	—	—	—	(4,672)	—	—	—	(4,672)	—	(4,672)
Changes in value of equity investments at fair value through other comprehensive income	按公平值計入其他全面收益之股本投資價值變動	—	—	—	(2,341)	—	—	—	(2,341)	—	(2,341)
Total comprehensive income for the year	年內全面收益總額	—	—	—	(7,013)	293,595	—	80,719	367,301	800,517	1,167,818
Transfer of fair value loss on equity investments at fair value through other comprehensive income to retained profits upon disposal (net of tax)	於出售後轉撥按公平值計入其他全面收益之股本投資公平值虧損至保留溢利(扣除稅項)	—	—	—	9,135	—	—	(9,135)	—	—	—
Changes in ownership of subsidiaries	附屬公司擁有權變動	—	—	—	—	—	—	—	—	6,315	6,315
Dividend paid to non-controlling interests	支付股息予非控股權益	—	—	—	—	—	—	—	—	(627,567)	(627,567)
At 31 December 2025	於二零二五年十二月三十一日	56,368	13,208	(377,947)	1,231,203	(907,001)	11,241	3,997,411	4,024,483	3,733,670	7,758,153

The above consolidated statement of changes in equity should be read in conjunction with the accompanying notes.

上述綜合權益變動表應與隨附附註一併閱讀。

Consolidated Statement of Cash Flows

綜合現金流量表

For the year ended 31 December 2025
截至二零二五年十二月三十一日止年度

	Note 附註	2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Cash flows from operating activities	經營活動現金流量		
Profit for the year	年內溢利	624,467	701,162
Adjustments for:	就以下各項作出調整：		
Taxation	稅項	12 407,483	318,490
Finance costs	財務費用	9 429,679	464,812
Finance income	財務收入	9 (187,723)	(194,121)
Share of profit of investments accounted for using the equity method, net	分佔使用權益法入賬之投資溢利淨額	20 (64,169)	(26,002)
Dividend income from equity investments at FVOCI	按公平值計入其他全面收益之股本投資之股息收入	6 (1,526)	(1,802)
Amortisation of intangible assets	無形資產攤銷	19 13,102	10,279
Depreciation and depletion of property, plant and equipment	物業、廠房及設備折舊及損耗	15 627,217	705,688
Depreciation of right-of-use assets	使用權資產折舊	16 27,255	25,384
Depreciation of investment properties	投資性房地產折舊	18 2,466	4,163
Net impairment losses on property, plant and equipment	物業、廠房及設備減值虧損淨額	15 253,391	—
Net impairment losses on financial and contract assets	金融及合約資產的減值虧損淨額	38,544	210,953
Net impairment losses on investment in associates	投資於聯營公司的減值虧損淨額	20 —	91,365
Gains on disposal of subsidiaries	出售附屬公司收益	(841)	—
Gains on disposal of an associate	出售一間聯營公司的收益	7 (13,322)	—
(Gains)/losses on disposal of property, plant and equipment and right-of-use assets	出售物業、廠房及設備以及使用權資產的(收益)/虧損	7 (16,602)	17,253
Written off of exploration and evaluation assets	勘探及評估資產沖銷	17 6,689	10,676
Provision on inventory	存貨撥備	4,140	3,907
Written off of intangible assets	無形資產沖銷	199	—
Financial guarantee income	財務擔保收入	6 —	(205)
		2,150,449	2,342,002

Consolidated Statement of Cash Flows

綜合現金流量表

For the year ended 31 December 2025

截至二零二五年十二月三十一日止年度

(continued) (續)

	Note 附註	2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Changes in working capital:	營運資金變動：		
Inventories	存貨	75,002	287,394
Contract assets, deposits, trade and other receivables	合約資產、按金、貿易及其他應收款項	(39,530)	29,361
Trade and other payables	貿易及其他應付款項	166,187	(307,629)
Contract liabilities	合約負債	(478,724)	(62,762)
Cash generated from operations	經營產生現金	1,873,384	2,288,366
Taxation paid	已付稅項	(410,966)	(312,892)
Net cash generated from operating activities	經營業務產生之現金淨額	1,462,418	1,975,474
Cash flows from investing activities	投資活動現金流量		
Interest received	已收利息	123,766	124,329
Dividend received	已收股息	15,542	13,054
Purchases of property, plant and equipment, exploration and evaluation assets and prepaid construction costs	購置物業、廠房及設備、勘探及評估資產以及預付建設成本	(635,769)	(723,372)
Purchase of land use rights	購買土地使用權	(46,934)	(61,622)
Proceeds from disposal of property, plant and equipment	出售物業、廠房及設備所得款項	16,602	43,628
Proceeds from disposal of land use rights	出售土地使用權所得款項	—	44,723
Purchases of other intangible assets	購置其他無形資產	(15,549)	(24,792)
Purchases of financial assets at FVOCI	購置按公平值計入其他全面收益之金融資產	(6,975)	—
Proceeds from disposal of financial assets at FVOCI	出售按公平值計入其他全面收益之金融資產的所得款項	7,586	—
Repayment from associates	聯營公司還款	86,400	—
Advance to an associate	向一間聯營公司墊款	(26,524)	(93,197)
Proceeds from disposal of an associate	出售一間聯營公司所得款項	30,987	—
Increase in time deposits with maturity over three months	到期日為三個月以上的定期存款增加	(1,038,583)	(692,752)
Proceeds from disposal of subsidiaries	出售附屬公司所得款項	19,872	—
Financial guarantee income received	已收財務擔保收入	—	205
Site restoration expenditure	工地恢復支出	(4,746)	(7,792)
Net cash used in investing activities	投資活動所用現金淨額	(1,474,325)	(1,377,588)

Consolidated Statement of Cash Flows

綜合現金流量表

For the year ended 31 December 2025
截至二零二五年十二月三十一日止年度
(continued) (續)

		Note 附註	2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Cash flows from financing activities	融資活動現金流量			
Interest paid	已付利息		(228,079)	(454,758)
New borrowings raised	新籌集借貸		2,077,427	3,903,180
Repayment of senior notes	償還優先票據	28	(397,696)	(121,902)
Repayments of borrowings	償還借貸		(1,302,026)	(2,857,137)
Dividend paid to non-controlling interests	支付股息予非控股權益		(627,567)	(518,084)
Principal elements of lease payments	租賃付款本金部分		(14,660)	(11,774)
Non-controlling raising capital in business combination	業務合併非控股集資		6,315	—
Changes in the ownership interests in subsidiaries	附屬公司所有權權益變動		—	7,298
Net cash used in financing activities	融資活動所用現金淨額	32	(486,286)	(53,177)
Net (decrease)/increase in cash and cash equivalents	現金及現金等值項目 (減少)/增加淨額		(498,193)	544,709
Cash and cash equivalents at 1 January	於一月一日之現金及 現金等值項目		2,565,505	2,095,411
Effect of foreign exchange rate changes	匯率變動影響		69,739	(74,615)
Cash and cash equivalents at 31 December	於十二月三十一日之 現金及現金等值項目	24	2,137,051	2,565,505

The above consolidated statement of cash flows should be read in conjunction with the accompanying notes.

上述綜合現金流量表應與隨附附註一併閱讀。

Notes to the Consolidated Financial Statements

綜合財務報表附註

1 GENERAL INFORMATION

China Oil And Gas Group Limited (the “Company”) is incorporated in Bermuda as an exempted company with limited liability and its shares are listed on The Stock Exchange of Hong Kong Limited (the “Stock Exchange”). The address of its registered office is at Clarendon House, 2 Church Street, Hamilton HM 11, Bermuda. The address of its principal place of business is at Suite 2805, 28th Floor, Sino Plaza, 255–257 Gloucester Road, Causeway Bay, Hong Kong. The Company is an investment holding company. Its subsidiaries are principally engaging in investment in energy related business in various regions in the People’s Republic of China (“PRC”) and West Central Alberta, Canada, including but not limited to 1) piped city gas business, pipeline design and construction; 2) transportation, distribution and sales of compressed natural gas (“CNG”) and liquefied natural gas (“LNG”); 3) development, production and sale of oil and gas and other upstream production and sales of coal-derived clean energy and other related products; and 4) comprehensive energy and customer value-added services. The Company and its subsidiaries are collectively referred to as the “Group”.

These financial statements are presented in Hong Kong dollars, unless otherwise stated.

2 BASIS OF PREPARATION

The consolidated financial statements of the Company have been prepared in accordance with Hong Kong Financial Reporting Standards (“HKFRS”) and disclosure requirements of the Hong Kong Companies Ordinance Cap. 622. The consolidated financial statements have been prepared under the historical cost convention, as modified by the revaluation of certain financial assets at fair value through other comprehensive income, which are carried at fair value.

As at 31 December 2025, the Group had net current liabilities of HK\$1,195 million, mainly because the Group’s senior notes of HK\$2,633 million have become current as at 31 December 2025. Notwithstanding the net current liabilities position, the Group’s consolidated financial statements have been prepared on a going concern basis because the Group successfully issued in January 2026 a new tranche of senior notes with principal amount of US\$300 million (equivalent to approximately HK\$2,340 million) due in 2029 and used the proceeds to repurchase a substantial portion of the senior notes due in 2026 (see the Company’s announcements dated 27 January 2026 and 4 and 5 February 2026 for more details). As such, the Directors are of the opinion that the Group would have adequate funds to meet its obligation, as and when they fall due, and have therefore prepared the Group’s consolidated financial statements on a going concern basis.

1 一般資料

中油燃氣集團有限公司（「公司」）為於百慕達註冊成立之獲豁免有限公司，而其股份在香港聯合交易所有限公司（「聯交所」）上市。註冊辦事處位於 Clarendon House, 2 Church Street, Hamilton HM 11, Bermuda。主要營業地點之地址為香港銅鑼灣告士打道255–257號信和廣場28樓2805室。公司為一間投資控股公司。其附屬公司主要於中華人民共和國（「中國」）及加拿大阿爾伯塔省中西部多個地區從事能源相關業務之投資，包括但不限於1) 進行城市管道燃氣營運、管道設計及建造；2) 壓縮天然氣（「CNG」）及液化天然氣（「LNG」）之運輸、分銷及銷售；3) 石油、天然氣及其他上游產品的開發、生產及銷售，以及煤基清潔能源及其他相關產品的銷售；及4) 綜合能源及客戶增值服務。公司及其附屬公司統稱為「集團」。

除非另有說明，否則該等財務報表以港元呈列。

2 編製基準

公司之綜合財務報表乃依據香港財務報告準則（「香港財務報告準則」）及香港法例第622章香港公司條例的披露規定而編製。綜合財務報表乃依據歷史成本慣例而編製，並經重估以公平值列賬之若干按公平值計入其他全面收益之金融資產後作出修訂。

於二零二五年十二月三十一日，集團擁有流動負債淨額11.95億港元，主要由於集團26.33億港元的優先票據已於二零二五年十二月三十一日成為流動負債。儘管為流動負債淨額狀況，集團的綜合財務報表乃按持續經營基準編製，原因是集團於二零二六年一月成功發行本金金額為3億美元（相等於約23.40億港元）並於二零二九年到期的新一批優先票據，並動用所得款項回購大部分於二零二六年到期的優先票據（更多詳情請參閱公司日期為二零二六年一月二十七日以及二零二六年二月四日及五日的公告）。因此，董事認為，集團將擁有足夠資金履行其到期義務，因而按持續經營基準編製集團綜合財務報表。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

2 BASIS OF PREPARATION (Continued)

2.1 Changes in accounting policy and disclosures

The preparation of financial statements in conformity with HKFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Group's accounting policies. The areas involving a higher degree of judgment or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements are disclosed in Note 4.

The Group has applied amendments to HKAS 21, The effects of changes in foreign exchange rates — *Lack of exchangeability* issued by the HKICPA to these financial statements for the current accounting period.

The amendments do not have a material impact on these financial statements as the Group has not entered into any foreign currency transactions in which the foreign currency is not exchangeable into another currency.

The Group has not applied any new standard or interpretation that is not yet effective for the current accounting period.

2 編製基準 (續)

2.1 會計政策及披露的變動

編製符合香港財務報告準則之財務報表要求使用若干關鍵會計估計。其亦要求管理層於應用集團之會計政策時行使其判斷。涉及高度的判斷或複雜性的範疇，或涉及對綜合財務報表作出重大假設和估計的範疇於附註4中披露。

集團已於當前會計期間的財務報表中，應用香港會計師公會頒佈的香港會計準則第21號之修訂「匯率變動之影響 — 缺乏可兌換性」。

由於集團並無訂立任何外幣無法兌換為另一種貨幣的外幣交易，該等修訂對財務報表並無重大影響。

集團於當前會計期間並未應用任何尚未生效的新訂準則或詮釋。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

2 BASIS OF PREPARATION (Continued)

2.2 New standard and amendments to standards not yet adopted

The following are new standard and amendments to standards that have been issued but are not effective for the financial year ended 31 December 2025 and have not been early adopted.

		Effective for accounting periods beginning on or after 於以下日期或其後開始的會計期間生效
Amendments to HKFRS 9, Financial instruments and HKFRS 7 香港財務報告準則第9號(修訂本)·金融工具及香港財務報告準則第7號(修訂本)	<i>Financial instruments: disclosures — Contracts referencing nature-dependent electricity</i> 金融工具：披露 — 涉及依賴自然能源生產電力的合約	1 January 2026 2026年1月1日
Amendments to HKFRS 9, Financial instruments and HKFRS 7 香港財務報告準則第9號(修訂本)·金融工具及香港財務報告準則第7號(修訂本)	<i>Financial instruments: disclosures — Amendments to the classification and measurement of financial instruments</i> 金融工具：披露 — 金融工具分類及計量的修訂	1 January 2026 2026年1月1日
Annual improvements to HKFRS Accounting Standards — Volume 11 香港財務報告準則會計準則的年度改進 — 第11卷		1 January 2026 2026年1月1日
HKFRS 18 香港財務報告準則第18號	<i>Presentation and disclosure in financial statements</i> 財務報表呈列及披露	1 January 2027 2027年1月1日
HKFRS 19 香港財務報告準則第19號	<i>Subsidiaries without public accountability: disclosures</i> 無公眾問責性的附屬公司：披露	1 January 2027 2027年1月1日

The Group is in the process of making an assessment of what the impact of these developments is expected to be in the period of initial application. So far it has concluded that the adoption of them is unlikely to have a significant impact on the consolidated financial statements.

2 編製基準 (續)

2.2 尚未採納之新準則及準則的修訂本

以下新準則及準則的修訂本已頒佈但尚未於截至二零二五年十二月三十一日止財政年度生效且並無提早採納。

Effective for accounting periods beginning on or after
於以下日期或其後開始的會計期間生效

集團正在評估該等發展預期於首次應用期間的影響。迄今為止得出的結論是採納該等準則不太可能對綜合財務報表產生重大影響。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

3 FINANCIAL RISK MANAGEMENT

3.1 Financial instruments by categories

		Note 附註
As at 31 December 2025	於二零二五年十二月三十一日	
Financial assets	金融資產	
Debt investments	債務投資	21
Equity investments	股本投資	21
Deposits, trade and other receivables	按金、貿易及其他應收款項	23
Time deposits with maturity over three months, cash at banks	到期日超過三個月的定期存款、銀行現金	24
Financial liabilities	金融負債	
Trade and other payables	貿易及其他應付款項	25
Borrowings	借款	27
Lease liabilities	租賃負債	16
Senior notes	優先票據	28

3 財務風險管理

3.1 按類別劃分的金融工具

	FVOCI 按公平值計入 其他全面收益 HK\$'000 千港元	Financial assets at amortised cost 按攤銷成本 計量之金融資產 HK\$'000 千港元	Financial liabilities at amortised cost 按攤銷成本 計量之金融負債 HK\$'000 千港元
	71,527	—	—
	99,031	—	—
	—	2,116,156	—
	—	5,070,879	—
	170,558	7,187,035	—
	—	—	1,638,759
	—	—	6,662,663
	—	—	63,034
	—	—	2,632,710
	—	—	10,997,166

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

3 FINANCIAL RISK MANAGEMENT (Continued)

3.1 Financial instruments by categories (Continued)

		Note	FVOCI 按公平值計入 其他全面收益 HK\$'000 千港元	Financial assets at amortised cost 按攤銷成本 計量之金融資產 HK\$'000 千港元	Financial liabilities at amortised cost 按攤銷成本 計量之金融負債 HK\$'000 千港元
As at 31 December 2024	於二零二四年十二月 三十一日	附註			
Financial assets	金融資產				
Debt investments	債務投資	21	76,200	—	—
Equity investments	股本投資	21	101,982	—	—
Deposits, trade and other receivables	按金、貿易及其他應收 款項	23	—	2,024,866	—
Time deposits with maturity over three months, cash at banks	到期日超過三個月的定期 存款、銀行現金	24	—	4,347,829	—
			178,182	6,372,695	—
Financial liabilities	金融負債				
Trade and other payables	貿易及其他應付款項	25	—	—	1,304,688
Borrowings	借款	27	—	—	5,662,287
Lease liabilities	租賃負債	16	—	—	33,032
Senior notes	優先票據	28	—	—	2,879,980
			—	—	9,879,987

3.2 Financial risk factors

The Group's activities expose it to a variety of financial risks: market risk (including currency risk, price risk and interest rate risk), credit risk and liquidity risk arising in the normal course of its business and financial instruments. The management manages and monitors these exposures to ensure appropriate measures are implemented on a timely and effective manner.

3 財務風險管理 (續)

3.1 按類別劃分的金融工具 (續)

3.2 財務風險因素

集團活動面臨多種財務風險：市場風險（包括貨幣風險、價格風險及利率風險）、信貸風險及日常業務過程及金融工具產生之流動資金風險。管理層管理及監控該等風險，以保證及時有效地實施適當措施。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

3 FINANCIAL RISK MANAGEMENT (Continued)

3.2 Financial risk factors (Continued)

(a) Market risk

(i) Currency risk

The Group is exposed to currency risk arising from various currency exposures, primarily with respect to United States dollars ("US\$"), Canadian dollars ("CAD") and Renminbi ("RMB"). Currency risk arises from future commercial transactions, recognised assets and liabilities and net investments in foreign operations. In addition, the conversion of RMB into foreign currencies is subject to the rules and regulations of foreign exchange control promulgated by the PRC government. This currency exposure is managed primarily through sourcing supplies denominated in the same currency.

Management has set up a policy to require group companies to manage their foreign exchange risk against functional currency. It mainly includes managing the exposures arising from sales and purchases made by the relevant group companies in currencies other than their own functional currencies. The Group also manages its foreign exchange risk by performing regular reviews of the Group's net foreign exchange exposures. The Group has not used any forward foreign exchange contracts to hedge its exposure.

3 財務風險管理 (續)

3.2 財務風險因素 (續)

(a) 市場風險

(i) 貨幣風險

集團面臨因持有不同貨幣(以美元(「美元」)、加拿大元(「加元」)及人民幣(「人民幣」)為主)產生的貨幣風險。貨幣風險由未來商業交易、確認資產及負債及國外業務淨投資而產生。此外，人民幣兌換為外幣須受中國政府頒佈之外匯管制規則及法規所規限。此貨幣風險主要透過採購以相同貨幣計值的供應而進行管理。

管理層已制訂政策，要求集團公司管理各自功能貨幣的外匯風險。其主要包括管理相關集團公司以其自身功能貨幣以外之貨幣買賣產生的風險。集團亦通過定期審閱集團匯兌淨額管理其外匯風險。集團概無使用任何遠期外匯合約對沖其風險。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

3 FINANCIAL RISK MANAGEMENT (Continued)

3.2 Financial risk factors (Continued)

(a) Market risk (Continued)

(i) Currency risk (Continued)

Prices for oil and natural gas in Canada are determined in global markets and generally denominated in US\$. Oil and natural gas prices obtained by the Group are influenced by both United States and Canadian demand and the corresponding North American supply, and recently, by imports of liquefied natural gas. The exchange rate effect cannot be quantified but generally an increase in the value of CAD as compared to US\$ will reduce the prices received by the Group for its petroleum and natural gas sales. At 31 December 2025 and 2024, there were no financial instrument denominated in US\$ in the books of subsidiaries with functional currency denominated in CAD.

As US\$ is pegged with HK\$ under the Linked Exchange Rate System, the Group has minimal exposure to currency risk arising from US\$. Accordingly, no sensitivity analysis is performed.

As at 31 December 2025, if RMB had weakened/strengthened by 5% against HK\$, with all other variables held constant, post-tax profit for the year would have been HK\$28,429,000 (2024: HK\$1,812,000) higher/lower, mainly as a result of foreign exchange gains/losses on translation of RMB denominated cash and cash equivalents.

3 財務風險管理 (續)

3.2 財務風險因素 (續)

(a) 市場風險 (續)

(i) 貨幣風險 (續)

加拿大石油及天然氣價格於全球市場中釐定且一般以美元列值。集團獲得的石油及天然氣價格受美國及加拿大需求以及相應北美供應的影響，以及近期受液化天然氣進口影響。匯率影響不可被量化，但一般加元兌美元升值將降低集團就其石油及天然氣銷售所取得的價格。於二零二五年及二零二四年十二月三十一日，概無以加元為功能貨幣計值的附屬公司於賬目中有以美元計值的金融工具。

因根據聯繫匯率制度美元與港元掛鈎，故集團承受由美元產生之貨幣風險較少。因此，並無作敏感性分析。

於二零二五年十二月三十一日，在其他因素保持不變的情況下，倘人民幣兌港元貶值／升值5%，年內除稅後溢利將增加／減少28,429,000港元（二零二四年：1,812,000港元），主要由於換算以人民幣計值之現金及現金等值項目的匯兌收益／虧損所致。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

3 FINANCIAL RISK MANAGEMENT (Continued)

3.2 Financial risk factors (Continued)

(a) Market risk (Continued)

(ii) Price risk

The Group is exposed to price changes arising from debt and equity investments classified as financial assets at fair value through other comprehensive income amounted to HK\$170,558,000 (2024: HK\$178,182,000). Most of these investments are listed either on the stock exchanges of Hong Kong or other countries.

Equity investments are held as long-term strategic investments and have been chosen based on their longer term growth potential and are monitored regularly for performance against expectations.

Debt investments are placed with counterparties with sound credit quality. The Group closely monitors the credit quality and financial positions of counterparties and considers appropriate action if the market value of those securities decline by a pre-determinate threshold.

Commodity price risk is the risk that fair value or future cash flows will fluctuate as a result of changes in commodity prices. Commodity prices for oil and natural gas in Canada are impacted by the relationship between CAD and US\$ as well as world economic events that dictate the levels of supply and demand.

3 財務風險管理 (續)

3.2 財務風險因素 (續)

(a) 市場風險 (續)

(ii) 價格風險

集團就分類為按公平值計入其他全面收益之金融資產的債務及股本投資170,558,000港元(二零二四年: 178,182,000港元)面臨價格變動風險。該等投資之絕大多數於香港或其他國家之證券交易所上市。

股本投資持作長期策略投資，乃按長期增長潛力挑選並定期監察其表現是否達致預期。

債務投資存放於信譽良好之對手方。集團密切監控對手方之信貸質素及財務狀況並於該等證券市值下降預定限度時採取適當行動。

商品價格風險指公平值或未來現金流會因商品價格變動而波動的風險。加拿大石油及天然氣商品價格受加元及美元關係以及決定供求情況的全球經濟事件的影響。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

3 FINANCIAL RISK MANAGEMENT (Continued)

3.2 Financial risk factors (Continued)

(a) Market risk (Continued)

(iii) Interest rate risk

As the Group has no significant assets that bear variable interest, the Group's income and operating cash flows are substantially independent of changes in market interest rates.

The Group's interest rate risk arises from borrowings and senior notes. Borrowings obtained at variable rates expose the Group to cash flow interest rate risk. Borrowings at fixed rates expose the Group to fair value interest rate risk.

Details of the Group's borrowings and senior notes are set out in Notes 27 and 28 respectively.

The Group has not used any interest rate swaps to hedge its exposure to interest rate risk as the interest rate risk exposure is not significant. In order to manage the cash flow interest rate risk, the Group will repay the corresponding borrowings when it has surplus funds.

3 財務風險管理 (續)

3.2 財務風險因素 (續)

(a) 市場風險 (續)

(iii) 利率風險

由於集團並無承擔可變利息的重大資產，集團收入及經營現金流量大部分不受市場利率變動影響。

集團利率風險由借貸及優先票據產生。按浮息取得之借貸使集團面臨現金流量利率風險。定息借貸則使集團面臨公平值利率風險。

集團借貸及優先票據之詳情分別載於附註27及28。

由於利率風險並不重大，集團並無使用任何利率掉期對沖其利率風險承擔。為管控現金流量利率風險，集團在有盈餘資金時會償還有關借貸。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

3 FINANCIAL RISK MANAGEMENT (Continued)

3.2 Financial risk factors (Continued)

(a) Market risk (Continued)

(iii) Interest rate risk (Continued)

At 31 December 2025, it is estimated that a general increase or decrease of 100 basis points in interest rates on floating rate borrowings, with all other variables held constant, would decrease/increase the Group's post tax profit for the year by approximately HK\$53,759,000 (2024: HK\$56,623,000). The above sensitivity analysis has been determined assuming that the change in interest rates had occurred at the date of the statement of financial position and had been applied to the exposure to interest rate risk for financial instruments in existence at that date. The 100 basis points increase or decrease represents management's assessment of a reasonably possible change in interest rates over the year until the next annual statement of financial position date. The analysis was performed on the same basis for 2024.

(b) Credit risk

The Group's credit risk is primarily attributable to contract assets, deposits, trade and other receivables, debt investments at FVOCI, time deposits with maturity over three months and cash at banks. Carrying amount of the above assets represent the Group's maximum exposure to credit risk.

Management has a credit policy in place and the exposures to these credit risks are monitored on an ongoing basis.

3 財務風險管理 (續)

3.2 財務風險因素 (續)

(a) 市場風險 (續)

(iii) 利率風險(續)

於二零二五年十二月三十一日，估計浮息借貸之利率普遍上升或下跌100個基點，而所有其他變數保持不變，則集團年內除稅後溢利將減少／增加約53,759,000港元（二零二四年：56,623,000港元）。上述敏感度分析乃假設利率變動於財務狀況表日期發生及一直應用於該日存在的金融工具的利率風險。上升或下跌100個基點指管理層評估利率於年內直至下一全年財務狀況表日期期間的可能合理變動。二零二四年的分析按同一基準進行。

(b) 信貸風險

集團之信貸風險主要歸因於合約資產、按金、貿易及其他應收款項、按公平值計入其他全面收益之債務投資、到期日為三個月以上的定期存款及銀行現金。上述資產的賬面值為集團所承受的最大信貸風險。

管理層已制定現成之信貸政策，並對該等信貸風險持續監控。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

3 FINANCIAL RISK MANAGEMENT (Continued)

3.2 Financial risk factors (Continued)

(b) Credit risk (Continued)

(i) Credit risk of cash at banks and time deposits with maturity over three months

As at 31 December 2025 and 2024, all of the Group's bank deposits are deposited in major financial institutions located in the PRC and Hong Kong, which the management believes are of high credit quality without significant credit risk. There has been no recent history of default in relation to these financial institutions. The expected credit loss is insignificant.

(ii) Credit risk of loans receivable from an associate

The directors of the Company consider the probability of default upon initial recognition of asset and whether there has been significant increase in credit risk on an ongoing basis. To assess whether there is a significant increase in credit risk, the Group compares risk of a default occurring on the assets as at the reporting date with the risk of default as at the date of initial recognition. Especially the following indicators are incorporated:

- Actual or expected significant adverse change in business, financial economic conditions that are expected to cause a significant change to the associate's ability to meet its obligations;
- Actual or expected significant changes in the operating results of the associate;
- Significant changes in the expected performance and behaviour of the associate, including changes in the payment status of the associate.

3 財務風險管理 (續)

3.2 財務風險因素 (續)

(b) 信貸風險 (續)

(i) 到期日為三個月以上的銀行現金及定期存款之信貸風險

於二零二五年及二零二四年十二月三十一日，集團所有銀行存款均存放於管理層認為沒有重大信貸風險的高信貸質素之中國及香港主要金融機構。該等金融機構近期並無違約歷史。預期信貸虧損並不重大。

(ii) 應收一間聯營公司貸款之信貸風險

公司董事考慮資產自初始確認時違約的可能性，以及信貸風險是否持續顯著增加。為評估信貸風險是否顯著增加，集團將於報告日期資產產生違約的風險與於初始確認日期的違約風險進行比較。特別納入下列指標：

- 業務、財務經濟狀況的實際或預期重大不利變動預計將導致聯營公司履行其義務的能力發生重大變化；
- 聯營公司經營業績的實際或預期重大變化；
- 聯營公司預期表現及行為的重大變化，包括聯營公司付款狀態的變化。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

3 FINANCIAL RISK MANAGEMENT (Continued)

3.2 Financial risk factors (Continued)

(b) Credit risk (Continued)

(ii) Credit risk of loans receivable from an associate (Continued)

The management considers the credit risk on loans receivable from an associate after considering the financial conditions of the associate and concluded that there was significant increase in credit risk, and the expected credit losses was lifetime expected credit losses. Management assessed the expected credit losses by applying discounted cash flow method and using several significant assumptions, including the distribution of expected cash flows of the receivables under different scenarios based on the associate's past repayment history, business model, current situations and forecasts of future conditions and the related probability weight under different scenarios.

3 財務風險管理 (續)

3.2 財務風險因素 (續)

(b) 信貸風險 (續)

(ii) 應收一間聯營公司貸款之信貸風險 (續)

管理層於考慮聯營公司的財務狀況後，考慮應收聯營公司之貸款的信貸風險並得出結論信貸風險顯著增加，預期信貸虧損為全期預期信貸虧損。管理層透過應用貼現現金流量法及使用若干重大假設評估預期信貸虧損，包括基於聯營公司過往還款記錄、業務模式、當前情況及未來狀況預測的不同情況下應收款項的預期現金流量分佈及不同情況下的相關概率權重。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

3 FINANCIAL RISK MANAGEMENT (Continued)

3.2 Financial risk factors (Continued)

(b) Credit risk (Continued)

(ii) Credit risk of loans receivable from an associate (Continued)

A summary of the assumptions underpinning the Group's expected credit losses model for loans receivable from an associate were as follows:

Category 類別	Group definition of category 類別的分類定義	Basis for recognition of loss allowance provision 確認虧損撥備計提的基準
Performing ("Stage 1") 表現良好 (「第一階段」)	Counterparties have a low risk of default and a strong capacity to meet contractual cash flows 交易對手違約風險為低且有高度能力履行合同現金流量需求	12 months expected losses. Where the expected lifetime of an asset is less than 12 months, expected losses are measured at its expected lifetime ("12 months expected credit losses method") 12個月的預期虧損。對於預期存續期在12個月之內的資產，預期虧損基於其預期存續期計量 (「12個月預期信貸虧損模式」)
Underperforming ("Stage 2") 表現不佳 (「第二階段」)	Receivables for which there is a significant increase in credit risk; as significant increase in credit risk is presumed if relevant interest and/or principal repayments are 30 days past due 信貸風險大幅增加的應收款項；倘逾期30天償還相關利息及／或本金，則假設信貸風險大幅增加	Lifetime expected losses 全期預期虧損
Non-performing ("Stage 3") 表現不良 (「第三階段」)	Interest and/or principal repayments are 90 days past due 逾期90天償還利息及／或本金	Lifetime expected losses 全期預期虧損

3 財務風險管理 (續)

3.2 財務風險因素 (續)

(b) 信貸風險 (續)

(ii) 應收一間聯營公司貸款之信貸風險 (續)

集團應收一間聯營公司貸款的預期信貸虧損模式所依據的假設概要如下：

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

3 FINANCIAL RISK MANAGEMENT (Continued)

3.2 Financial risk factors (Continued)

(b) Credit risk (Continued)

(ii) Credit risk of loans receivable from an associate (Continued)

On that basis, loans receivables from an associate were considered to be at stage 3 as at 31 December 2025 (2024: stage 3) and provisions were recognised as follows:

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Gross carrying amount	賬面總額	1,525,760	1,453,557
Loss allowance provision	虧損撥備計提	(340,999)	(325,893)
Net carrying amount	賬面淨額	1,184,761	1,127,664

(iii) Credit risk of other receivables

Other receivables were mainly other interest receivables other than from loans receivable from an associate, receivables under finance leases, amounts due from associates, consideration receivables and note receivables. The credit quality of other receivables has been assessed with reference to historical information about the counterparties default rates and financial position of the counterparties.

3 財務風險管理 (續)

3.2 財務風險因素 (續)

(b) 信貸風險 (續)

(ii) 應收一間聯營公司貸款之信貸風險 (續)

以此為基礎，於二零二五年十二月三十一日，應收一間聯營公司貸款被視為處於第三階段（二零二四年：第三階段），並確認撥備如下：

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Gross carrying amount	賬面總額	1,525,760	1,453,557
Loss allowance provision	虧損撥備計提	(340,999)	(325,893)
Net carrying amount	賬面淨額	1,184,761	1,127,664

(iii) 其他應收款項之信貸風險

其他應收款項主要為應收一間聯營公司貸款、融資租賃應收款項、應收聯營公司款項、應收代價及應收票據以外的其他應收利息。其他應收款項之信貸質素經參考交易對方違約率及交易對方財務狀況之歷史資料進行評估。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

3 FINANCIAL RISK MANAGEMENT (Continued)

3.2 Financial risk factors (Continued)

(b) Credit risk (Continued)

(iv) Credit risk of contract assets and trade receivables

For sales and distribution of natural gas and other related products, the provision of pipeline construction and connection services, and the sales of coal derived clean and other related products in the PRC, the Group generally requests advances from these customers. For exploitation and production of crude oil and natural gas in Canada, receivables from oil and natural gas marketers are normally collected on the 25th day of the month following production. In circumstances of credit sales, to manage the credit risk in respect of contract assets and trade receivables, the Group has policies in place to ensure that sales are made to customers with appropriate credit history and the Group performs credit evaluations of its customers, and generally does not require collateral from the customers on the outstanding balances.

Except for those assessed individually, the Group applies the simplified approach to provide for expected credit losses prescribed by HKFRS 9, which permits the use of the lifetime expected credit loss provision for all contract assets and trade receivables calculated using a provision matrix.

3 財務風險管理 (續)

3.2 財務風險因素 (續)

(b) 信貸風險 (續)

(iv) 合約資產及貿易應收款項之信貸風險

就天然氣及其他相關產品的銷售及分銷，在中國提供管道建設及接駁服務，以及煤基清潔能源及其他相關產品銷售，集團通常須向該等客戶收取墊款。就於加拿大開採及生產原油及天然氣，石油及天然氣銷售商的應收款項通常於生產後一個月的第25天收取。在賒銷的情況下，為管理合約資產及貿易應收款項的信貸風險，集團已訂有政策，以保證銷售乃向具有適當信用記錄的客戶作出及集團對客戶進行信用評估，一般毋須客戶就未清償結餘提供抵押。

除個別評估者外，集團應用香港財務報告準則第9號所訂明的簡化方法就預期信貸虧損作出撥備，該規定允許採用撥備矩陣法計算所有合約資產及貿易應收款項的全期預期信貸虧損撥備。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

3 FINANCIAL RISK MANAGEMENT (Continued)

3.2 Financial risk factors (Continued)

(b) Credit risk (Continued)

(iv) Credit risk of contract assets and trade receivables (Continued)

Start from 2024, the Group segments its trade receivables and contract assets based on geographical regions, due to different loss patterns experienced in different regions. The following table provides information about the Group's expense to credit risk and ECLs for trade receivables and contract assets.

		2025 二零二五年	2024 二零二四年
The PRC	中國		
Gross carrying amount (HK\$'000)	賬面總額(千港元)	903,667	976,287
Expected loss rate	預期虧損率	6.83%	2.79%
Loss allowance provision (HK\$'000)	虧損撥備計提(千港元)	64,906	27,279
Canada	加拿大		
Gross carrying amount (HK\$'000)	賬面總額(千港元)	46,464	59,782
Expected loss rate	預期虧損率	0%	0%
Loss allowance provision (HK\$'000)	虧損撥備計提(千港元)	—	—

3 財務風險管理 (續)

3.2 財務風險因素 (續)

(b) 信貸風險 (續)

(iv) 合約資產及貿易應收款項之信貸風險 (續)

自二零二四年起，由於不同地區經歷的虧損模式不同，集團根據地理區域劃分其貿易應收款項及合約資產。下表提供有關集團貿易應收款項及合約資產面臨的信貸風險及預期信貸虧損的資料。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

3 FINANCIAL RISK MANAGEMENT (Continued)

3.2 Financial risk factors (Continued)

(b) Credit risk (Continued)

(v) Credit risk of debt investments

Debt investments held by the Group are normally only in liquid securities quoted on a recognised stock exchange, except where entered into for long-term strategic purposes. Management considers “low credit risk” for listed bonds to be an investment grade credit rating with at least one major rating agency. Other instruments are considered to be low credit risk when they have a low risk of default and the issuer has a strong capacity to meet its contractual cash flow obligations in the near term. The Group has assessed that the expected credit losses for these financial assets are not material under the 12 months expected credit loss method. Thus no loss allowance provision was recognised as at the balance sheet date.

3 財務風險管理 (續)

3.2 財務風險因素 (續)

(b) 信貸風險 (續)

(v) 債務投資之信貸風險

集團持有的債務工具一般僅為於在認可證券交易所掛牌買賣的流通證券，惟為長遠策略性目的而進行者除外。管理層認為，上市債券的「低信貸風險」是指至少有一家主要評級機構賦予的投資級信貸評級。當其他工具的違約風險較低，且發行者有較強的能力在短期內履行其合約現金流量責任時，則其他工具之信貸風險被認為較低。集團已根據12個月預期信貸虧損方法評估該等金融資產之預期信貸虧損屬不重大。因此，於結算日並無確認虧損準備撥備。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

3 FINANCIAL RISK MANAGEMENT (Continued)

3.2 Financial risk factors (Continued)

(c) Liquidity risk

Individual operating entities within the Group are responsible for their own cash management, including the short-term investment of cash surpluses and the raising of loans to cover expected cash demands, subject to approval by the Company's Board when the borrowings exceed certain pre-determined levels of authority. The Group's policy is to regularly monitor current and expected liquidity requirements to ensure that it maintains sufficient reserves of cash and readily realisable marketable securities and adequate committed lines of funding from major financial institutions to meet its liquidity requirements in the short and longer term.

As at 31 December 2025, the Group had net current liabilities of HK\$1,195,248,000. As disclosed in Note 2, the Group has refinanced the senior notes in 2026. Nevertheless, the Group will continue to undertake various measures in order to further improve its liquidity position in the short and longer term.

The following tables detail the remaining contractual maturities at date of the statement of financial position of the Group's financial liabilities, which are based on contractual undiscounted cash flows (including interest payments computed using contractual rates or, if floating, based on rates current at the statement of financial position date) and the earliest date the Group can be required to pay:

3 財務風險管理 (續)

3.2 財務風險因素 (續)

(c) 流動資金風險

集團內個別經營實體負責彼等本身的現金管理，包括現金盈餘的短期投資及籌集貸款以彌補預期現金需求，當借貸超過若干預定權限水平時，須獲公司董事局批准方可作實。集團政策為定期監控現時及預期流動資金需求，以保證保持足夠現金儲備及隨時變現的有價證券以及充足之主要金融機構之承諾資金額度，以符合短期及較長期的流動資金需要。

於二零二五年十二月三十一日，集團擁有流動負債淨額1,195,248,000港元。誠如附註2所披露，集團已於二零二六年為優先票據進行再融資。儘管如此，集團將繼續採取多項措施，以進一步改善其短期及長期流動資金狀況。

下表詳述集團金融負債於財務狀況表日期的剩餘合約到期日，乃根據合約未折現現金流量（包括使用合約利率計算的利息付款或如屬浮息，按財務狀況表日期的現行利率計算）及集團可能須支付的最早日期為依據：

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

3 FINANCIAL RISK MANAGEMENT (Continued)

3.2 Financial risk factors (Continued)

(c) Liquidity risk (Continued)

Group	集團	Total carrying amount	Total contractual un-discounted	Less than 1 year or on demand	Between 1 to 2 years	Between 2 to 5 years	Over 5 years
		賬面總額 HK\$'000 千港元	合約未折現 總計 HK\$'000 千港元	按 要求 支付 1年內或 HK\$'000 千港元	1至2年 HK\$'000 千港元	2至5年 HK\$'000 千港元	5年以上 HK\$'000 千港元
As at 31 December 2025	於二零二五年 十二月三十一日						
Trade and other payables	貿易及其他應付款項	1,833,656	1,833,656	1,833,656	—	—	—
Borrowings (note)	借款(附註)	6,662,663	6,945,500	1,580,212	3,850,050	1,515,238	—
Senior notes (note)	優先票據(附註)	2,632,710	2,704,961	2,704,961	—	—	—
Lease liabilities	租賃負債	63,034	67,527	9,341	9,166	19,966	29,054
		11,192,063	11,551,644	6,128,170	3,859,216	1,535,204	29,054
As at 31 December 2024	於二零二四年 十二月三十一日						
Trade and other payables	貿易及其他應付款項	1,422,322	1,422,322	1,422,322	—	—	—
Borrowings (note)	借款(附註)	5,662,287	6,249,058	1,362,658	743,298	4,143,102	—
Senior notes (note)	優先票據(附註)	2,879,980	3,074,167	134,970	2,939,197	—	—
Lease liabilities	租賃負債	33,032	41,984	13,184	5,016	10,268	13,516
		9,997,621	10,787,531	2,933,134	3,687,511	4,153,370	13,516

Note: The Group complied with senior notes and bank borrowings covenant as at 31 December 2025 and did not trigger the callable terms.

附註：於二零二五年十二月三十一日，集團遵守優先票據及銀行借款契約且並無觸發隨時通知償還條款。

3 財務風險管理 (續)

3.2 財務風險因素 (續)

(c) 流動資金風險 (續)

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

3 FINANCIAL RISK MANAGEMENT (Continued)

3.3 Capital risk management

The Group's primary objectives when managing capital are to safeguard the Group's ability to continue as a going concern, so that it can continue to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

The Group actively and regularly reviews and manages its capital structure to ensure optimal capital structure and shareholder returns, taking into consideration the future capital requirements of the Group and capital efficiency, prevailing and projected profitability, projected operating cash flows, projected capital expenditure and projected strategic investment opportunities. In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, repurchase the Company's shares, return capital to shareholders, issue new shares or sell assets to reduce debt.

The Group monitors capital on the basis of available cash and cash equivalents and current ratio as shown in and derived from the consolidated statement of financial position. The table below analyses the Group's capital structure:

		31 December 2025 二零二五年 十二月 三十一日	31 December 2024 二零二四年 十二月 三十一日
Cash and cash equivalents (HK\$'000)	現金及現金等值項目(千港元)	2,137,051	2,565,505
Current ratio (Current assets divided by current liabilities)	流動比率(流動資產除以流動負債)	0.86	1.20

The Group also monitors capital on the basis of debt-to-asset ratio. The ratio is calculated as total debt divided by total assets. Total debt is calculated as total borrowings and senior notes. The Group's gearing ratio was 42% (2024: 41%) as at 31 December 2025.

3 財務風險管理 (續)

3.3 資本風險管理

集團之資本管理主要目標為保障集團按持續基準經營之能力，以持續為股東帶來回報及為其他權益關涉者帶來利益，並保持最優資本架構以減少資本成本。

集團積極定期檢討及管理資本架構，並經考慮集團之日後資金需求及資本效益、當前及預期盈利能力及預期營運現金流量、預期資本開支及預期策略投資機會而確保優化資本架構及股東回報。為保持或調整資本架構，集團或會調整支付予股東之股息金額，回購公司股份，向股東回報資本，發行新股或銷售資產以減少債務。

集團根據綜合財務狀況表所示及計算所得之可用現金及現金等值項目及流動比率監控資本。下表為集團資本結構之分析：

		31 December 2025 二零二五年 十二月 三十一日	31 December 2024 二零二四年 十二月 三十一日
Cash and cash equivalents (HK\$'000)	現金及現金等值項目(千港元)	2,137,051	2,565,505
Current ratio (Current assets divided by current liabilities)	流動比率(流動資產除以流動負債)	0.86	1.20

集團亦按照資產負債比率對資本進行監控。該比率乃按總負債除以總資產計算。總負債則由借款總額加優先票據得出。集團於二零二五年十二月三十一日的資產負債比率為42% (二零二四年：41%)。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

3 FINANCIAL RISK MANAGEMENT (Continued)

3.4 Fair value estimation

(i) *Financial instruments carried at fair value*

The following table presents the carrying value of the financial instruments measured at fair value at the statement of financial position date across the three levels of the fair value hierarchy defined in HKFRS 13, *Fair value measurement*, with the fair value of each financial instruments categorised in its entirety based on the lowest level of input that is significant to that fair value measurement.

The levels are defined as follows:

- Level 1 (highest level): fair values measured using quoted prices (unadjusted) in active markets for identical financial instruments.
- Level 2: fair values measured using quoted prices in active market for similar financial instruments, or using valuation techniques in which all significant inputs are directly or indirectly based on observable data.
- Level 3 (lowest level): fair values measured using valuation techniques in which any significant input is not based on observable market data.

3 財務風險管理 (續)

3.4 公平值估計

(i) 以公平值列賬之金融工具

下表呈列於財務狀況表日期在香港財務報告準則第13號「公平值計量」所界定之公平值三個層次中，以公平值列賬之金融工具之賬面值，而各金融工具之公平值以對該公平值計量屬重大之最低層次輸入數據而整體分類。

所界定之層次如下：

- 第一層次（最高層次）：以可識別金融工具活躍市場報價（未經調整）計量公平值。
- 第二層次：以類似金融工具活躍市場報價，或以估值技術（其中所有重大輸入數據乃直接或間接以可觀察數據為本）計量公平值。
- 第三層次（最低層次）：以估值技術（其中任何重大輸入數據乃並非可觀察市場數據為本）計量公平值。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

3 FINANCIAL RISK MANAGEMENT (Continued)

3.4 Fair value estimation (Continued)

(i) Financial instruments carried at fair value (Continued)

		Level 1 第一層次 HK\$'000 千港元	Level 2 第二層次 HK\$'000 千港元	Level 3 第三層次 HK\$'000 千港元	Total 總額 HK\$'000 千港元
As at 31 December 2025	於二零二五年 十二月三十一日				
Financial assets at FVOCI:	按公平值計入其他全 面收益之金融資產：				
— Listed equity investments	— 上市股本投資	99,031	—	—	99,031
— Listed debt investments	— 上市債務投資	71,077	—	—	71,077
— Unlisted debt investments	— 非上市債務投資	—	450	—	450
		170,108	450	—	170,558
As at 31 December 2024	於二零二四年 十二月三十一日				
Financial assets at FVOCI:	按公平值計入其他全 面收益之金融資產：				
— Listed equity investments	— 上市股本投資	101,982	—	—	101,982
— Listed debt investments	— 上市債務投資	75,750	—	—	75,750
— Unlisted debt investments	— 非上市債務投資	—	450	—	450
		177,732	450	—	178,182

During the year, there were no transfers between instruments in level 1, level 2 and level 3.

於本年度，第一層次、第二層次及第三層次之間之工具概無轉撥。

(ii) Fair values of financial instruments carried at other than fair value

Except for disclosed elsewhere, the carrying amounts of the Group's financial instruments, including non-current assets carried at cost or amortised cost are not materially different from their fair values as at 31 December 2025 and 2024.

(ii) 以非公平值列賬之金融工具之公平值

除其他部分所披露者外，集團的金融工具（包括以成本或攤銷成本列賬之非流動資產）之賬面值，與其於二零二五年及二零二四年十二月三十一日之公平值並無重大差別。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

4 CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS

The Group's management makes assumptions, estimates and judgments in the process of applying the Group's accounting policies that affect the assets, liabilities, income and expenses in the consolidated financial statements prepared in accordance with HKFRS. The assumptions, estimates and judgments are based on historical experience and other factors that are believed to be reasonable under the circumstances. While the management reviews their judgments, estimates and assumptions continuously, the actual results will seldom equal to the estimates.

Estimates and judgments are regularly evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The matters described below are considered to be the most critical in understanding the estimates and judgments that are involved in preparing the Group's consolidated financial statements.

(a) Estimate of impairment of loans receivable from an associate

The loss allowances for loans receivable from an associate are based on assumptions about distribution of expected cash flows of the receivables under different scenarios. The Group uses judgment in making these assumptions, including the distribution of expected cash flows of the receivables under different scenarios based on the associate's past repayment history, business model, current situations and forecasts of future conditions and the related probability weight under different scenarios.

Favourable changes to some assumptions may decrease the provision whereas unfavourable changes may increase the provisions.

4 重大會計估計及判斷

集團的管理人員於應用影響根據香港財務報告準則編撰的綜合財務報表所載資產、負債、收入及開支的會計政策時作出假設、估計及判斷。相關假設、估計及判斷乃基於過往經驗及相信於當時情況屬合理的其他因素作出。雖然管理人員會不斷檢討彼等之判斷、估計及假設，但實際結果甚少與估計相同。

有關估計及判斷定期予以評估，並以過往經驗及其他因素為基準，包括對相信於有關情況下屬合理的未來事項的預期。

下文所述事項就理解編製集團綜合財務報表所涉估計及判斷而言，尤為重要。

(a) 應收一間聯營公司之貸款之減值估計

應收一間聯營公司之貸款虧損撥備乃基於不同情景下應收款項預期現金流量的分佈之假設而定。集團在作出以下假設時作出判斷，包括基於聯營公司過往還款記錄、業務模式、當前情況及未來狀況預測的不同情況下應收款項的預期現金流量分佈及不同情況下的相關概率權重

上述假設之有利變動或會使撥備減少，而不利變動或會使撥備增加。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

4 CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS (Continued)

(b) Estimation of impairment of non-financial assets

The Group tests at least annually whether goodwill has suffered any impairment. Property, plant and equipment which includes oil and gas properties, and other non-financial assets such as investment in associates are also reviewed for possible impairments whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. Determination as to whether and how much an asset is impaired involves management estimates and judgments such as future prices of natural gas and crude oil. However, the impairment reviews and calculations are based on assumptions that are consistent with the Group's business plans. Favourable changes to some assumptions may allow the Group to avoid the need to impair any assets in these years, whereas unfavourable changes may cause the assets to become impaired.

The Group relied on experts to assess the geological prospects for the discovery of oil in the oilfield and estimated the value of oil to be produced in the future at a suitable discount rate in order to calculate the present value. For drilling costs and other exploration and evaluation assets, the Group determined whether the related well costs are expensed if it is determined that such economic viability is not attained after performing further feasibility studies. Judgment is required by the Board to determine key assumptions adopted in the cash flow projections and changes to key assumptions can significantly affect these cash flow projections and therefore the results of the impairment reviews.

4 重大會計估計及判斷 (續)

(b) 非金融資產減值估計

集團至少每年測試商譽有否減值。當事件或情況變化顯示賬面值可能無法收回時，物業、廠房及設備（其包括油氣資產）以及其他非金融資產（如於聯營公司的投資）亦予以檢討是否可能減值。確定資產是否減值及減值之金額涉及管理層之估計及判斷，例如天然氣及原油之未來價格。然而，減值檢討及計算乃根據與集團之業務計劃一致之假設而作出。若干假設之有利變動或會令集團避免於該等年度對任何資產進行減值，而不利變動或會使資產減值。

集團依賴專家對油田中發現石油的地質評估及按適當折現率估計未來將生產的石油價值，以計算現值。就鑽井成本及其他勘探及評估資產而言，倘確定於進一步進行可行性研究後無法實現經濟可行性，集團釐定有關油井支出是否支銷。董事局須作出判斷以釐定現金流量預測所採納的主要假設，而主要假設變動可重大影響該等現金流量預測，從而影響減值檢討的結果。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

4 CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS (Continued)

(c) Estimate of petroleum reserve under the segment of “exploitation and production of crude oil and natural gas”

Estimates of petroleum reserves are key elements in the Group's investment decision-making process. Changes in total proved plus probable petroleum reserves will affect unit-of-production depreciation and depletion recorded in the Group's consolidated financial statements for property, plant and equipment related to oil and gas production activities. A reduction in proved plus probable reserves will increase depreciation and depletion charges. Petroleum reserve estimates are subject to revision, either upward or downward, based on new information, such as from development drilling and production activities or from changes in economic factors, including product prices, contract terms or development plans.

(d) Legal contingencies

The Group is a defendant in certain lawsuits as well as the named party in other proceeding. While the outcomes of such contingencies, lawsuits or other proceeding cannot be determined at present, management believes that any resulting liabilities will not have a material adverse effect on the financial position or financial performance of the Group.

4 重大會計估計及判斷 (續)

(c) 「開採及生產原油及天然氣」分部石油儲量之估計

石油儲量之估計對集團之投資決策過程至關重要。探明概算石油總儲量之變化將影響於集團綜合財務報表就與石油及天然氣生產活動相關之物業、廠房及設備所入賬之單位產量折舊及損耗。探明加概算儲量之減少將增加折舊及損耗金額。石油儲量估計可根據新資料作出向上或向下修訂，例如，來自開發鑽探及生產活動或來自經濟因素之變化，包括產品價格、合同條款或開發計劃等。

(d) 法律或然事項

集團為若干訴訟的被告及其他法律程序的指名當事人。儘管該等或然事項、訴訟或其他法律程序的結果目前無法確定，但管理層相信，任何因此產生的負債將不會對集團的財務狀況或財務表現造成重大不利影響。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

5 REVENUE AND SEGMENT INFORMATION

The Group's principal activities are the sales and distribution of natural gas, crude oil and other related products, provision of construction and connection services of gas pipelines and production and sales at coal derived clean energy and other related products in the PRC, and the exploitation and production of crude oil and natural gas in Canada. Revenue for the year comprises the following:

Sales and distribution of natural gas and other related products	銷售及輸送天然氣及其他相關產品
Gas pipeline connection and construction services income	燃氣管道接駁及建造服務收入
Exploitation and production of crude oil and natural gas	開採及生產原油及天然氣
Production and sales of coal-derived clean energy and other related products	生產及銷售煤基清潔能源及其他相關產品

The Group identifies operating segments and prepares segment information based on the regular internal financial information reported to the executive Directors for the purposes of resource allocation and assessment of performance focuses more specifically on sales of natural gas, gas pipeline construction and connection; production and sales of coal derived clean energy and other related products and exploitation and production of crude oil and natural gas.

5 營業額及分部資料

集團主要從事銷售及輸送天然氣、原油及其他相關產品、於中國提供燃氣管道建造及接駁服務及生產和銷售煤基清潔能源及其他相關產品，以及在加拿大開採及生產原油及天然氣。年內營業額包括以下各項：

	2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
	12,796,680	14,021,865
	500,298	532,338
	458,538	462,240
	1,403,076	2,638,748
	15,158,592	17,655,191

集團根據定期向執行董事匯報供資源分配及表現評估之內部財務資料識別其經營分部及編製分部資料，並更多側重於銷售天然氣、燃氣管道建造及接駁，生產及銷售煤基清潔能源及其他相關產品以及開採及生產原油及天然氣。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

5 REVENUE AND SEGMENT INFORMATION (Continued)

The Group has presented the following four reportable segments for the year ended 31 December 2025:

- sales and distribution of natural gas and other related products
- gas pipeline connection and construction
- exploitation and production of crude oil and natural gas
- production and sales of coal-derived clean energy and other related products

No operating segments have been aggregated to form the above reportable segments.

The executive directors assess the performance of the business segments based on profit before taxation without allocation of other gains/(losses), net, finance income, finance costs, share of profits of investments accounted for using the equity method, net, impairment on property, plant and equipment, written off of exploration and evaluation assets, net impairment losses on financial and contract assets, net impairment losses on investments in associates and other unallocated corporate expenses, which is consistent with these in the consolidated financial statements. Meanwhile, the Group does not allocate assets and liabilities to its segments and report the sales from external customers by geographical market, as the executive directors do not use this information to allocate resources to or evaluate the performance of operating segment. Therefore, the Group does not report a measure of segment assets and liabilities for each reportable segment and a measure of sales by geographical market.

Information regarding the Group's reportable segments as provided to the executive Directors for the purpose of resources allocation and assessment of segment performance for the years ended 31 December 2025 and 2024 is set out below.

5 營業額及分部資料 (續)

截至二零二五年十二月三十一日止年度，集團已呈列以下四個可報告分部：

- 銷售及輸送天然氣及其他相關產品
- 燃氣管道接駁及建造
- 開採及生產原油及天然氣
- 生產及銷售煤基清潔能源及其他相關產品

沒有匯總經營分部以組成上述可報告分部。

執行董事根據除稅前溢利就業務分部之表現進行評估，而並無分配其他收益／(虧損)淨額、利息收入、財務費用、分佔使用權益法入賬之投資的溢利、淨額、物業、廠房及設備減值、勘探及評估資產沖銷、金融及合約資產減值虧損淨額、於聯營公司之投資之減值虧損淨額及其他未分配企業開支，與綜合財務報表所述者一致。與此同時，集團並無分配資產及負債予其分部及呈報來自地區市場外部客戶的銷售額，因為執行董事並無使用該等資料分配資源或評估其經營分部表現。因此，集團並無就各可報告分部呈報分部資產及負債之計量及按地區市場銷售額之計量。

截至二零二五年及二零二四年十二月三十一日止年度，向執行董事提供以用作資源分配及分部表現評估有關集團可報告分部之資料載列如下。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

5 REVENUE AND SEGMENT INFORMATION (Continued)

5 營業額及分部資料 (續)

For the year ended 31 December 2025:

截至二零二五年十二月三十一日止年度：

		Sales and distribution of natural gas and other related products 銷售及輸送天然氣及其他相關產品 HK\$'000 千港元	Gas pipeline construction and connection 燃氣管道建造及接駁 HK\$'000 千港元	Exploitation and production of crude oil and natural gas 開採及生產原油及天然氣 HK\$'000 千港元	Production and sales of coal-derived clean energy and other related products 生產及銷售煤基清潔能源及其他相關產品 HK\$'000 千港元	Group 集團 HK\$'000 千港元
Segment revenue and results	分部營業額及業績					
Segment revenue	分部營業額					
Recognised at a point in time	於某一時間點確認	12,796,680	—	458,538	1,403,076	14,658,294
Recognised over time	於一段時間內確認	—	500,298	—	—	500,298
Sales to external customers	外部客戶銷售額	12,796,680	500,298	458,538	1,403,076	15,158,592
Segment results	分部業績	1,463,551	293,748	142,183	(53,499)	1,845,983
Finance income (Note 9)	財務收入(附註9)					223,663
Other gain, net (Note 7)	其他收益·淨額(附註7)					30,391
Finance costs (Note 9)	財務費用(附註9)					(429,679)
Net impairment losses on financial and contract assets (Note 3.2(b))	金融及合約資產的減值虧損淨額(附註3.2(b))					(38,544)
Net impairment losses on property, plant and equipment (Note 15)	物業·廠房及設備減值虧損淨額(附註15)					(253,391)
Written off of exploration and evaluation assets (Note 17)	勘探及評估資產沖銷(附註17)					(6,689)
Share of profits of investments accounted for using the equity method (Note 20)	分佔使用權益法入賬之投資溢利(附註20)					64,169
Unallocated corporate expenses	未分配企業開支					(403,953)
Profit before taxation	除稅前溢利					1,031,950
Taxation (Note 12)	稅項(附註12)					(407,483)
Profit for the year	年內溢利					624,467

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

5 REVENUE AND SEGMENT INFORMATION (Continued)

5 營業額及分部資料 (續)

For the year ended 31 December 2024:

截至二零二四年十二月三十一日止年度：

		Sales and distribution of natural gas and other related products 銷售及 輸送天然氣及 其他相關產品 HK\$'000 千港元	Gas pipeline construction and connection 燃氣管道 建造及接駁 HK\$'000 千港元	Exploitation and production of crude oil and natural gas 開採及生產 原油及天然氣 HK\$'000 千港元	Production and sales of coal- derived clean energy and other related products 生產及銷售 煤基清潔能源及 其他相關產品 HK\$'000 千港元	Group 集團 HK\$'000 千港元
Segment revenue and results	分部營業額及業績					
Segment revenue	分部營業額					
Recognised at a point in time	於某一時間點確認	14,021,865	—	462,240	2,638,748	17,122,853
Recognised over time	於一段時間內確認	—	532,338	—	—	532,338
Sales to external customers	外部客戶銷售額	14,021,865	532,338	462,240	2,638,748	17,655,191
Segment results	分部業績	1,522,123	179,160	150,536	110,457	1,962,276
Finance income (Note 9)	財務收入(附註9)					194,121
Other losses, net (Note 7)	其他虧損·淨額(附註7)					(14,212)
Finance costs (Note 9)	財務費用(附註9)					(464,812)
Net impairment losses on financial and contract assets (Note 3.2(b))	金融及合約資產的減值虧損淨額(附註3.2(b))					(210,953)
Net impairment losses on investments in associates (Note 20)	投資於聯營公司的減值虧損淨額(附註20)					(91,365)
Written off of exploration and evaluation assets (Note 17)	勘探及評估資產沖銷(附註17)					(10,676)
Share of profits of investments accounted for using the equity method (Note 20)	分佔使用權益法入賬之投資溢利(附註20)					26,002
Unallocated corporate expenses	未分配企業開支					(370,729)
Profit before taxation	除稅前溢利					1,019,652
Taxation (Note 12)	稅項(附註12)					(318,490)
Profit for the year	年內溢利					701,162

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

5 REVENUE AND SEGMENT INFORMATION (Continued)

No external customers of the Group contributed over 10% of the Group's revenue for the years ended 31 December 2025 and 2024.

Analysis of the Group's assets by geographical market for the years ended 31 December 2025 and 2024 is set out below:

5 營業額及分部資料 (續)

截至二零二五年及二零二四年十二月三十一日止年度，集團沒有外部客戶於集團之營業額中貢獻超過10%。

截至二零二五年及二零二四年十二月三十一日止年度，集團按地區市場劃分之資產之分析載列如下：

		2025 二零二五年		2024 二零二四年	
		Total assets	Additions to non-current assets	Total assets	Additions to non-current assets
		總資產	非流動資產	總資產	非流動資產
		HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元
Hong Kong	香港	299,967	14,216	315,672	1,268
Mainland China	中國內地	17,382,387	86,468,368	16,180,045	587,098
Canada	加拿大	2,576,696	302,825	2,480,658	255,620
Total	總計	20,259,050	86,785,409	18,976,375	843,986
Unallocated	未分配				
Investments accounted for using the equity method (Note 20)	使用權益法入賬之投資 (附註20)	1,598,882		1,496,660	
Deferred tax assets (Note 29)	遞延稅項資產 (附註29)	44,328		44,865	
Financial assets at fair value through other comprehensive income (Note 21)	按公平值計入其他全面收益之金融資產 (附註21)	170,558		178,182	
Total assets	總資產	22,072,818		20,696,082	

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

6 OTHER INCOME

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Government subsidies (Note (i))	政府補貼(附註(i))	18,042	31,845
Dividend income from equity investments at FVOCI (Note 21)	按公平值計入其他全面收益之股本投資之股息收入(附註21)	1,526	1,802
Financial guarantee income (Note 34)	財務擔保收入(附註34)	—	205
Others	其他	19,615	11,111
		39,183	44,963

Notes:

- (i) Subsidies from the government are recognised in accordance with accounting policy set out in Note (t).

Government subsidies relating to costs are deferred and recognised in the profit or loss over the period necessary to match them with the costs that they are intended to compensate.

Government subsidies relating to property, plant and equipment are included in non-current liabilities as deferred government grants and are credited to the profit or loss on a straight-line basis over the expected lives of the related assets.

6 其他收入

	2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
	18,042	31,845
	1,526	1,802
	—	205
	19,615	11,111
	39,183	44,963

附註：

- (i) 政府補貼按照附註(t)中所載之會計政策確認。

與成本有關的政府補貼將被遞延，並於與其擬定補償的成本配對在所需期間內於損益中確認。

與物業、廠房及設備有關的政府補貼列入非流動負債作為遞延政府補助，並按直線法於相關資產預計年限計入損益。

7 OTHER GAINS/(LOSSES), NET

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Gains on disposal of an associate	出售一間聯營公司的收益	13,322	—
Gains/(Losses) on disposal of property, plant and equipment and right-of-use assets	出售物業、廠房及設備以及使用權資產的收益/(虧損)	16,602	(17,253)
Others	其他	467	3,041
		30,391	(14,212)

7 其他收益/(虧損)，淨額

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

8 PROFIT BEFORE TAXATION

Profit before taxation has been arrived after charging/(crediting) the following items:

8 除稅前溢利

除稅前溢利已扣除／(計入)以下各項後達至：

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Employee benefit expenses (Note 10)	僱員福利開支(附註10)	560,421	534,445
Cost of inventories recognised as expense	確認為開支的存貨成本	14,583,480	14,614,790
Auditor's remuneration	核數師酬金		
— Audit services	— 審核服務	6,485	4,588
— Tax and other services	— 稅務及其他服務	514	203
Depreciation and depletion of property, plant and equipment (Note 15)	物業、廠房及設備折舊及損耗(附註15)	627,217	705,688
Depreciation of right-of-use assets (Note 16)	使用權資產折舊(附註16)	27,255	25,384
Amortisation of intangible assets (Note 19)	無形資產攤銷(附註19)	13,102	10,279
Short term lease expenses (Note 16)	短期租賃開支(附註16)	3,989	2,960
(Gains)/Losses on disposals of property, plant and equipment and right-of-use assets (Note 7)	出售物業、廠房及設備以及使用權資產的(收益)/虧損(附註7)	(16,602)	17,253
Gains on disposal of an associate (Note 7)	出售一家聯營公司的收益(附註7)	13,322	—
Net impairment losses on financial and contract assets (Note 3.2(b))	金融及合約資產減值虧損淨額(附註3.2(b))	38,544	210,953
Net impairment losses on property, plant and equipment (Note 15)	物業、廠房及設備減值虧損淨額(附註15)	253,391	—
Net impairment losses on investments in associates (Note 20)	於聯營公司之投資減值虧損淨額(附註20)	—	91,365
Provision for inventory	存貨撥備	4,140	—
Net exchange losses/(gains)	匯兌虧損/(收益)淨額	27,908	(2,696)
Written off of exploration and evaluation assets (Note 17)	勘探及評估資產沖銷(附註17)	6,689	10,676

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

9 FINANCE INCOME AND COSTS

9 財務收入及費用

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Interests income on:	利息收入：		
Bank deposits	銀行存款	93,007	89,143
Debt investments at FVOCI	按公平值計入其他全面 收益之債務投資	29,141	33,764
Gains on derivative instruments	衍生工具收益	35,940	—
Loans to an associate (Note 34(b))	貸款予一間聯營公司 (附註34(b))	63,880	69,791
Loans to third parties	貸款予第三方	1,695	1,423
		223,663	194,121
Interests expenses on:	利息費用：		
Bank borrowings	銀行借款	(257,944)	(291,048)
Other borrowings	其他借款	(15,913)	(18,183)
Lease liabilities (Note 16)	租賃負債(附註16)	(3,518)	(1,591)
Senior notes	優先票據	(146,461)	(149,486)
Accretion of assets retirement obligation (Note 30)	資產報廢承擔添加 (附註30)	(6,025)	(4,721)
Less: Amounts capitalised (Note 15(iii))	減：資本化金額(附註15(iii))	182	217
		(429,679)	(464,812)

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

10 EMPLOYEE BENEFIT EXPENSES, INCLUDING DIRECTORS' EMOLUMENTS

10 僱員福利開支，包括董事酬金

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Salaries, wages and bonuses	薪金、工資及獎金	478,108	463,577
Pension costs — defined contribution plans	退休金成本 — 界定供款計劃	82,313	70,868
		560,421	534,445

(a) Five highest paid individuals

The five individuals whose emoluments were the highest in the Group for the year include 2 (2024: 2) directors whose emolument is reflected in the analysis presented in Note 11. The emoluments paid or payable to the remaining 3 (2024: 3) individuals during the year are as follows:

(a) 五名最高薪酬人士

集團年內五名最高酬金之人士包括2名(二零二四年: 2名)董事，其酬金已載於附註11呈列的分析。年內已付或應付予其餘3名(二零二四年: 3名)人士的酬金如下所示：

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Salaries, allowances and benefits in kind	薪金、津貼及實物利益	12,971	12,870
Retirement benefits scheme contributions	退休福利計劃供款	—	—
		12,971	12,870

The number of employees whose remuneration fell within the following band was as follows:

屬以下酬金範圍之僱員人數如下：

		Number of employees 僱員人數	
		2025 二零二五年	2024 二零二四年
HK\$3,000,001 to HK\$4,000,000	3,000,001港元至 4,000,000港元	1	1
HK\$4,000,001 to HK\$5,000,000	4,000,001港元至 5,000,000港元	2	2

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

10 EMPLOYEE BENEFIT EXPENSES, INCLUDING DIRECTORS' EMOLUMENTS (Continued)

(a) Five highest paid individuals (Continued)

No emoluments were paid or payable to the above highest paid individuals as an inducement to join the Group or as compensation for loss of office for the years ended 31 December 2025 and 2024.

(b) Senior management's emoluments

Details of remuneration paid to members of non-director senior management fell within the following bands:

10 僱員福利開支，包括董事酬金 (續)

(a) 五名最高薪酬人士 (續)

截至二零二五年及二零二四年十二月三十一日止年度，集團並無支付或應付任何酬金予上述最高薪酬之人士，作為招攬彼等加盟集團或作為彼等離職之補償。

(b) 高級管理層成員薪酬

屬以下酬金範圍的已付非董事高級管理層成員酬金詳情：

		Number of employees 僱員人數	
		2025 二零二五年	2024 二零二四年
HK\$0 to HK\$1,000,000	0港元至1,000,000港元	9	10
HK\$1,000,001 to HK\$2,000,000	1,000,001港元至 2,000,000港元	4	4
HK\$2,000,001 to HK\$3,000,000	2,000,001港元至 3,000,000港元	2	1
HK\$3,000,001 to HK\$4,000,000	3,000,001港元至 4,000,000港元	3	4
HK\$4,000,001 to HK\$5,000,000	4,000,001港元至 5,000,000港元	2	2

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

11 BENEFITS AND INTERESTS OF DIRECTORS (DISCLOSURES REQUIRED BY SECTION 383 OF THE HONG KONG COMPANIES ORDINANCE (CAP. 622), COMPANIES (DISCLOSURE OF INFORMATION ABOUT BENEFITS OF DIRECTORS) REGULATION (CAP. 622G) AND HK LISTING RULES)

(a) Directors' emoluments

Emoluments paid or receivable in respect of person's services as a director or services in connection with the management of the affairs, whether of the Company or its subsidiary undertakings:

For the year ended 31 December 2025:

	Fees	Salaries, allowances and benefits in kind	Share awards	Employer's contribution to a retirement benefit scheme	Total
	袍金	薪金、津貼及 實物利益	股份獎勵	僱主對退休福利 計劃的供款	總計
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
	千港元	千港元	千港元	千港元	千港元
Executive directors:					
Xu Tie-liang (Chief Executive Officer)	120	23,948	—	18	24,086
Gao Falan	120	1,008	—	—	1,128
Guan Yijun	120	6,500	—	18	6,638
Xu Ran	120	1,001	—	18	1,139
Independent non-executive directors:					
Liu Zhihong (appointed on 15 June 2023)	120	—	—	—	120
Wang Guang-tian	120	—	—	—	120
Yang Jie	120	—	—	—	120
Total	840	32,457	—	54	33,351

11 董事利益及權益（香港公司條例（第622章）第383條、公司（披露董事利益資料）規例（第622G章）及香港上市規則規定的披露）

(a) 董事酬金

已付出任公司或其附屬公司董事或提供與管理事務有關的服務之人士之酬金或其應收酬金如下：

截至二零二五年十二月三十一日止年度：

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綜合財務報表附註

(continued) (續)

11 BENEFITS AND INTERESTS OF DIRECTORS (DISCLOSURES REQUIRED BY SECTION 383 OF THE HONG KONG COMPANIES ORDINANCE (CAP. 622), COMPANIES (DISCLOSURE OF INFORMATION ABOUT BENEFITS OF DIRECTORS) REGULATION (CAP. 622G) AND HK LISTING RULES) (Continued)

(a) Directors' emoluments (Continued)

For the year ended 31 December 2024:

	Fees	Salaries, allowances and benefits in kind	Share awards	Employer's contribution to a retirement benefit scheme	Total
	袍金	薪金、津貼及 實物利益	股份獎勵	僱主對退休福利 計劃的供款	總計
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
	千港元	千港元	千港元	千港元	千港元
Executive directors:					
Xu Tie-liang (Chief Executive Officer)	120	23,979	—	18	24,117
Gao Falian	120	1,005	—	—	1,125
Guan Yijun	120	6,500	—	18	6,638
Xu Ran	115	961	—	18	1,094
Independent non-executive directors:					
Liu Zhihong (appointed on 15 June 2023)	120	—	—	—	120
Wang Guang-tian	120	—	—	—	120
Yang Jie	120	—	—	—	120
Total	835	32,445	—	54	33,334

No directors of the Company waived any emoluments and no emoluments were paid by the Group to any of the directors of the Company as an accepting office as director or as a compensation for loss of office as director.

11 董事利益及權益（香港公司條例（第622章）第383條、公司（披露董事利益資料）規例（第622G章）及香港上市規則規定的披露）（續）

(a) 董事酬金（續）

截至二零二四年十二月三十一日止年度：

概無公司董事放棄任何酬金，集團亦無向任何公司董事支付酬金，作為接受董事職位之獎勵或離任董事職位之補償。

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綜合財務報表附註

(continued) (續)

11 BENEFITS AND INTERESTS OF DIRECTORS (DISCLOSURES REQUIRED BY SECTION 383 OF THE HONG KONG COMPANIES ORDINANCE (CAP. 622), COMPANIES (DISCLOSURE OF INFORMATION ABOUT BENEFITS OF DIRECTORS) REGULATION (CAP. 622G) AND HK LISTING RULES) (Continued)

(b) Directors' retirement benefits

No retirement benefits were paid to or receivable by any directors in respect of their other services in connection with the management of the affairs of the Company or its subsidiary undertaking (2024: Nil).

(c) Directors' termination benefits

No payment was made to directors as compensation for the early termination of the appointment during the year (2024: Nil).

(d) Consideration provided to third parties for making available directors' services

No payment was made to the former employer of directors for making available the services of them as a director of the Company (2024: Nil).

(e) Information about loans, quasi-loans and other dealings in favour of directors, controlled bodies corporate by and connected entities with such directors

There are no loans, quasi-loans and other dealings in favour of directors, controlled bodies corporate by and connected entities with such directors during the year (2024: Nil).

(f) Directors' material interests in transactions, arrangements or contracts

No significant transactions, arrangements and contracts in relation to the Group's business to which the Company was a party and in which a director of the Company had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year (2024: Nil).

11 董事利益及權益（香港公司條例（第622章）第383條、公司（披露董事利益資料）規例（第622G章）及香港上市規則規定的披露）（續）

(b) 董事退休福利

董事並無就其有關管理公司或其附屬公司事務之其他服務獲支付或應收取退休福利（二零二四年：無）。

(c) 董事離職福利

年內，並無向董事作出提前終止任命的補償（二零二四年：無）。

(d) 就獲取董事服務向第三方支付代價

並無就獲取董事作為公司董事提供的服務而向其前僱主作出付款（二零二四年：無）。

(e) 有關以董事、該等董事的受控制法團及關連實體為受益人的貸款、準貸款及其他交易的資料

年內，概無以董事、該等董事之受控制法團及關連實體為受益人之貸款、準貸款及其他交易（二零二四年：無）。

(f) 董事於交易、安排或合約的重大權益

公司概無於年終或年內任何時間訂有任何公司董事於當中直接或間接擁有任何重大權益且與集團業務有關之重大交易、安排及合約（二零二四年：無）。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

12 TAXATION

No provision for Hong Kong profits tax has been made as the Group did not have any assessable profits subject to Hong Kong profits tax for the year (2024: Nil).

In accordance with the relevant PRC corporate income tax laws, regulations and implementation guidance note, subsidiaries in Mainland China are subject to the PRC corporate income tax rate at 25% (2024: 25%). Certain subsidiaries are entitled to tax concessions and tax relief whereby the profits of those subsidiaries are taxed at a preferential income tax rate of 15% (2024: 15%).

Canada income tax has been provided for at the rate of 23% on the estimated assessable profits for the year (2024: 23%), which represented the tax rate in Alberta, Canada and the Canada's federal tax rate of 8% (2024: 8%) and 15% (2024: 15%) respectively.

Taxation on other overseas profits has been calculated on the estimated assessable profit for the year at the applicable rates of taxation prevailing in the jurisdictions in which the Group operates.

12 稅項

由於集團於本年度並無賺取任何需繳納香港利得稅之應課稅溢利，故並無為香港利得稅作提撥準備（二零二四年：無）。

根據相關中國企業所得稅法、條例及實施細則，於中國內地的附屬公司按25%（二零二四年：25%）之稅率繳納中國企業所得稅。若干附屬公司享有稅務優惠及寬免，據此，該等附屬公司之溢利以優惠所得稅稅率15%（二零二四年：15%）納稅。

年內加拿大所得稅乃按23%估計應課稅溢利計提（二零二四年：23%），即加拿大阿爾伯塔省稅率及加拿大聯邦稅率分別為8%（二零二四年：8%）及15%（二零二四年：15%）。

其他海外溢利稅項乃以集團經營所在司法權區適用現行稅率按年內估計應課稅溢利計算稅項。

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Current tax	當期稅項	400,739	301,622
Deferred tax (Note 29)	遞延稅項(附註29)	6,744	16,868
Taxation	稅項	407,483	318,490

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

12 TAXATION (Continued)

There is no tax impact relating to components of other comprehensive income for the year ended 31 December 2025 (2024: Nil).

The taxation on the Group's profit before taxation differs from the theoretical amount that would arise using the weighted average tax rate applicable to profits of the Group as follows:

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Profit before taxation	除稅前溢利	1,031,950	1,019,652
Tax calculated at the applicable rates in the tax jurisdictions concerned	按相關稅收司法權區適用稅率計算的稅項	288,595	318,829
Tax effect of associates and joint venture's result reported	已呈報聯營公司及合營公司業績之稅項影響	(16,042)	(12,090)
Tax effect of income not subject to taxation	毋須課稅收入的稅務影響	(20,721)	(6,219)
Tax effect of expenses not deductible for tax purpose	就稅務而言不可減免開支的稅務影響	149,250	103,207
Tax effect of tax concessions	稅收減免的稅務影響	(70,615)	(79,430)
Unrecognised tax losses	未確認稅項虧損	87,208	8,173
Withholding tax on dividend income	股息收入預扣稅	1,554	1,305
Under/provision in prior years	過往年度撥備不足	3,641	3,674
Others	其他	(15,387)	(18,959)
Taxation	稅項	407,483	318,490

13 DIVIDEND

The Board has decided not to propose final dividend for the year ended 31 December 2025 (2024: Nil).

12 稅項 (續)

截至二零二五年十二月三十一日止年度，並無有關其他全面收益組成部分之稅務影響（二零二四年：無）。

集團除稅前溢利之稅項與使用適用集團溢利之加權平均稅率產生之理論金額差異如下：

13 股息

董事局已議決不就截至二零二五年十二月三十一日止年度擬派末期股息（二零二四年：無）。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

14 EARNINGS PER SHARE

Basic

The calculation of basic earnings per share was based on the profit attributable to owners of the Company of HK\$80,719,000 (2024: HK\$180,771,000) divided by the weighted average of ordinary shares of 5,199,374,613 shares (2024: 5,199,374,613 shares) in issue during the year.

Weighted average number of ordinary shares:

Issued ordinary shares at 31 December	於十二月三十一日的已發行普通股
Effect of treasury shares held for share option and award schemes	就購股權及獎勵計劃持有庫存股份的影響
Weighted average number of ordinary shares at 31 December	於十二月三十一日的普通股加權平均數

Diluted

Diluted earnings per share is calculated by adjusting the weighted average number of ordinary shares outstanding to assume conversion of all dilutive potential ordinary shares, which is share options granted and not exercised. The diluted earnings per share is equal to the basic earnings per share for the year ended 31 December 2025 (2024: same) because the exercise price of the share options granted and not exercised was higher than the average share price of the Company.

14 每股盈利

基本

每股基本盈利時乃按公司擁有人應佔溢利80,719,000港元(二零二四年: 180,771,000港元)除以年內已發行普通股之加權平均數5,199,374,613股(二零二四年: 5,199,374,613股)計算。

普通股加權平均數:

	2025 二零二五年	2024 二零二四年
Issued ordinary shares at 31 December	5,636,803,834	5,636,803,834
Effect of treasury shares held for share option and award schemes	(437,429,221)	(437,429,221)
Weighted average number of ordinary shares at 31 December	5,199,374,613	5,199,374,613

攤薄

每股攤薄盈利乃在假設所有具攤薄潛力之普通股(即已授出但未行使之購股權)已轉換之情況下,由經調整發行在外的普通股之加權平均數計算。每股攤薄盈利等於截至二零二五年十二月三十一日止年度的每股基本盈利(二零二四年: 同),原因是已授出但未行使購股權的行使價高於公司的平均股價。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

15 PROPERTY, PLANT AND EQUIPMENT

15 物業、廠房及設備

		Buildings	Plant and machinery	Oil and gas properties (Note (iv)) 油氣資產 (附註(iv))	Pipelines 管道	Others 其他	Construction in progress (Note (ii)) 在建工程 (附註(ii))	Total 總計
		HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元
At 1 January 2024	於二零二四年一月一日	814,408	2,776,023	2,434,191	3,302,751	233,546	565,439	10,126,358
Currency realignment	貨幣調整	(22,194)	(98,558)	(208,048)	(123,930)	(7,313)	(18,132)	(478,175)
Additions	添置	20,875	64,003	253,202	4	28,058	395,831	761,973
Transfers	轉撥	77,006	199,922	—	179,156	8,058	(464,142)	—
Transfer to investment properties	轉撥至投資性房地產	(2,349)	—	—	—	—	—	(2,349)
Transfer from exploration and evaluation assets (Note 17)	勘探及評估資產轉撥 (附註17)	—	—	32,607	—	—	—	32,607
Disposals/written-off	出售/沖銷	(67,989)	(54,325)	—	(73)	(4,943)	—	(127,330)
Depreciation and depletion for the year (Note 8)	年內折舊及損耗(附註8)	(56,824)	(214,701)	(170,128)	(230,445)	(33,590)	—	(705,688)
At 31 December 2024	於二零二四年十二月三十一日	762,933	2,672,364	2,341,824	3,127,463	223,816	478,996	9,607,396
As at 31 December 2024	於二零二四年十二月三十一日							
Cost	成本	1,203,862	3,696,462	3,998,496	5,194,990	451,501	478,996	15,024,307
Accumulated depreciation, depletion and impairment	累計折舊、損耗及減值	(440,929)	(1,024,098)	(1,656,672)	(2,067,527)	(227,685)	—	(5,416,911)
Net Book Value	賬面淨值	762,933	2,672,364	2,341,824	3,127,463	223,816	478,996	9,607,396

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

15 PROPERTY, PLANT AND EQUIPMENT (Continued)

15 物業、廠房及設備 (續)

		Buildings	Plant and machinery	Oil and gas properties (Note (iv)) 油氣資產 (附註(iv))	Pipelines	Others	Construction in progress (Note (ii)) 在建工程 (附註(ii))	Total
		樓宇 HK\$'000 千港元	廠房及機器 HK\$'000 千港元	油氣資產 (附註(iv)) HK\$'000 千港元	管道 HK\$'000 千港元	其他 HK\$'000 千港元	在建工程 (附註(ii)) HK\$'000 千港元	總計 HK\$'000 千港元
At 1 January 2025	於二零二五年一月一日	762,933	2,672,364	2,341,824	3,127,463	223,816	478,996	9,607,396
Currency realignment	貨幣調整	27,239	118,982	117,122	140,473	9,447	12,466	425,729
Additions	添置	10,396	12,494	233,690	4,034	18,459	509,022	788,095
Transfers	轉撥	44,165	214,920	—	299,948	26,954	(585,987)	—
Transfer to investment properties	轉撥至投資性房地產	(13,545)	—	—	—	—	—	(13,545)
Transfer from exploration and evaluation assets (Note 17)	勘探及評估資產轉撥 (附註17)	—	—	22,087	—	—	—	22,087
Transfer from right-of-use asset	自使用權資產轉撥	13,689	—	—	—	—	—	13,689
Reclassifications	重新分類	(6,060)	(13,215)	—	22,843	(3,568)	—	—
Disposal of subsidiaries	出售附屬公司	(3,494)	(13,060)	—	(3,798)	(116)	—	(20,468)
Depreciation and depletion for the year (Note 8)	年內折舊及損耗(附註8)	(51,160)	(173,196)	(186,397)	(187,994)	(28,470)	—	(627,217)
Impairment loss (Note 8)	減值虧損(附註8)	—	(178,584)	(55,655)	(19,152)	—	—	(253,391)
At 31 December 2025	於二零二五年十二月三十一日	784,163	2,640,705	2,472,671	3,383,817	246,522	414,497	9,942,375
As at 31 December 2025	於二零二五年十二月三十一日							
Cost	成本	1,261,264	3,801,662	4,401,759	5,702,875	494,855	414,497	16,076,912
Accumulated depreciation, depletion and impairment	累計折舊、損耗及減值	(477,101)	(1,160,957)	(1,929,088)	(2,319,058)	(248,333)	—	(6,134,537)
Net Book Value	賬面淨值	784,163	2,640,705	2,472,671	3,383,817	246,522	414,497	9,942,375

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

15 PROPERTY, PLANT AND EQUIPMENT (Continued)

Notes:

(i) Revaluation, depreciation method and useful lives

Property, plant and equipment comprise mainly buildings, plant and machinery, oil and gas properties, pipelines and construction in progress. Accounting policies for oil and gas properties are set out in Note 15(v). All other property, plant and equipment is stated at historical cost less depreciation and impairment, if any. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are expensed in the profit or loss during the year in which they are incurred. Except for oil and gas properties and construction in progress, depreciation on property, plant and equipment is calculated using the straight-line method to allocate their cost to their residual values over their estimated useful lives, as follows:

Buildings	12.5 to 40 years or remaining lease period of the land where applicable
Plant and machinery	3 to 20 years
Pipelines	30 years
Others	3 to 20 years

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each date of the statement of financial position. In 2025, management has revised the estimates of useful lives of pipeline assets from 20 to 30 years with reference to the practices commonly adopted by the companies within the same industry and the physical condition of the relevant assets, resulting in an increase in profit for the year ended 31 December 2025 amounting to approximately HK\$71 million, net of tax. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised within "other gains/(losses), net" in profit or loss.

Construction in progress represents, buildings under development for future owner-occupied purpose and pipelines under construction, which is stated at cost less any accumulated impairment losses, and is not depreciated. Costs comprise direct and indirect incremental costs of acquisition or construction. Completed items are transferred from construction in progress to proper categories of property, plant and equipment when they are ready for their intended use.

15 物業、廠房及設備 (續)

附註：

(i) 重估、折舊方法及可使用年期

物業、廠房及設備，主要包括樓宇、廠房及機器、油氣資產、管道及在建工程。油氣資產之會計政策載於附註15(v)。所有其他物業、廠房及設備按歷史成本扣除折舊及減值(如有)後入賬。歷史成本包括收購項目直接應佔之開支。

僅當與項目有關之未來經濟利益有可能流入集團及項目成本能可靠計量時，其後成本方會計入資產賬面值或確認為一項獨立資產(如適用)。已更換零件的賬面值已被剔除入賬。所有其他維修及保養費用在產生的年度內於損益內支銷。除油氣資產及在建工程外，物業、廠房及設備之折舊乃採用直線法於其估計可使用年限內按成本分配至剩餘價值，年率如下：

樓宇	12.5至40年或按該土地之租約餘期(倘適用)
廠房及機器	3至20年
管道	30年
其他	3至20年

資產剩餘價值及可使用年限於各財務狀況表日期檢討，並作出調整(如適用)。於二零二五年，管理層參考業內公司普遍採納的慣例及相關資產的實際狀況，將管道資產的可使用年期估計由20年修訂為30年，導致截至二零二五年十二月三十一日止年度的除稅後溢利增加約0.71億港元。倘資產之賬面值超過估計可收回金額，則資產之賬面值即時撇減至可收回金額。

出售收益及虧損乃透過比較所得款項與賬面值釐定，並於損益內確認為「其他收益/(虧損)」淨額。

在建工程指未來自用在建樓宇及在建管道並以成本減任何累計減值虧損列賬，且不予折舊。成本包括收購或建造之直接及間接增加成本。已完成項目當其可用作既定用途時，由在建工程轉撥至物業、廠房及設備之適當類別。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

15 PROPERTY, PLANT AND EQUIPMENT (Continued)

Notes: (Continued)

- (ii) Expenditure on the construction, installation or completion of infrastructure facilities such as platforms, pipelines and the drilling of commercially proven development wells, is capitalised within construction in progress under property, plant and equipment. When development is completed on a specific field, it is transferred to oil and gas properties under property, plant and equipment. No depreciation and depletion is charged during the development phase.

Oil and gas properties are aggregated exploration and evaluation assets and development expenditures associated with the production of proved reserves.

Oil and gas properties are depreciated and depleted using the unit-of-production method. Unit-of-production rates are based on total proved plus probable reserves, which are oil, gas and other mineral reserves estimated to be recovered using current operating methods and taking into account estimated future development costs necessary to bring those reserves into production. Future development costs are estimated taking into account the level of development required to produce the reserve.

Proven oil and gas properties are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs of disposal and its value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows.

- (iii) During the year, the Group has capitalised borrowing costs amounting to HK\$182,000 (2024: HK\$217,000) on qualifying assets. Borrowing costs were capitalised at the weighted average rate of its general borrowings of 4.7% (2024: 5.6%).

15 物業、廠房及設備 (續)

附註：(續)

- (ii) 興建、安裝或完成平台、管道等基建設施及鑽探商業開發井之開支乃撥充作物業、廠房及設備項下之在建工程。當對特定油田完成開發時，其會轉撥至物業、廠房及設備項下之油氣資產。於開發階段概無扣除折舊及損耗。

油氣資產合共為勘探及評估資產以及與探明儲量生產有關的開發開支。

油氣資產按單位生產法折舊及損耗。單位生產率按探明加概算總儲量計算，即從現有設施以現有營運方法去估計可採收之石油及天然氣以及其他礦產儲量及考慮生產該等儲量所需的估計未來開發成本。未來開發成本經考慮儲量產出所需的開發水平而估計。

倘出現事件或情況變動顯示可能無法收回其賬面值，則探明油氣資產作減值檢討。減值虧損按資產之賬面值超出其可收回金額之差額確認。可收回金額乃資產的公平值減出售成本及其使用價值的較高者。就評估減值而言，資產乃按可個別識別現金流量之最低級別分組。

- (iii) 年內，集團就合資格資產資本化借貸成本182,000港元(二零二四年：217,000港元)。借貸成本按其一般借貸的加權平均比率4.7%(二零二四年：5.6%)資本化。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

15 PROPERTY, PLANT AND EQUIPMENT (Continued)

Notes: (Continued)

- (iv) Oil and gas properties is within the segment of “exploitation and production of crude oil and natural gas” is assessed for impairment at the cash generating units (“CGUs”) level when indicators are identified. The Group regularly assesses market commodity prices, costs to carry out planned drilling programs, drilling results, and reservoir performance to determine if there are any indicators of impairment of the Group’s assets.

At 31 December 2025, due to a decline in forward benchmark crude oil prices, the Group determined that there were indicators of impairment for oil and gas properties under different CGUs. International crude oil price is forecasted to be between USD59.25 to USD81.27 between 2026 and 2035 (2024: USD71.25 to USD88.44 between 2025 and 2034) and grow at 2% (2024: 2%) per annum thereafter. Post-tax discount rates ranging from 10% to 25% (2024: 10% to 25%) were adopted which is based on classification of reserve type, commodity type, timing of future development expenditures and operating burdens. According to the result of the impairment assessment, an impairment loss of CAD10 million (equivalent to approximately HK\$56 million) was recognised for the year ended 31 December 2025 (2024: HK\$Nil).

15 物業、廠房及設備 (續)

附註：(續)

- (iv) 當識別出減值跡象時，於「開採及生產原油及天然氣」分部內的油氣資產會於現金產生單位（「現金產生單位」）層級進行減值評估。為確定集團的資產是否存在任何減值跡象，集團定期對市場商品價格、規劃鑽井程序的成
本、鑽井結果及儲集性能進行評估。

於二零二五年十二月三十一日，由於遠期基準原油價格下跌，集團釐定不同現金產生單位項下的油氣資產存在減值跡象。於二零二六年至二零三五年間，國際原油價格預測介乎59.25美元至81.27美元（二零二四年：於二零二五年至二零三四年間為71.25美元至88.44美元），其後按每年2%（二零二四年：2%）增長。採納的稅後貼現率介乎10%至25%（二零二四年：10%至25%），乃基於儲量類型、商品類型、未來開發支出的時間及經營負擔的分類。根據減值評估結果，截至二零二五年十二月三十一日止年度確認減值虧損0.1億加元（相等於約0.56億港元）（二零二四年：零港元）。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

15 PROPERTY, PLANT AND EQUIPMENT (Continued)

Notes: (Continued)

- (v) The Group has a coal processing plant located in Jining, Shandong. As at 31 December 2025, non current assets attributable to this processing plant amounted to approximately RMB1,912,297,000 (equivalent to HK\$2,122,650,000), which included property, plant and equipment with carrying amount of approximately RMB1,859,268,000 (equivalent to HK\$2,063,787,000). In light of the uncertainties of the developments arising from the local environmental protection policies, management considered impairment indicators surrounding the coal processing plant existed as at 31 December 2025 and performed an impairment assessment accordingly. The coal processing plant is considered to be a single CGU for impairment assessment purposes.

The recoverable amount of property, plant and equipment attributable to the above CGU as at 31 December 2025 is determined using the value in use method based on the estimated future cash flows up to 2060. The key assumptions for the value in use calculations are those regarding the discount rates, revenue growth and gross profit margin. Management estimates a pre-tax discount rate of 12.33% (2024: 13.82%) that reflects current market assessments of the time value of money and the risks specific to this CGU. Compound annual growth rate of revenue during the forecast period is 2.3% (2024: 1.9%) which estimated based on forecasted commodity price and estimated volume under the current ceiling on utilisation rate set by the local government authorities. Average gross profit margin ranges from -4% to 13% (2024: 14% to 15%) during the forecast period. According to the result of the impairment assessment, recoverable amount of the property, plant and equipment attributable to this CGU was HK\$1,885,203,000 as at 31 December 2025 (2024: HK\$2,167,904,000) and an impairment loss of HK\$178,584,000 (2024: HK\$Nil) was recognised for the year ended 31 December 2025 accordingly.

Increase in discount rate by 100 basis points, drop in revenue growth by 1%, or decrease in gross profit margin by 1% would result a decrease in recoverable amount of the property, plant and equipment attributable to this CGU by approximately HK\$149 million, HK\$132 million and HK\$158 million, respectively, as at 31 December 2025 (2024: HK\$202 million, HK\$216 million and HK\$216 million).

15 物業、廠房及設備 (續)

附註：(續)

- (v) 集團於山東濟寧擁有一間煤炭加工廠。於二零二五年十二月三十一日，該加工廠應佔非流動資產約為人民幣1,912,297,000元（相等於2,122,650,000港元），其中包括賬面值約為人民幣1,859,268,000元（相等於2,063,787,000港元）的物業、廠房及設備。鑑於當地環保政策發展導致的不確定性，管理層認為，於二零二五年十二月三十一日該煤炭加工廠存在減值跡象，並進行相應的減值評估。就減值評估而言，該煤炭加工廠被視為單一現金產生單位。

於二零二五年十二月三十一日，上述現金產生單位應佔的物業、廠房及設備的可收回金額乃根據截至二零六零年的估計未來現金流量採用使用價值法釐定。計算使用價值的主要假設涉及貼現率、收益增長及毛利率。管理層估計稅前貼現率為12.33%（二零二四年：13.82%），反映當前市場對貨幣時間價值的評估及該現金產生單位的特定風險。預測期內收益的複合年增長率為2.3%（二零二四年：1.9%），乃根據當地政府機關設定的現行使用率上限下的預測商品價格及估計銷量估計得出。預測期內平均毛利率介乎-4%至13%（二零二四年：14%至15%）。根據減值評估結果，於二零二五年十二月三十一日，該現金產生單位應佔物業、廠房及設備的可收回金額為1,885,203,000港元（二零二四年：2,167,904,000港元），並因此截至二零二五年十二月三十一日止年度確認減值虧損178,584,000港元（二零二四年：零港元）。

貼現率增加100個基點、收益增長下降1%或毛利率下降1%，將導致於二零二五年十二月三十一日該現金產生單位應佔物業、廠房及設備的可收回金額分別減少約1.49億港元、1.32億港元及1.58億港元（二零二四年：2.02億港元、2.16億港元及2.16億港元）。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

16 LEASES

- (i) Amounts recognised in the consolidated statement of financial position

The consolidated statement of financial position shows the following amounts relating to leases:

		31 December 2025 二零二五年 十二月三十一日 HK\$'000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$'000 千港元
Right-of-use assets	使用權資產		
Land use rights	土地使用權	411,799	378,173
Office and other properties	辦公室及其他物業	62,886	34,338
		474,685	412,511
Lease liabilities	租賃負債		
Current	流動	8,006	7,484
Non-current	非流動	55,028	25,548
		63,034	33,032

Additions to the right-of-use assets during the 2025 financial year were HK\$85,951,000 (2024: HK\$45,244,000).

HK\$13,689,000 of land use rights were transferred to properties, plant and equipment during the year ended 31 December 2025 (2024: HK\$86,324,000 to investment properties).

16 租賃

- (i) 於綜合財務狀況表確認之金額

綜合財務狀況表顯示以下與租賃有關的款項：

於二零二五財政年度，使用權資產增添為85,951,000港元（二零二四年：45,244,000港元）。

截至二零二五年十二月三十一日止年度，13,689,000港元的土地使用權轉撥至物業、廠房及設備（二零二四年：86,324,000港元轉撥至投資性房地產）。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

16 LEASES (Continued)

(ii) Amounts recognised in the statement of profit or loss

The consolidated statement of comprehensive income shows the following amounts relating to leases:

		31 December 2025 二零二五年 十二月三十一日	31 December 2024 二零二四年 十二月三十一日
		Note 附註	HK\$'000 千港元
Depreciation charge of right-of-use assets 使用權資產折舊費用			
Land use rights 土地使用權		10,989	11,373
Office and other properties 辦公室及其他物業		16,266	14,011
	8	27,255	25,384
Interest expense (included in finance cost) 利息費用 (計入財務費用)	9	3,518	1,591
Expenses relating to short term leases 與短期租賃有關的費用	8	3,989	2,960

The total cash outflow for leases during the year ended 31 December 2025 was approximately HK\$17,211,000 (2024: HK\$18,145,000).

(iii) The Group's leasing activities and how these are accounted for

The Group obtains right to control the use of office and other properties for a period of time through lease arrangements. Lease arrangements are negotiated on an individual basis and contain wide range of different terms and conditions including lease payments and lease terms ranging from 1 to 15 years (2024: 1 to 15 years).

The Group also obtained the land use rights through lease contracts with local governments in the PRC with 50 years term.

During the year ended 31 December 2025 and 2024, depreciation of right-of-use assets has been charged in "Administrative expenses".

16 租賃 (續)

(ii) 於損益表確認之金額

綜合全面收益表顯示以下與租賃有關的款項：

		31 December 2025 二零二五年 十二月三十一日	31 December 2024 二零二四年 十二月三十一日
		Note 附註	HK\$'000 千港元
Depreciation charge of right-of-use assets 使用權資產折舊費用			
Land use rights 土地使用權		10,989	11,373
Office and other properties 辦公室及其他物業		16,266	14,011
	8	27,255	25,384
Interest expense (included in finance cost) 利息費用 (計入財務費用)	9	3,518	1,591
Expenses relating to short term leases 與短期租賃有關的費用	8	3,989	2,960

截至二零二五年十二月三十一日止年度租賃現金流出總額約為17,211,000港元(二零二四年：18,145,000港元)。

(iii) 集團租賃活動及列賬方式

集團透過租賃安排獲得於一段期間控制辦公室及其他物業之用途的權利。租賃安排按個別基準磋商並包含各項不同的條款及條件，包括租賃付款及介乎1至15年(二零二四年：1至15年)的租期。

集團亦透過與中國地方政府訂立租賃合約獲得為期50年的土地使用權。

截至二零二五年及二零二四年十二月三十一日止年度，使用權資產折舊自「行政開支」扣除。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

16 LEASES (Continued)

- (iv) As at 31 December 2025, land-use rights of Nil (2024: HK\$Nil) were pledged as collateral for the Group's bank borrowings.

16 租賃 (續)

- (iv) 於二零二五年十二月三十一日，零（二零二四年：零港元）的土地使用權已抵押作為集團銀行借款的抵押品。

17 EXPLORATION AND EVALUATION ASSETS

17 勘探及評估資產

		31 December 2025 二零二五年 十二月三十一日 HK\$'000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$'000 千港元
Cost	成本		
At 1 January	於一月一日	59,645	107,484
Currency realignment	貨幣調整	2,514	(6,839)
Additions	添置	2,969	2,283
Written off (Note 8)	沖銷(附註8)	(6,689)	(10,676)
Transfer to oil and gas properties under property, plant and equipment (Note 15)	轉撥至物業、廠房及設備項下油氣資產(附註15)	(22,087)	(32,607)
At 31 December	於十二月三十一日	36,352	59,645

Exploration and evaluation assets represent the Group's costs of acquiring licenses and interests in undeveloped lands in West Central Alberta, Canada, which are pending the determination of proven or probable oil and gas reserves. The costs are accumulated in cost centres by well, field, or exploration area pending determination of technical feasibility and commercial viability.

The technical feasibility and commercial viability of extracting mineral resource is considered to be determined when proven reserves are determined to exist. A review of each exploration license or field is carried out, at least annually, to ascertain whether proven reserves have been discovered. Accounting policies for exploration and evaluation assets are set out in Note 17(i).

勘探及評估資產指集團於加拿大阿爾伯塔省中西部未開發土地的許可證及權益收購成本，須待釐定已探明及概算油氣儲量。有關成本透過油井、油田或勘探區域於成本中心累積，待釐定技術及商業可行性。

當釐定存在探明儲量時，開採礦產資源的技術及商業可行性被認為已確定。至少每年對各勘探許可證或油田進行檢討，確定是否已發現探明儲量。勘探及評估資產之會計政策載於附註17(i)。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

17 EXPLORATION AND EVALUATION ASSETS (Continued)

Notes:

- (i) Accounting policies of exploration and evaluation assets

Oil and gas exploration and evaluation expenditures are accounted for using the successful efforts method of accounting. Costs are accumulated on a field-by-field basis. Geological, geophysical costs and pre-licence costs are expensed as incurred. Costs directly associated with an exploration well, and exploration and property leasehold acquisition costs, are capitalised within exploration and evaluation assets until the determination of reserves is evaluated. If it is determined that commercial discovery has not been achieved, these costs are charged to expense.

Once commercial reserves are found, exploration and evaluation assets are tested for impairment and transferred to construction in progress under property, plant and equipment. No depreciation and depletion is charged during the exploration and evaluation phase.

Exploration and evaluation assets are tested for impairment when reclassified to construction in progress, or whenever facts and circumstances indicate impairment. An impairment loss is recognised for the amount by which the exploration and evaluation assets' carrying amount exceeds their recoverable amount. The recoverable amount is the higher of the exploration and evaluation assets' fair value less costs of disposal and their value in use.

17 勘探及評估資產 (續)

附註：

- (i) 勘探及評估資產之會計政策

石油及天然氣勘探及評估開支使用成果會計法入賬。成本按逐段累計。地質、地理成本及取得牌照前成本於產生時支銷。與探井直接有關的成本，及勘探及物業租賃收購成本於勘探及評估資產內資本化直至儲量釐定得到評估。倘釐定尚未達致商業發現，該等成本自開支扣除。

一旦發現商業儲量時，勘探及評估資產會作減值測試，並轉撥至物業、廠房及設備下的在建工程。於勘探及評估階段概無扣除折舊及損耗。

重新分類至在建工程時，或任何時候有事實及情況表示減值，則勘探及評估資產進行減值測試。減值虧損按勘探及評估資產的賬面值超出其可收回金額時的金額予以確認。可收回金額為勘探及評估資產的公平值減出售成本及其使用價值的較高者。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

18 INVESTMENT PROPERTIES

18 投資性房地產

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Cost	成本		
At 1 January	於一月一日	128,942	131,602
Currency realignment	貨幣調整	6,390	(846)
Transfer from property, plant and equipment and right-of-use assets	從物業、廠房及設備以及使用權資產轉出	13,545	2,349
Depreciation	折舊	(2,466)	(4,163)
At 31 December	於十二月三十一日	146,411	128,942

Depreciation charges of investment properties of HK\$2,466,000 (2024: HK\$4,163,000) has been charged in "Cost of sales".

投資性房地產之折舊費用2,466,000港元(二零二四年：4,163,000港元)已計入「銷售成本」。

Notes:

附註：

- (i) Measuring investment properties at cost

Investment properties, principally office buildings, are held for long term rental yields and are not occupied by the group. They carried at cost less accumulated depreciation.

- (i) 按成本計量投資性房地產

投資性房地產(主要為辦公樓宇)乃持作長期租金收益，且並非由集團佔用。其按成本減累計折舊列賬。

- (ii) Presenting cash flows

The Group classifies cash outflows to acquire or constructing investment property as investing and rental inflows as operating cash flows.

- (ii) 呈列現金流量

集團將收購或興建投資性房地產之現金流出分類為投資，將租金流入分類為經營現金流量。

- (iii) As at 31 December 2025, investment properties approximately HK\$139,465,000 (2024: HK\$124,908,000) were pledged as collateral for the Group's bank borrowing.

- (iii) 於二零二五年十二月三十一日，投資性房地產約139,465,000港元(二零二四年：124,908,000港元)已質押作集團銀行借款的抵押品。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

19 INTANGIBLE ASSETS

19 無形資產

		Goodwill (Note (ii))	Other intangible assets	Total 總計
		商譽(附註(ii))	其他無形資產	總計
		HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元
As at 1 January 2024	於二零二四年一月一日			
Cost	成本	945,723	106,474	1,052,197
Accumulated amortisation	累計攤銷	—	(34,059)	(34,059)
Net book value	賬面淨值	945,723	72,415	1,018,138
Year ended 31 December 2024	截至二零二四年 十二月三十一日止年度			
At 1 January 2024	於二零二四年一月一日	945,723	72,415	1,018,138
Currency realignment	貨幣調整	(12,059)	(2,703)	(14,762)
Additions	添置	2,897	21,895	24,792
Disposal	出售	—	(168)	(168)
Amortisation for the year (Note 8)	年內攤銷(附註8)	—	(10,279)	(10,279)
At 31 December 2024	於二零二四年十二月三十一日	936,561	81,160	1,017,721
As at 31 December 2024	於二零二四年十二月三十一日			
Cost	成本	936,561	123,987	1,060,548
Accumulated amortisation	累計攤銷	—	(42,827)	(42,827)
Net book value	賬面淨值	936,561	81,160	1,017,721
Year ended 31 December 2025	截至二零二五年 十二月三十一日止年度			
At 1 January 2025	於二零二五年一月一日	936,561	81,160	1,017,721
Currency realignment	貨幣調整	15,106	3,714	18,820
Additions	添置	—	15,549	15,549
Disposal	出售	—	—	—
Written-off	沖銷	—	(199)	(199)
Amortisation for the year (Note 8)	年內攤銷(附註8)	—	(13,102)	(13,102)
At 31 December 2025	於二零二五年十二月三十一日	951,667	87,122	1,038,789
As at 31 December 2025	於二零二五年十二月三十一日			
Cost	成本	951,667	145,201	1,096,868
Accumulated amortisation	累計攤銷	—	(58,079)	(58,079)
Net book value	賬面淨值	951,667	87,122	1,038,789

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

19 INTANGIBLE ASSETS (Continued)

Note:

- (i) Accounting policies of intangible assets

Goodwill

Goodwill arises on the acquisition of businesses represents the excess of the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the fair value of the identified net assets acquired.

For the purpose of impairment testing, goodwill acquired in a business combination is allocated to each of the cash generating units (“CGUs”), or groups of CGUs, that are expected to benefit from the synergies of the combination. Each unit or group of units to which the goodwill is allocated represents the lowest level within the entity at which the goodwill is monitored for internal management purposes. Goodwill is monitored at the operating segment level.

Other intangible assets

Other intangible assets comprise mainly exclusive rights, club membership and computer operating system.

Exclusive rights are shown at historical cost. Exclusive rights have definite useful lives and are carried at cost less accumulated amortisation. Amortisation is calculated using the straight-line method to allocate the cost of exclusive rights over their estimated useful lives ranging from 30 to 48 years for natural gas supply services.

Investment in club membership is shown at historical cost. Investment in club membership has indefinite useful life and is tested annually for impairment and carried at cost less any accumulated impairment losses and is not amortised.

Computer operating system is shown at historical cost. Computer operating system has definite useful lives and is carried at cost less accumulated amortisation. Amortisation is calculated using the straight-line method to allocate the cost of computer operating system over its estimated useful lives of 2 to 10 years.

19 無形資產 (續)

附註：

- (i) 無形資產之會計政策

商譽

商譽於收購業務時產生，即所轉讓的代價、於被收購方的非控股權益及先前於被收購方的股權於收購日期的公平值，超過所收購可識別資產淨值公平值的差額。

就減值測試而言，業務合併所獲得之商譽會分配至預期將受益於合併協同效應之各個現金產生單位（「現金產生單位」）或現金產生單位組別。商譽所分配的各個單位或單位組別為實體內就內部管理目的而監察商譽之最低層次。商譽乃於經營分部層次進行監察。

其他無形資產

其他無形資產主要包括獨家購買權、會所會籍及電腦操作系統。

獨家購買權以歷史成本列賬。獨家購買權為有限使用年期及按成本減累計攤銷列賬。攤銷乃使用直線法按天然氣供應服務之估計使用年期由30至48年不等分配獨家購買權成本。

於會所會籍之投資乃按歷史成本列賬。於會所會籍之投資具有不確定使用年期及每年進行減值測試，並按成本減任何累計減值虧損列賬且不予攤銷。

電腦操作系統以歷史成本列賬。電腦操作系統為有限使用年期及按成本減累計攤銷列賬。攤銷乃使用直線法按其估計使用年期由2至10年分配電腦操作系統成本。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

19 INTANGIBLE ASSETS (Continued)

Notes: (Continued)

- (ii) Goodwill is allocated to a group of CGUs identified for sales and distribution of natural gas and other related products business, which is also an operating segment, representing the lowest level within the Group at which goodwill is monitored for internal management purposes.

The recoverable amount of the group of CGUs is determined from the higher of an asset's fair value less costs of disposal and value in use. The key assumptions for the value in use calculations are those regarding the discount rates, growth rates and expected changes to selling prices and direct costs during the year. Management estimates a discount rate of 12.49% (2024: 11.08%) using pre-tax rates that reflect current market assessments of the time value of money and the risks specific to this group of CGUs. The growth rate of 2.02% (2024: 2.02%) for the next five years are based on industry growth forecasts.

The value-in-use calculations is derived from cash flow projections based on the most recent financial budgets for the next 5 years approved by management. Cash flows beyond 5-year period have been extrapolated using growth rates of 2.02% (2024: 2.02%) per annum, which is based on industry growth forecasts. As at 31 December 2025, the recoverable amount of the group of CGUs was approximately HK\$20.5 billion (2024: HK\$15.7 billion), which was significantly higher than the carrying amount. The Board considered no impairment loss is necessary and reasonably possible change in the key assumptions adopted in the cash flow projections would not cause the carrying amount of the CGUs to exceed its recoverable amount.

19 無形資產 (續)

附註：(續)

- (ii) 商譽分配到按銷售及輸送天然氣及其他相關產品業務所識別的一組現金生產單位（亦是一個經營分部，為集團為內部管理目的而對商譽實施監控的最低層次）。

集團之該組現金產生單位的可收回金額為資產公平值減銷售成本與使用價值兩者之較高者。使用價值之關鍵假設涉及年內折現率、增長率及售價及直接成本之預期變動。管理層使用反應當前市場評估貨幣時間價值及該組現金生產單位特定風險之稅前利率估計折現率12.49%（二零二四年：11.08%）。未來五年2.02%（二零二四年：2.02%）之增長率乃基於行業增長預測。

使用價值計算乃根據管理層准許的未來五年內最近之財務預算而作出的現金流量預測衍生而來。超過5年的現金流量使用每年2.02%（二零二四年：2.02%）的增長率推斷，此乃基於行業增長預測。於二零二五年十二月三十一日，集團現金產生單位的可收回金額約為205億港元（二零二四年：157億港元），顯著高於賬面值。董事局認為毋須作出減值虧損，而現金流量預測所採納的主要假設的合理可能變動不會導致現金產生單位的賬面值超過其可收回金額。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

20 INVESTMENTS ACCOUNTED FOR USING THE EQUITY METHOD

The amounts recognised in the consolidated statement of financial position are as follows:

		31 December 2025 二零二五年 十二月三十一日 HK\$'000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$'000 千港元
Associates	聯營公司	1,598,758	1,496,660
Joint venture	合營企業	124	—
At 31 December	於十二月三十一日	1,598,882	1,496,660

The amounts recognised in the consolidated profit or loss are as follows:

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Associates	聯營公司	64,049	26,002
Joint venture	合營企業	120	—
For the year ended 31 December	截至十二月三十一日止年度	64,169	26,002

Interests in associates

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Share of net assets:	應佔資產淨額：		
At 1 January	於一月一日	1,496,660	1,633,245
Currency realignment	貨幣調整	71,136	(58,168)
Disposal (Note (f))	出售(附註(f))	(17,665)	—
Dividend	股息	(15,542)	(13,054)
Impairment (Note (a) and (c))	減值(附註(a)及(c))	—	(91,365)
Share of profits of associates, net	分佔聯營公司溢利淨額	64,169	26,002
At 31 December	於十二月三十一日	1,598,758	1,496,660

20 使用權益法入賬之投資

於綜合財務狀況表確認之金額如下：

		31 December 2025 二零二五年 十二月三十一日 HK\$'000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$'000 千港元
Associates	聯營公司	1,598,758	1,496,660
Joint venture	合營企業	124	—
At 31 December	於十二月三十一日	1,598,882	1,496,660

於綜合損益表確認之金額如下：

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Associates	聯營公司	64,049	26,002
Joint venture	合營企業	120	—
For the year ended 31 December	截至十二月三十一日止年度	64,169	26,002

於聯營公司權益

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Share of net assets:	應佔資產淨額：		
At 1 January	於一月一日	1,496,660	1,633,245
Currency realignment	貨幣調整	71,136	(58,168)
Disposal (Note (f))	出售(附註(f))	(17,665)	—
Dividend	股息	(15,542)	(13,054)
Impairment (Note (a) and (c))	減值(附註(a)及(c))	—	(91,365)
Share of profits of associates, net	分佔聯營公司溢利淨額	64,169	26,002
At 31 December	於十二月三十一日	1,598,758	1,496,660

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

20 INVESTMENTS ACCOUNTED FOR USING THE EQUITY METHOD (Continued)

Interests in associates (Continued)

Nature of investments in associates, which are unlisted limited liability companies, as at 31 December 2025:

20 使用權益法入賬之投資 (續)

於聯營公司權益 (續)

於二零二五年十二月三十一日，於聯營公司（為非上市有限公司）投資之性質：

Name	Registered capital	Country of establishment	Principal activities	31 December 2025 Percentage of interest held indirectly 二零二五年十二月三十一日 間接持有權益百分比	31 December 2024 Percentage of interest held indirectly 二零二四年十二月三十一日 間接持有權益百分比
名稱	註冊資本	成立之國家	主要業務		
青海中油潔神能源有限公司 （“潔神能源”）	RMB20,000,000	PRC	Trading of natural gas	49%	49%
青海中油潔神能源有限公司 （「潔神能源」）	人民幣20,000,000元	中國	天然氣買賣	49%	49%
Sino Director Limited (Note (a)) Sino Director Limited (附註(a))	US\$10,000 10,000美元	BVI 英屬維爾京群島	Investment holding 投資控股	25% 25%	25% 25%
南京溧水中石油昆侖燃氣 有限公司（“溧水昆侖”）	RMB80,000,000	PRC	Trading of natural gas	49%	49%
南京溧水中石油昆侖燃氣有限公司 （「溧水昆侖」）	人民幣80,000,000元	中國	天然氣買賣	49%	49%
潮州中油燃氣有限公司（“潮州中油”）	RMB30,000,000	PRC	Trading of natural gas	49%	49%
潮州中油燃氣有限公司（「潮州中油」）	人民幣30,000,000元	中國	天然氣買賣	49%	49%
馬鞍山中油燃氣開發有限公司 （“馬鞍山開發”）	RMB80,000,000	PRC	Trading of natural gas	49%	49%
馬鞍山中油燃氣開發有限公司 （「馬鞍山開發」）	人民幣80,000,000元	中國	天然氣買賣	49%	49%
三門峽中油中泰能源 有限公司（“三門峽能源”）(Note (f))	RMB20,000,000	PRC	Trading of natural gas	—	49%
三門峽中油中泰能源有限公司 （「三門峽能源」）(附註(f))	人民幣20,000,000元	中國	天然氣買賣	—	49%
重慶天然氣儲運 (Note (b))	RMB200,000,000	PRC	Construction and operation of underground natural gas storage facilities and trading of natural gas	10%	10%
重慶天然氣儲運 (附註(b))	人民幣200,000,000元	中國	地下天然氣儲存設施建設、運營及天然氣買賣	10%	10%
Shandong Shengli Co., Ltd. （“Shandong Shengli”）(Note (c))	RMB880,100,000	PRC	Investment holding	22.16%	22.16%
山東勝利股份有限公司 （「勝利股份」）(附註(c))	人民幣880,100,000元	中國	投資控股	22.16%	22.16%
魚台潤泰和管道天然氣有限公司 （“魚台潤泰和”）(Note (d))	RMB50,000,000	PRC	Trading of natural gas	10%	10%
魚台潤泰和管道天然氣有限公司 （「魚台潤泰和」）(附註(d))	人民幣50,000,000元	中國	天然氣買賣	10%	10%

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

20 INVESTMENTS ACCOUNTED FOR USING THE EQUITY METHOD (Continued)

Interests in associates (Continued)

Notes:

- (a) As at 31 December 2025 and 2024, the Group invested in 25% equity interests in Sino Director Limited as an associate. The subsidiary of Sino Director Limited is the beneficial owner of coal mining rights granted by the local government authority of the PRC. Sino Director Limited and its subsidiary are collectively regarded as the "Sino Director Group".

A business valuation was performed for the underlying assets of Sino Director Limited as the Sino Director Group has incurred loss for the year. According to the result of the business valuation, full impairment has been recognised with respect to the Group's investment to Sino Director Group.

- (b) On 14 September 2023, the Group further injected RMB90,000,000 (equivalent to HK\$99,000,000) into 重慶天然氣儲運. The equity interest of the Group remains at 10% upon the injection and the Group has appointed a director in the board of 重慶天然氣儲運. Consequently, the Group has significant influence over 重慶天然氣儲運 whereby 重慶天然氣儲運 became an associate of the Group and a transfer to investments accounted for using the equity method was made from financial assets at fair value through other comprehensive income at its fair value.
- (c) In November 2021, the Group has completed an acquisition of 22.16% equity interests in Shandong Shengli from various independent third parties at aggregate cash consideration of approximately RMB975,631,000 (approximately HK\$1,170,757,000) Shandong Shengli, is listed on the main board of Shenzhen Stock Exchange (stock code 407). On 31 December 2025, the quoted market price of Shandong Shengli was RMB5.02 (2024: RMB3.42) per share and the fair value of the investment in Shandong Shengli was RMB979,034,000 (2024: RMB666,992,000). It is principally engaged in the business promotion and application of clean energy natural gas. As a consequent of the acquisition, the Group gained significant influence over this investment and the investment was classified as an associate of the Group.

20 使用權益法入賬之投資 (續)

於聯營公司權益 (續)

附註：

- (a) 於二零二五年及二零二四年十二月三十一日，集團投資於 Sino Director Limited (作為聯營公司) 的 25% 股權。Sino Director Limited 之附屬公司為於中國當地相關政府部門所授出煤礦開採許可權證之實益擁有人。Sino Director Limited 及其附屬公司統稱為「Sino Director 集團」。

由於 Sino Director 集團於年內已產生虧損，故 Sino Director Limited 的相關資產已進行業務估值。根據業務估值結果，已就集團對 Sino Director 集團的投資確認全數減值。

- (b) 於二零二三年九月十四日，集團進一步向重慶天然氣儲運注資人民幣 90,000,000 元 (相等於 99,000,000 港元)。注資後，集團的股權仍為 10%，集團已委任重慶天然氣儲運的董事中的一名。因此，集團對重慶天然氣儲運具有重大影響，重慶天然氣儲運成為集團的聯營公司，以公平值計量且其變動計入其他綜合收益的金融資產轉入權益法核算的投資。

- (c) 於二零二一年十一月，集團自多名第三方以合共現金代價約人民幣 975,631,000 元 (約 1,170,757,000 港元) 成功收購勝利股份 (勝利股份於深圳證券交易所主板上市) (股份代號：407) 22.16% 的股權。於二零二五年十二月三十一日，勝利股份的市場報價為每股人民幣 5.02 元 (二零二四年：人民幣 3.42 元)，於勝利股份的投資的公平值為人民幣 979,034,000 元 (二零二四年：人民幣 666,992,000 元)。主要從事清潔能源天然氣業務推廣和應用。作為收購的結果，集團對該投資具有重大影響力，該投資被歸類為集團的聯營公司。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

20 INVESTMENTS ACCOUNTED FOR USING THE EQUITY METHOD (Continued)

Interests in associates (Continued)

Notes: (Continued)

- (d) In July 2022, the Group entered into an agreement with certain independent third parties in relation to the establishment and management of 魚台潤泰和. 魚台潤泰和 is principally engaged in the trading of natural gas in the PRC. Pursuant to the terms of the agreement, the initial total capital contribution is RMB50,000,000 (equivalent to approximately HK\$58,500,000), out of which RMB5,000,000 (equivalent to approximately HK\$5,850,000) was contributed by the Group and accounted for 10% of equity interests in 魚台潤泰和. Considered the fact that the Group has the ability to appoint one director to the Board of directors of 魚台潤泰和, the Group considered to have significant influence over this investment and the investment was classified as an associate of the Group.
- (e) Apart from Shandong Shengli, which is listed on Shenzhen Stock Exchange, all the associates are unlisted limited liability companies.
- (f) In April 2025, the Group disposed of 三門峽中油中泰能源有限公司, at RMB29,000,000, equivalent to HK\$30,987,000 and recognised the disposal gains included in "other gains/(losses), net" of HK\$13,322,000.

20 使用權益法入賬之投資 (續)

於聯營公司權益 (續)

附註：(續)

- (d) 於二零二二年七月，集團與若干獨立第三方訂立協議，內容有關成立及管理主要於中國從事天然氣買賣的魚台潤泰和。根據該協議的條款，初始注資總額為人民幣50,000,000元（相等於約58,500,000港元），其中人民幣5,000,000元（相等於約5,850,000港元）由集團出資，佔魚台潤泰和的10%股權。考慮到集團能夠委任一名董事加入魚台潤泰和的董事會，集團認為對該投資有重大影響，該投資被分類為集團的聯營公司。
- (e) 除於深圳證券交易所上市的勝利股份外，所有聯營公司均為非上市有限公司。
- (f) 於2025年4月，集團出售三門峽中油中泰能源有限公司，代價人民幣29,000,000元（相等於30,987,000港元），並確認計入「其他收益／（虧損），淨額」的出售收益13,322,000港元。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

20 INVESTMENTS ACCOUNTED FOR USING THE EQUITY METHOD (Continued)

Interests in associates (Continued)

- (i) 重慶天然氣儲運 and Shandong Shengli are considered individually material to the Group. The aggregated financial performance for associates which accounted for using the equity method was as follows:

20 使用權益法入賬之投資 (續)

於聯營公司權益 (續)

- (i) 重慶天然氣儲運及勝利股份分別被視為對集團具有重大意義。使用權益法入賬的聯營公司匯總財務業績如下：

		重慶天然氣儲運		Shandong Shengli 勝利股份	
		31 December 2025 二零二五年 十二月三十一日 HK\$'000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$'000 千港元	31 December 2025 二零二五年 十二月三十一日 HK\$'000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$'000 千港元
Current assets	流動資產	682,311	561,769	1,964,417	2,245,135
Non-current assets	非流動資產	4,602,503	4,426,602	4,958,583	4,800,734
Current liabilities	流動負債	(220,600)	(251,351)	(2,747,221)	(2,952,876)
Non-current liabilities	非流動負債	(2,570,963)	(2,524,242)	(422,433)	(587,604)
Non-controlling interests	非控股權益	—	—	(363,365)	(369,871)
Net assets attributable to owners of the holding company	控股公司擁有人應佔資產淨額	2,493,251	2,212,778	3,389,981	3,135,518
Group's share of net assets	集團分佔資產淨額	249,325	221,278	751,220	694,831
Goodwill	商譽	—	—	490,250	453,602
Less: Impairment	減：減值	—	—	(53,348)	(53,348)
Carrying amount	賬面值	249,325	221,278	1,188,122	1,095,085
Revenue	營業額	521,956	248,605	4,498,316	4,606,146
Profits/(loss) for the year	年內溢利/(虧損)	114,646	96,564	168,237	127,793
Other comprehensive income	其他全面收益	112,302	(82,577)	152,290	(194,663)
Total comprehensive income	全面收益總額	226,948	13,987	320,527	(66,870)

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

20 INVESTMENTS ACCOUNTED FOR USING THE EQUITY METHOD (Continued)

Interests in associates (Continued)

- (ii) In addition to the interests in associates disclosed above, the Group also has interests in a number of individually immaterial associates that are accounted for using the equity method.

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Aggregate carrying amount of individually immaterial associates	個別非重大聯營公司的賬面價值合計	161,311	180,297
Aggregate amounts of the Group's share of:	集團的份額合計：		
Losses for the year	年內虧損	(262)	(11,973)
Other comprehensive income	其他全面收益	7,740	(6,773)
Total comprehensive income	全面收益總額	7,478	(18,746)

Save as disclosed above, there are no other material commitments or contingent liabilities relating to the Group's interests in associates.

20 使用權益法入賬之投資 (續)

於聯營公司權益 (續)

- (ii) 除上述披露的聯營公司權益外，集團亦擁有若干個別非重大聯營公司的權益，這些聯營公司採用權益法入賬。

除上文所披露者外，並無與集團於聯營公司權益有關之任何其他重大承擔或或然負債。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

20 INVESTMENTS ACCOUNTED FOR USING THE EQUITY METHOD (Continued)

Interest in a joint venture

Nature of investment in a joint venture, which is an unlisted limited liability company, as at 31 December 2025:

Name	Registered capital	Country of establishment	Principal Activities	Percentage of interest held indirectly
名稱	註冊資本	成立之國家	主要業務	間接持有權益百分比
山西國興煤層氣輸配有限公司	RMB	PRC	Trading of coalbed methane	35%
山西國興煤層氣輸配有限公司	人民幣	中國	煤層氣買賣	35%

The joint venture is currently considered not material to the Group and is accounted for using the equity method:

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Carrying amount of the joint venture	合營企業賬面價值	124	—
The Group's share of:	集團的份額：		
Profit for the year	年內溢利	120	—
Other comprehensive income	其他全面收益	4	—
Total comprehensive profit	全面溢利總額	124	—

On the 31 December 2025, the cumulatively unrecognized share of losses of joint venture is HK\$12,244,000 (2024: HK\$12,364,000).

There are no material commitments or contingent liabilities relating to the Group's interest in the joint venture.

20 使用權益法入賬之投資 (續)

在合營企業中的權益

於二零二五年十二月三十一日，對非上市有限責任公司合營企業的投資性質：

該合營企業目前被視為對集團而言並不重大，因此使用權益法入賬：

於二零二五年十二月三十一日，累計未確認分佔合營企業虧損為12,244,000港元（二零二四年：12,364,000港元）。

概無與集團於合營企業的權益有關的重大承擔或或然負債。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

21 FINANCIAL ASSETS AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME

(i) Classification of financial assets at fair value through other comprehensive income

Financial assets at fair value through other comprehensive income comprise:

- Equity securities which are not held for trading, and which the Group has irrevocably elected at initial recognition to recognise in this category. These are strategic investments and the Group considers this classification to be more relevant.
- Debt securities where the contractual cash flows are solely principal and interest and the objective of the Group's business model is achieved both by collecting contractual cash flows and selling financial assets.

(ii) Equity investments at fair value through other comprehensive income

Equity investments at fair value through other comprehensive income comprise the following investments:

21 按公平值計入其他全面收益之金融資產

(i) 按公平值計入其他全面收益之金融資產之分類

按公平值計入其他全面收益之金融資產包括：

- 並非持作買賣的股本證券，及集團已於初步確認時不可撤回地選擇將其於此類別內確認的股本證券。該等證券為戰略投資，且集團認為此分類更有相關性。
- 合約現金流量純粹為支付本金及利息的債務證券，且集團業務模式的目標以收取合約現金流量及出售金融資產的方式實現。

(ii) 按公平值計入其他全面收益之股本投資

按公平值計入其他全面收益之股本投資包含以下投資：

		31 December 2025 二零二五年 十二月三十一日 HK\$'000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$'000 千港元
Equity securities:	股本證券：		
— listed in Hong Kong	— 在香港上市	23,500	37,518
— listed outside Hong Kong	— 在香港以外上市	75,531	64,464
		99,031	101,982

On disposal of these equity securities, any related balance within other reserves is reclassified to retained earnings.

於出售該等股本證券後，其他儲備中的任何相關餘額將重新分類至留存收益。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

21 FINANCIAL ASSETS AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME (Continued)

(iii) Debt investments at fair value through other comprehensive income

Debt investments at fair value through other comprehensive income comprise the following investments in listed and unlisted bonds:

		31 December 2025 二零二五年 十二月三十一日 HK\$'000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$'000 千港元
Debt securities:	債務證券：		
— listed in Hong Kong	— 在香港上市	16,579	21,148
— listed outside Hong Kong	— 在香港以外上市	54,498	54,602
— unlisted	— 未上市	450	450
		71,527	76,200

On disposal of these debt investments, any related balance within the fair value through other comprehensive income reserve is reclassified to profit or loss.

21 按公平值計入其他全面收益之金融資產 (續)

(iii) 按公平值計入其他全面收益之債務投資

按公平值計入其他全面收益之債務投資包括以下於上市及未上市債券之投資：

		31 December 2025 二零二五年 十二月三十一日 HK\$'000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$'000 千港元
債務證券：			
— 在香港上市		16,579	21,148
— 在香港以外上市		54,498	54,602
— 未上市		450	450
		71,527	76,200

於出售該等債務投資後，按公平值計入其他全面收益儲備內之任何有關結餘重新分類至損益。

22 INVENTORIES

Raw materials	原材料	77,080	89,166
Work-in-progress	在製品	104,290	130,449
Finished goods and natural gas	製成品及天然氣	43,545	74,102
		224,915	293,717

22 存貨

		31 December 2025 二零二五年 十二月三十一日 HK\$'000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$'000 千港元
Raw materials	原材料	77,080	89,166
Work-in-progress	在製品	104,290	130,449
Finished goods and natural gas	製成品及天然氣	43,545	74,102
		224,915	293,717

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

23 CONTRACT ASSETS, DEPOSITS, TRADE AND OTHER RECEIVABLES

23 合約資產、按金、貿易及其他應收款項

		31 December 2025 二零二五年 十二月三十一日 HK\$'000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$'000 千港元
Trade receivables (Notes (a) and (b))	貿易應收款項 (附註(a)及(b))	726,303	698,767
Less: Loss allowance	減：虧損撥備	(60,683)	(23,056)
Trade receivables, net	貿易應收款項淨額	665,620	675,711
Contract assets (Notes (a) and (c))	合約資產(附註(a)及(c))	223,828	337,302
Less: Loss allowance	減：虧損撥備	(4,223)	(4,223)
Contract assets, net	合約資產淨額	219,605	333,079
Loans receivable from an associate (Note 3.2b(ii))	應收聯營公司貸款 (附註3.2b(ii))	1,525,760	1,453,557
Less: Loss allowance	減：虧損撥備	(340,999)	(325,893)
		1,184,761	1,127,664

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

23 CONTRACT ASSETS, DEPOSITS, TRADE AND OTHER RECEIVABLES (Continued)

23 合約資產、按金、貿易及其他應收款項 (續)

		31 December 2025 二零二五年 十二月三十一日 HK\$'000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$'000 千港元
Receivables under finance leases	融資租賃項下應收款項	88,026	95,159
Other interest receivables	其他應收利息	3,647	3,570
Note receivables	應收票據	18,804	31,095
Other tax receivables	其他可收回稅項	70,886	63,219
Other receivables	其他應收款項	231,335	160,278
Less: Loss allowance	減：虧損撥備	(76,037)	(68,611)
Deposits and other receivables, net	按金及其他應收款項淨額	336,661	284,710
Prepaid construction costs	預付建設成本	84,070	81,503
Prepayment for acquisition of land use rights	收購土地使用權預付款項	94,531	56,585
Prepaid natural gas costs	預付天然氣成本	663,885	440,165
Prepaid material and equipment costs	預付材料及設備成本	47,419	60,056
Other prepayments	其他預付款項	22,213	43,542
		912,118	681,851
Less: Non-current portion	減：非流動部分	(1,289,108)	(1,234,929)
Current portion	流動部分	2,029,657	1,868,086

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

23 CONTRACT ASSETS, DEPOSITS, TRADE AND OTHER RECEIVABLES (Continued)

Notes:

(a) Accounting policies of trade and other receivables

Trade receivables are amounts due from customers for goods sold or services performed in the ordinary course of business. They are generally due for settlement within 30 days and therefore all classified as current. Trade receivables are recognised initially at the amount of consideration that is unconditional, unless they contain significant financing components, when they are recognised at fair value. The group holds the trade receivables with the objective of collecting the contractual cash flows and therefore measures them subsequently at amortised cost using the effective interest method.

The Group applies the HKFRS 9 simplified approach to measuring expected credit losses which uses a lifetime expected loss allowance for all trade receivables and contract assets. Information about the impairment of trade receivables and contract assets, and the Group's exposure to credit risk and risk management can be found in Note 3.2(b) (iv).

(b) The Group allows an average credit period ranging from 60 to 90 days to its trade customers and keeps monitoring its outstanding trade receivables. Overdue balances are regularly reviewed by senior management of the Group.

The ageing analysis of gross trade receivables based on invoice date is as follows:

Up to 3 months	三個月以內
3 to 6 months	三個月至六個月
Over 6 months	六個月以上
Total	總計

ECL of the loans receivable from Sino Director Group is detailed in Note 3.2(b)(ii).

(c) The contract assets primarily relate to the Group's rights to consideration for gas pipeline construction and connection services completed but not billed at the reporting date. The contract assets are transferred to receivables when the rights become unconditional.

23 合約資產、按金、貿易及其他應收款項 (續)

附註：

(a) 貿易及其他應收款項之會計政策

貿易應收款項為於正常業務過程中已售出貨品或提供服務應收客戶之款項。該等款項一般於30日內到期結算，因此全部分類為流動。貿易應收款項初步按無條件代價金額確認，但當其包含重大融資成分時，按公平值進行確認。集團持有貿易應收款項的目的是收取合約現金流量，因此後續使用實際利率法按攤銷成本計量應收賬款。

集團採用香港財務報告準則第9號簡化方法計量預期信貸虧損，為所有貿易應收款項及合約資產使用全期預期虧損撥備。有關貿易應收款項和合約資產的減值資料，以及集團面臨的信用風險和風險管理信息，請參閱附註3.2(b)(iv)。

(b) 集團給予其貿易客戶之平均信貸期介乎60至90日之間，並且不斷監控其尚未償還之貿易應收款項。集團高級管理層定期審閱逾期未還之結餘。

根據發票日期的貿易應收款項總額之賬齡分析如下：

31 December 2025 二零二五年 十二月三十一日 HK\$'000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$'000 千港元
310,570	309,474
25,378	73,726
390,355	315,567
726,303	698,767

應收Sino Director集團貸款的預期信貸虧損詳情載於附註3.2(b)(ii)。

(c) 合約資產主要與集團就於報告日期已完成燃氣管道建造及接駁服務但未開具發票的收款權有關。合約資產於該權利成為無條件時轉撥至應收款項。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

24 TIME DEPOSITS, BANK BALANCES AND CASH

24 定期存款、銀行結餘及現金

		31 December 2025 二零二五年 十二月三十一日 HK\$'000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$'000 千港元
Time deposits with maturity over three months	到期日為三個月以上的 定期存款	2,933,828	1,782,324
Cash and cash equivalents	現金及現金等值項目		
— Cash at banks and on hand	— 銀行現金及手頭現金	2,137,051	2,565,505

The interest rates for short-term bank deposits ranged from 0.9% to 6.65% (2024: 2% to 3.6%) per annum.

短期銀行存款的年利率為0.9%至6.65% (二零二四年：2%至3.6%)。

Included in bank deposits, bank balances and cash are amounts of approximately HK\$4,920,230,000 or RMB4,432,641,000 (2024: HK\$4,165,320,000 or RMB3,929,547,000) denominated in RMB which are deposited with banks in Mainland China. The conversion of these RMB denominated balances into foreign currencies and the remittance of funds out of Mainland China is subject to the rules and regulations of foreign exchange control promulgated by the PRC Government.

銀行存款、銀行結餘及現金包括存放於中國內地銀行的以人民幣計值的金額約4,920,230,000港元或人民幣4,432,641,000元 (二零二四年：4,165,320,000港元或人民幣3,929,547,000元)。該等人民幣計值結餘兌換成外幣及從中國內地匯出資金須遵守中國政府頒佈的外匯管理規章制度。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

25 TRADE AND OTHER PAYABLES

25 貿易及其他應付款項

		31 December 2025	31 December 2024
		二零二五年 十二月三十一日	二零二四年 十二月三十一日
		HK\$'000	HK\$'000
		千港元	千港元
Trade payables (Note (a))	貿易應付款項 (附註(a))	421,753	330,350
Construction cost payables	應付建設成本	812,537	612,134
Interest payable	應付利息	—	—
Salaries payables	應付薪金	58,228	51,039
Other tax payables	其他應付稅項	121,472	66,595
Note payables	應付票據	15,197	—
Other payables and accruals	其他應付款項及應計費用	401,839	359,688
Asset retirement obligation	資產報廢承擔	2,630	2,516
		1,833,656	1,422,322

(a) The ageing analysis of trade payables based on invoice date is as follows:

(a) 根據發票日期的貿易應付款項之賬齡分析如下：

		31 December 2025	31 December 2024
		二零二五年 十二月三十一日	二零二四年 十二月三十一日
		HK\$'000	HK\$'000
		千港元	千港元
Up to 3 months	三個月以內	329,724	197,927
3 to 6 months	三個月至六個月	14,359	85,464
Over 6 months	六個月以上	77,670	46,959
Total	總計	421,753	330,350

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

26 CONTRACT LIABILITIES

26 合約負債

		31 December 2025 二零二五年 十二月三十一日 HK\$'000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$'000 千港元
Receipt in advance for sales of natural gas and other related products	銷售天然氣及其他相關產品之預收款項	2,070,215	2,226,756
Receipt in advance for construction and connection services of gas pipelines	燃氣管道建造及接駁服務之預收款項	258,777	362,724
Receipt in advance for sales of coal derived clean and other related products	銷售煤基清潔及其他相關產品之預收款項	21,452	141,874
		2,350,444	2,731,354

(a) The contract liabilities primarily relate to the payments received in advance for sales and distribution of natural gas and other related products and construction and connection services of gas pipelines not yet delivered to customers.

(a) 合約負債主要與銷售及輸送天然氣及其他相關產品以及尚未交付予客戶之燃氣管道建造及接駁服務之已收預收款項有關。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

26 CONTRACT LIABILITIES (Continued)

(b) Revenue recognised in relation to contract liabilities

The following table shows how much of the revenue recognised in the current year relates to carried-forward contract liabilities.

	年初計入合約負債結餘的 已確認收入
Revenue recognised that was included in the contract liability balance at the beginning of the year	
Sales and distribution of natural gas and other related products	銷售及輸送天然氣及其他相關產品
Gas pipeline construction and connection services	燃氣管道建造及接駁服務
Production and sales of coal derived clean energy and other related products	生產及銷售煤基清潔能源及其他相關產品

There is no revenue recognised during the current year related to performance obligations that were satisfied in prior year.

(c) Unsatisfied contracts with customers

The Group has applied the practical expedient of HKFRS 15 to its fixed-price construction and connection contracts, as well as sales and distribution of natural gas and other products contracts, such that the information about revenue that the Group will be entitled to when it satisfied the remaining performance obligations under those contracts that had an original expected duration of one year or less is not disclosed.

26 合約負債 (續)

(b) 與合約負債有關的已確認收益

下表列示於本年度與結轉合約負債有關的已確認收益金額。

2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
2,054,364	2,139,224
74,892	77,156
95,033	12,598

本年度概無與過往年度已獲達成履約責任有關的已確認收益。

(c) 未獲達成客戶合約

集團已就其固定價格的建造及接駁合約以及銷售及輸送天然氣及其他產品合約應用香港財務報告準則第15號之實際可行權宜之計，從而使集團在履行該等原預期期限為一年或更短的合約項下之剩餘履約責任時豁免披露有關收益之資料。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

27 BORROWINGS

27 借款

		31 December 2025 二零二五年 十二月三十一日 HK\$'000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$'000 千港元
Bank borrowings, secured	銀行借款，有抵押	519,751	274,222
Bank borrowings, unsecured	銀行借款，無抵押	5,698,912	4,752,065
Other borrowings, unsecured	其他借款，無抵押	444,000	636,000
		6,662,663	5,662,287
Less: amounts due within one year classified under current liabilities	減：分類為流動負債 於一年內到期之款項	(1,512,617)	(1,079,502)
Non-current portion	非流動部分	5,150,046	4,582,785

Note:

- (i) As at 31 December 2025, certain investment properties (Note 18), land-use rights (recognised in right-of-use assets) (Note 16) and investment in an associate (Note 20) were pledged as collateral for the Group's bank borrowing of HK\$207,136,000 (2024: HK\$214,120,000).

附註：

- (i) 於二零二五年十二月三十一日，若干投資性房地產（附註18）、土地使用權（於使用權資產確認）（附註16）及於一間聯營公司的投資（附註20）已抵押作為集團銀行借款207,136,000港元（二零二四年：214,120,000港元）的抵押品。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

27 BORROWINGS (Continued)

The carrying amounts of the borrowings are denominated in the following currencies and carried at the following interest rates:

		31 December 2025 二零二五年 十二月三十一日 HK\$'000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$'000 千港元
RMB	人民幣	4,031,612	3,068,733
CAD	加元	199,634	168,710
USD	美元	2,431,417	2,424,844
		6,662,663	5,662,287
At fixed rates	按定息	5,088,984	1,521,942
At floating rates	按浮息	1,573,679	4,140,345
		6,662,663	5,662,287
Weighted average effective interest rates (per annum):	加權平均實際利率(每年):		
— Bank borrowings	— 銀行借款	4.6%	5.3%
— Other borrowings	— 其他借款	2.4%	2.8%

28 SENIOR NOTES

		31 December 2025 二零二五年 十二月三十一日 HK\$'000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$'000 千港元
US\$ denominated senior notes	以美元計價的優先票據	2,632,710	2,879,980

27 借款 (續)

借款的賬面值以下列貨幣計值，並以下列利率列賬：

28 優先票據

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

28 SENIOR NOTES (Continued)

On 23 June 2021, the Company issued senior notes, with an aggregate nominal value of US\$400,000,000 (equivalent to HK\$3,100,000,000) at par value (the "Senior Notes C"), which bear interest at 4.7% per annum and the interest is payable semi-annually in arrears. The net proceeds after deducting the direct issuance costs, amounted to approximately US\$398,782,000 (equivalent to HK\$3,090,561,000). The Senior Note C will mature on 30 June 2026 and are listed on the Singapore Stock Exchange.

In January and February 2026, the Group successfully issued a new tranche of senior notes with principal amount of US\$300 million and used net proceeds raised to redeem Senior Note C with principal amount of US\$272 million. Further details are set out in the Company's announcements dated 27 January and 4 and 5 February 2026.

29 DEFERRED INCOME TAX

Deferred income tax is calculated in full on temporary differences under the liability method using the tax rates enacted or substantively enacted by the statement of financial position date.

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred income taxes related to the same fiscal authority.

Deferred tax assets 遞延稅項資產
Deferred tax liabilities 遞延稅項負債

28 優先票據 (續)

於二零二一年六月二十三日，公司發行總面值為400,000,000美元（相等於3,100,000,000港元）的優先票據（「優先票據C」），按每年4.7%計息且利息每半年支付。扣除直接發行費用後之所得款項淨額為約398,782,000美元（相等於3,090,561,000港元）。優先票據C將於二零二六年六月三十日到期及於新加坡證券交易所上市。

於二零二六年一月及二月，集團成功發行一筆本金金額為3億美元的新優先票據，並動用籌集的所得款項淨額贖回本金金額為2.72億美元的優先票據C。進一步詳情載於公司日期為二零二六年一月二十七日以及二月四日及五日的公告。

29 遞延所得稅

遞延所得稅乃根據負債法使用財務狀況表日期已頒佈或實質上已頒佈的稅率就暫時性差異全額計算。

當有法定可執行權利可將當期稅項資產與當期稅務負債抵銷，而遞延所得稅涉及同一財務機關時，則可將遞延所得稅資產與負債抵銷。

31 December 2025 二零二五年 十二月三十一日 HK\$'000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$'000 千港元
(44,328)	(44,865)
412,881	390,726
368,553	345,861

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

29 DEFERRED INCOME TAX (Continued)

The components of deferred tax (assets)/liabilities recognised in the consolidated statement of financial position and the movements during the year are as follows:

		Accelerated tax depreciation and depletion 加速稅項折舊 及損耗 HK\$'000 千港元	Asset retirement obligation 資產報廢承擔 HK\$'000 千港元	Tax losses 稅項虧損 HK\$'000 千港元	Others 其他 HK\$'000 千港元	Total 總計 HK\$'000 千港元
Balance at 1 January 2024	於二零二四年一月一日的結餘	405,686	(34,698)	(74,541)	85,696	382,143
Charged/(credited) to profit or loss (Note 12)	自損益扣除/(計入)(附註12)	22,754	(7,142)	1,927	(671)	16,868
Currency translation difference	匯兌差額	(34,884)	3,245	10,644	(32,155)	(53,150)
Balance at 31 December 2024	於二零二四年十二月三十一日的結餘	393,556	(38,595)	(61,970)	52,870	345,861
Balance at 1 January 2025	於二零二五年一月一日的結餘	393,556	(38,595)	(61,970)	52,870	345,861
Charged to profit or loss (Note 12)	自損益扣除(附註12)	670	2,628	1,685	1,761	6,744
Currency translation difference	匯兌差額	19,653	(1,879)	(3,056)	1,230	15,948
Balance at 31 December 2025	於二零二五年十二月三十一日的結餘	413,879	(37,846)	(63,341)	55,861	368,553

Deferred income tax assets are recognised for tax loss carry-forwards to the extent that the realisation of the related tax benefit through future taxable profits is probable. As at 31 December 2025, the Group had unrecognised deferred tax assets for its tax losses of approximately HK\$51,750,000 (2024: HK\$51,890,000) to carry forward against future taxable income. All the tax losses will be expired within the next 5 years.

29 遞延所得稅 (續)

於綜合財務狀況表確認之遞延稅項(資產)/負債的組成部分及年內變動如下:

遞延所得稅資產以相關的稅務利益透過可從未來應課稅盈利變現為上限，為稅務虧損結轉而確認。於二零二五年十二月三十一日，集團之未確認遞延稅項資產之稅項虧損約51,750,000港元(二零二四年：51,890,000港元)。所有稅務虧損將於未來5年內到期。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

30 ASSETS RETIREMENT OBLIGATION

The movements in assets retirement obligation are as below:

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
At 1 January	於一月一日	175,642	150,854
Currency realignment	貨幣調整	8,603	(14,574)
Accretion (Note 9)	添加(附註9)	6,025	4,721
Site restoration expenditure	工地恢復支出	(4,746)	(7,792)
Change in estimates and discount rate	估計及折現率變動	(18,705)	38,526
Provision for the year	年內撥備	5,943	3,907
At 31 December	於十二月三十一日	172,762	175,642
Less: Current portion (Note 25)	減：流動部分(附註25)	(2,630)	(2,516)
Non-current portion	非流動部分	170,132	173,126

Note:

In accordance with the relevant rules and regulations in Canada, the Group is obliged to accrue the cost for land reclamation and site closures for the Group's ownership interest in oil and natural gas assets including well sites and gathering systems. The provision for assets retirement obligation has been determined by the directors based on their best estimates in accordance with the relevant rules and regulations.

30 資產報廢承擔

資產報廢承擔之變動如下：

	2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
At 1 January	175,642	150,854
Currency realignment	8,603	(14,574)
Accretion (Note 9)	6,025	4,721
Site restoration expenditure	(4,746)	(7,792)
Change in estimates and discount rate	(18,705)	38,526
Provision for the year	5,943	3,907
At 31 December	172,762	175,642
Less: Current portion (Note 25)	(2,630)	(2,516)
Non-current portion	170,132	173,126

附註：

根據加拿大有關規則及法規，集團有責任就集團於石油及天然氣資產（包括油井及集氣系統）的土地開墾及關閉場地支付成本。有關資產報廢承擔的撥備已由董事以彼等最佳估計為基礎根據有關規則及法規釐定。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

31 SHARE CAPITAL, RESERVES, SHARE OPTION AND SHARE AWARD SCHEMES

(a) Share capital

		Number of shares 股份數目 '000 千股	Amount 金額 HK\$'000 千港元
Ordinary shares of HK\$0.01 each	每股0.01港元之普通股		
Authorised shares	法定股份		
At 1 January 2024, 31 December 2024, 1 January 2025 and 31 December 2025	於二零二四年一月一日、 二零二四年十二月三十一日、 二零二五年一月一日及 二零二五年十二月三十一日	125,000,000	1,250,000
Issued and fully paid	已發行及繳足		
At 31 December 2024, 1 January 2025 and 31 December 2025	於二零二四年十二月三十一日、 二零二五年一月一日及 二零二五年十二月三十一日	5,636,804	56,368

(b) Reserves

Other reserves mainly comprise contribution surplus amounting to HK\$1,397,701,000 (2024: same) and revaluation reserves amounting to HK\$177,015,000 (deficit) (2024: HK\$179,138,000 (deficit)).

(i) Contribution surplus

Contribution surplus represents excess of the net assets value of the subsidiaries acquired pursuant to the Group's reorganisation in 1993 over the nominal value of the Company's shares issued in exchange thereof. Under the Companies Act of Bermuda 1981 (as amended), the contribution surplus is distributable to the shareholders in certain circumstances which the Company is able to satisfy.

(ii) Revaluation reserve

Revaluation reserve comprises the cumulative net changes in the fair value of financial assets at FVOCI and is recognised and measured in accordance with the accounting policy in Note 39(g).

31 股本、儲備、購股權及股份獎勵計劃

(a) 股本

		Number of shares 股份數目 '000 千股	Amount 金額 HK\$'000 千港元
Ordinary shares of HK\$0.01 each	每股0.01港元之普通股		
Authorised shares	法定股份		
At 1 January 2024, 31 December 2024, 1 January 2025 and 31 December 2025	於二零二四年一月一日、 二零二四年十二月三十一日、 二零二五年一月一日及 二零二五年十二月三十一日	125,000,000	1,250,000
Issued and fully paid	已發行及繳足		
At 31 December 2024, 1 January 2025 and 31 December 2025	於二零二四年十二月三十一日、 二零二五年一月一日及 二零二五年十二月三十一日	5,636,804	56,368

(b) 儲備

其他儲備主要包括繳入盈餘 1,397,701,000 港元 (二零二四年：相同) 及重估儲備 177,015,000 港元 (虧絀) (二零二四年：179,138,000 港元 (虧絀))。

(i) 繳入盈餘

繳入盈餘指集團於一九九三年因重組而收購附屬公司之資產淨值超出公司就收購而發行股份之面值之金額。根據一九八一年百慕達公司法 (修訂本)，繳入盈餘在若干情況下可供分派予股東，惟目前公司能符合此等情況。

(ii) 重估儲備

重估儲備包括按公平值計入其他全面收益之金融資產之公平值累計變動淨額，並根據附註39(g)之會計政策予以確認及計量。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

31 SHARE CAPITAL, SHARE OPTION AND SHARE AWARD SCHEMES (Continued)

(c) Share option scheme

The Company adopted a share option scheme pursuant to a resolution passed by the shareholders on 23 November 2011 ("the Original Share Option Scheme"), which was valid and effective for a period of 10 years from the date of adoption and expired on 23 November 2021. As at 31 December 2025, there were 85,020,000 (2024: same) outstanding options granted but yet to be exercised. These options are valid for ten years from the date of grant on 22 January 2016 and will expire on 22 January 2026.

(i) The number and weighted average exercise prices of the share options are as follows:

		2025 二零二五年		2024 二零二四年	
		Exercise price 行使價 HK\$ 港元	Number of option 購股權數目 '000 千份	Exercise price 行使價 HK\$ 港元	Number of option 購股權數目 '000 千份
Outstanding at 1 January and 31 December	於一月一日及 十二月三十一日 尚未行使	0.46	85,020	0.46	85,020

31 股本、購股權及股份獎勵計劃 (續)

(c) 購股權計劃

公司根據股東於二零一一年十一月二十三日通過的決議案採納一項購股權計劃（「原購股權計劃」），該計劃自採納日期起計十年內有效及生效，並於二零二一年十一月二十三日屆滿。於二零二五年十二月三十一日，有85,020,000份（二零二四年：同）已授出但尚未行使的購股權。該等購股權自二零一六年一月二十二日授出日期起計十年內有效，並將於二零二六年一月二十二日屆滿。

(i) 購股權的數目及加權平均行使價如下：

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

31 SHARE CAPITAL, SHARE OPTION AND SHARE AWARD SCHEMES (Continued)

(c) Share option scheme (Continued)

(ii) The following table discloses details of the Company's share options held by employees as at 31 December 2025:

	Date of grant	Exercise price per share	Exercise period	Outstanding at 31 December 2025
	授出日期	每股行使價 HK\$ 港元	行使期	於二零二五年 十二月三十一日 尚未行使
Employees 僱員	22 January 2016 二零一六年 一月二十二日	0.46 0.46	22 January 2018 to 21 January 2026 二零一八年一月二十二日至 二零二六年一月二十一日	16,560 16,560
	22 January 2016 二零一六年 一月二十二日	0.46 0.46	22 January 2019 to 21 January 2026 二零一九年一月二十二日至 二零二六年一月二十一日	30,000 30,000
	22 January 2016 二零一六年 一月二十二日	0.46 0.46	22 January 2020 to 21 January 2026 二零二零年一月二十二日至 二零二六年一月二十一日	40,000 40,000
Total 總計				85,020

The fair value of the options granted in 2016 determined using the binomial option pricing model was approximately HK\$0.127, HK\$0.148 and HK\$0.171 per share respectively. The significant inputs into the model were share price of HK\$0.455 as at the grant date, exercise price as shown above, volatility of 40.99%, 40.97% and 42.56%, expected life of options of seven and six years, and annual risk-free interest rate of 0.993%, 1.056% and 1.184% respectively. The volatility measured at the standard deviation of expected share price returns is based on the historical volatility of the Company's share price over a period of eight, seven and six years before the date when the options were granted.

31 股本、購股權及股份獎勵計劃 (續)

(c) 購股權計劃 (續)

(ii) 下表披露僱員於二零二五年十二月三十一日所持公司購股權之詳情：

採用二項式期權定價模式，於二零一六年授出的購股權已釐定公平值分別約為每股0.127港元、0.148港元及0.171港元。模式內之重大輸入數據為於授出日期之股價0.455港元、上表所示行使價、分別為40.99%、40.97%及42.56%之波幅、購股權分別為七年及六年之預計年期以及分別為0.993%、1.056%及1.184%之無風險年利率。按預期股價回報的標準差計量的波幅乃是基於公司股價於購股權授出日期之前八年、七年及六年期間之歷史波幅。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

31 SHARE CAPITAL, SHARE OPTION AND SHARE AWARD SCHEMES (Continued)

(c) Share option scheme (Continued)

Following the expiry of the Original Share Option Scheme, the Company adopted a new share option scheme pursuant to a resolution passed by the shareholder at the annual general meeting on 15 June 2023 ("the New Share Option Scheme"), which was valid and effective for a period of 10 years from the date of adoption.

Under the New Share Option Scheme, the Board may at its discretion offer options to any eligible participant to any eligible participant who is an employee, executive or officer of the Company or its subsidiaries.

The maximum number of shares which may be issued in respect of all options and awards to be granted under the New Share Option Scheme or any other schemes, including the new share award scheme adopted at the same meeting (note (d) in this note), must not in aggregate exceed 10% of the share of the Company in issued as at the adoption date (i.e. 15 June 2023).

The maximum entitlement of each eligible participant in any 12-month period shall not exceed 1% of the number of shares in issue on the date of offer of an option.

The offer of a grant of options may be accepted within 21 days after the date of the offer, with a consideration of HK\$1 for the grant thereof. Exercise period in respect of the options granted shall be determined by the Board and in any event such period of time shall not exceed a period of 10 years commencing the date upon which such option is deemed to be granted and accepted.

31 股本、購股權及股份獎勵計劃 (續)

(c) 購股權計劃 (續)

於原購股權計劃屆滿後，公司根據股東於二零二三年六月十五日股東週年大會上通過的決議案採納新購股權計劃（「新購股權計劃」），自採納日期起計十年內有效及生效。

根據新購股權計劃，董事局可酌情提呈購股權予身為公司或其附屬公司僱員、行政人員或高級職員的任何合資格參與者。

就根據新購股權計劃或任何其他計劃（包括於同一會議上採納的新股份獎勵計劃）（本附註(d)）將予授出的所有購股權及獎勵而可予發行的股份數目上限，合共不得超過公司於採納日期（即二零二三年六月十五日）已發行股份的10%。

於任何十二個月期間，每位合資格參與者之配額上限不得超逾購股權提呈之日已發行股份數目之1%。

獲授購股權之人士可於購股權提呈之日起計21日內繳付1港元之代價後接納獲提呈授予之購股權。購股權之行使期限由董事局決定，而在任何情況下，有關期限不得超逾有關購股權被視為授出及獲接納之日起計十年。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

31 SHARE CAPITAL, SHARE OPTION AND SHARE AWARD SCHEMES (Continued)

(c) Share option scheme (Continued)

The exercise price in relation to each option offered to an eligible participant under the New Share Option Scheme shall be determined by the Board at its absolute discretion but in any event shall not be less than the highest of: (a) the official closing price of the shares as stated in the Stock Exchange's daily quotations sheet on the date of grant, which must be a business day; and (b) the average closing price of the shares as stated in the daily quotation sheets for the five business days immediately preceding the date of grant of an option.

No share options were granted to employees for the year ended 31 December 2025.

(d) Share award scheme

On 4 November 2011, the Board approved the adoption of a share award scheme ("the "Original Share Award Scheme") with the objective to recognise the contributions by eligible employees within the Group and give incentives in order to retain them for their continuing operation and development and to attract suitable personnel for further development of the Group. The Original Share Award Scheme was effective from the date of adoption on 4 November 2011 and expired on 4 November 2021 accordingly.

Following the expiry of the Original Share Award Scheme, the Company adopted a new share award scheme pursuant to a resolution passed by the shareholder at the annual general meeting on 15 June 2023 ("the New Share Award Scheme"), which was valid and effective for a period of 10 years from the date of adoption.

31 股本、購股權及股份獎勵計劃 (續)

(c) 購股權計劃 (續)

董事局全權酌情就根據新購股權計劃提呈予合資格參與者之每份購股權釐定行使價，惟在任何情況下該價格不得低於以下之最高者：(a) 授出當日（必須為營業日）股份於聯交所每日報價中所列之正式收市價；及(b) 緊接授出購股權日期前五個營業日，每日報價表所報之股份平均收市價。

截至二零二五年十二月三十一日止年度，概無向僱員授出購股權。

(d) 股份獎勵計劃

於二零一一年十一月四日，董事局已批准採納一項股份獎勵計劃（「原股份獎勵計劃」）作為獎勵以嘉許集團合資格僱員之貢獻，為集團持續經營及發展為激勵以挽留僱員，為集團進一步發展吸納合適人才。原股份獎勵計劃自採納日期二零一一年十一月四日起生效，並相應於二零二一年十一月四日屆滿。

於原股份獎勵計劃屆滿後，公司根據股東於二零二三年六月十五日股東週年大會上通過的決議案採納新股份獎勵計劃（「新股份獎勵計劃」），自採納日期起計十年內有效及生效。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

31 SHARE CAPITAL, SHARE OPTION AND SHARE AWARD SCHEMES (Continued)

(d) Share award scheme (Continued)

Under the New Share Award Scheme, the Board may at its discretion grant an award to any eligible participants who is an employee or officer of the Company or its subsidiaries after taking into account various factors as they deem appropriate for participation and determine the number of shares to be awarded, at nil consideration. Award to a director, chief executive or substantial shareholder of the Company, or any of their respective associates, under the New Share Award Scheme must be approved by the independent non-executive directors, except when any such grant of awards would result in the shares issued and to be issued in respect of all awards granted to such person in the 12-month period up to and including the date of such grant, representing in aggregate over 1 % of the relevant class of shares of the Company in issue, in such case approval from shareholder in general meeting is required.

The maximum number of shares which may be issued in respect of all options and awards granted under all the schemes (including under the New Share Award Scheme and the New Share Option Scheme) shall not in aggregate exceeds 10% of the issued share capital of the Company as at the date of adoption (i.e. 15 June 2023).

31 股本、購股權及股份獎勵計劃 (續)

(d) 股份獎勵計劃 (續)

根據新股份獎勵計劃，董事局經考慮彼等認為適合參與並釐定將授予獎勵的股份數目等多項因素後，可酌情向任何身為公司或其附屬公司僱員或高級職員的合資格參與者無償授出獎勵。根據新股份獎勵計劃授予公司董事、最高行政人員或主要股東或彼等各自的任何聯繫人的獎勵須經獨立非執行董事批准，惟倘任何授出獎勵將導致於截至該等授出日期（包括該日）止12個月期間就授予該人士的所有獎勵而已發行及將發行的股份合共超過公司相關已發行類別股份的1%除外，在此情況下則須於股東大會上獲得股東批准。

就根據所有計劃（包括根據新股份獎勵計劃及新購股權計劃）授出的所有購股權及獎勵而可予發行的股份數目上限，合共不得超過公司於採納日期（即二零二三年六月十五日）已發行股本的10%。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

31 SHARE CAPITAL, SHARE OPTION AND SHARE AWARD SCHEMES (Continued)

(d) Share award scheme (Continued)

The Trustee appointed for the sole purpose of holding the shares underlying awards issued on trust for eligible participants pursuant to the New Share Award Scheme shall hold the shares until they are vested (Note 35(c)). When the relevant eligible grantee has satisfied all vesting conditions specified by the Board at the time of making the award and becomes entitled to the award shares, the Trustee shall transfer the legal and beneficial ownership of such award shares to that grantee.

For awardees who cease employment with the Group before vesting, the unvested shares are forfeited. The forfeited shares are then returned to the Trustee.

No awards were granted to employees for the year ended 31 December 2025 (2024: same).

31 股本、購股權及股份獎勵計劃 (續)

(d) 股份獎勵計劃 (續)

僅為持有根據新股獎勵計劃而向合資格參與者以信託形式所發行有關獎勵股份之獲委任受託人，應持有該等股份直至歸屬（附註35(c)）。待相關合資格承授人達成董事局於作出獎勵時所特定之一切歸屬條件，將有權獲得獎勵股份，受託人將轉讓該有關獎勵股份的合法及實益所有權予承授人。

在歸屬前不再受僱於集團之受獎人，未歸屬股份即予沒收。被沒收股份隨後退還予受託人。

截至二零二五年十二月三十一日止年度，概無向僱員授出獎勵（二零二四年：相同）。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

32 CASH FLOW INFORMATION

32 現金流量資料

		Borrowings 借款 HK\$'000 千港元	Senior notes 優先票據 HK\$'000 千港元	Leases 租賃 HK\$'000 千港元	Total 總計 HK\$'000 千港元
As at 31 December 2023	於二零二三年 十二月三十一日	(4,712,331)	(2,999,366)	(39,512)	(7,751,209)
Financing cash flows	融資現金流量	(1,046,043)	121,902	11,774	(912,367)
Interest expenses	利息費用	(20,001)	(2,516)	(1,591)	(24,108)
Inception of lease contracts	於租賃合約開始時	—	—	(8,817)	(8,817)
Foreign exchange adjustments	外匯調整	116,088	—	5,114	121,202
As at 31 December 2024	於二零二四年 十二月三十一日	(5,662,287)	(2,879,980)	(33,032)	(8,575,299)
Financing cash flows	融資現金流量	(550,840)	397,696	18,178	(134,966)
Interest expenses	利息費用	(273,857)	(146,461)	(3,518)	(423,836)
Inception of lease contracts	於租賃合約開始時	—	—	(42,362)	(42,362)
Foreign exchange adjustments	外匯調整	(175,679)	(3,965)	(2,300)	(181,944)
As at 31 December 2025	於二零二五年 十二月三十一日	(6,662,663)	(2,632,710)	(63,034)	(9,358,407)

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

33 COMMITMENTS

The Group had the following capital commitments outstanding not provided for at the date of statement of financial position:

Contracted but not provided for:	已訂約但未撥備：
Property, plant and equipment and Investment accounted for using the equity method	物業、廠房及設備及 使用權益法入賬之投資

In September 2022, the Group entered into an agreement with certain independent third parties in relation to the establishment and management of 西寧城投能源. The Group is required to contribute RMB192,000,000 (equivalents to HK\$211,200,000) in kind to the registered capital of 西寧城投能源 before 2030. As at 31 December 2025, the commitment outstanding not provided for is RMB192,000,000 (equivalents to HK\$211,200,000).

34 RELATED PARTY TRANSACTIONS

Parties are considered to be related if one party has the ability, directly or indirectly, to control the other party or exercise significant influence over the other party in making financial and operating decisions. Parties are also considered to be related if they are subject to common control or common significant influence.

33 承擔

集團於財務狀況表日期有以下未撥備的未履行資本承擔：

31 December 2025 二零二五年 十二月三十一日 HK\$'000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$'000 千港元
13,178	30,263

於二零二二年九月，集團與若干獨立第三方訂立協議，內容有關成立及管理西寧城投能源。集團須於二零三零年前向西寧城投能源的註冊資本以實物出資人民幣192,000,000元（相等於211,200,000港元）。於二零二五年十二月三十一日，尚未撥備的未償承諾為人民幣192,000,000元（相等於211,200,000港元）。

34 關聯方交易

如一方有能力直接或間接控制另一方或在作出財務及營運決策對另一方施加重大影響，則雙方被視為有所關聯。倘各方受共同控制或共同受到重大影響，亦被視為有關聯。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

34 RELATED PARTY TRANSACTIONS (Continued)

- (a) Save as disclosed elsewhere in these consolidated financial statements, the directors are of the view that the following individuals and companies are related parties who had transactions with the Group during the years ended 31 December 2025 and 2024:

Name of the related parties 關聯方名稱／姓名	Principal business activities 主要業務活動	Relationship with the Group 與集團的關係
潔神能源	Trading of natural gas	Associate
潔神能源	天然氣買賣	聯營公司
馬鞍山開發	Trading of natural gas	Associate
馬鞍山開發	天然氣買賣	聯營公司
勝利股份	Trading of natural gas	Associate
勝利股份	天然氣買賣	聯營公司
潮州中油	Trading of natural gas	Associate
潮州中油	天然氣買賣	聯營公司
漂水崑崙	Trading of natural gas	Associate
漂水崑崙	天然氣買賣	聯營公司
西寧城投	Trading of natural gas	Associate
西寧城投	天然氣買賣	聯營公司
Sino Director Limited	Investment holding	Associate
Sino Director Limited	投資控股	聯營公司
勝利股份	Investment holding	Associate
勝利股份	投資控股	聯營公司

34 關聯方交易 (續)

- (a) 除綜合財務報表其他部分所披露者外，董事認為以下個人及公司為於截至二零二五年及二零二四年十二月三十一日止年度與集團有交易的關聯方：

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

34 RELATED PARTY TRANSACTIONS (Continued)

34 關聯方交易 (續)

Name of the related parties 關聯方名稱／姓名	Principal business activities 主要業務活動	Relationship with the Group 與集團的關係
Moral High Limited ("Moral High")	Investment holding	Jointly controlled by Chairman of the Board, Chief Executive Officer of the Company, and controlling shareholder of the Company and Executive director of the Company
德高有限公司(「德高」)	投資控股	由董事局主席、公司行政總裁及公司控股股東以及公司執行董事共同控制
Sino Advance Holdings Limited ("Sino Advance")	Investment holding	Controlled by Chairman of the Board, Chief Executive Officer of the Company, and controlling shareholder of the Company
Sino Advance Holdings Limited (「Sino Advance」)	投資控股	由董事局主席、公司行政總裁及公司控股股東控制
Sino Vantage Management Limited ("Sino Vantage")	Investment holding	Controlled by Chairman of the Board, Chief Executive Officer of the Company, and controlling shareholder of the Company
Sino Vantage Management Limited (「Sino Vantage」)	投資控股	由董事局主席、公司行政總裁及公司控股股東控制
Alpha Finance Holdings Limited ("Alpha Finance")	Investment holding	Controlled by Chairman of the Board, Chief Executive Officer of the Company, and controlling shareholder of the Company
Alpha Finance Holdings Limited (「Alpha Finance」)	投資控股	由董事局主席、公司行政總裁及公司控股股東控制
Mr. Xu Tie-liang ("Mr. Xu")	N/A	Chairman of the Board, Chief Executive Officer of the Company, and controlling shareholder of the Company
許鈇良先生(「許先生」)	不適用	董事局主席、公司行政總裁及公司控股股東
Ms. Guan Yijun 關懿君女士	N/A 不適用	Executive director of the Company 公司執行董事

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

34 RELATED PARTY TRANSACTIONS (Continued)

(b) Transactions with related parties

Save as disclosed elsewhere in these consolidated financial statements, the following transactions were undertaken by the Group with related parties:

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Sales and distribution of natural gas and other related products	銷售及輸送天然氣及其他相關產品		
潔神能源	潔神能源	83	6,625
勝利股份	勝利股份	44,992	44,585
潮州中油	潮州中油	4,767	64,987
漂水崑崙	漂水崑崙	—	3,636
西寧城投	西寧城投	32,635	8
三門峽能源	三門峽能源	—	273
Loan interest income from Sino Director Limited	來自Sino Director Limited的貸款利息收入	63,880	69,791
Financial guarantee income from 勝利股份 (Note 6)	來自勝利股份的財務擔保收入(附註6)	—	205
Purchase of construction material for pipeline from 勝利股份	向勝利股份採購管道建築材料	(94,312)	(123)
Purchase of natural gas	採購天然氣		
漂水崑崙	漂水崑崙	—	(209,795)
西寧城投	西寧城投	(39)	—
Purchase of coal from Sino Director Limited	向Sino Director Limited採購煤炭	(90,099)	—

34 關聯方交易 (續)

(b) 與關聯方的交易

除綜合財務報表其他部分所披露者外，集團與關聯方進行以下交易：

	2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Sales and distribution of natural gas and other related products		
潔神能源	83	6,625
勝利股份	44,992	44,585
潮州中油	4,767	64,987
漂水崑崙	—	3,636
西寧城投	32,635	8
三門峽能源	—	273
Loan interest income from Sino Director Limited	63,880	69,791
Financial guarantee income from 勝利股份 (Note 6)	—	205
Purchase of construction material for pipeline from 勝利股份	(94,312)	(123)
Purchase of natural gas		
漂水崑崙	—	(209,795)
西寧城投	(39)	—
Purchase of coal from Sino Director Limited	(90,099)	—

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

34 RELATED PARTY TRANSACTIONS (Continued)

(c) Transactions with key management personnel

The directors of the Company are considered as key management personnel of the Group. The remuneration of the key management personnel is determined by the remuneration committee having regard to the performance of individuals and market trends. Details of the remuneration paid to them are set out in Note 11.

(d) Balance with related parties

An amount of US\$1,500,000, US\$500,000 and US\$1,000,000 of the US\$400,000,000 4.7% senior notes of the Company due 2026 is held through Moral High, Alpha Finance and Sino Vantage respectively.

34 關聯方交易 (續)

(c) 與主要管理人員的交易

公司董事被視為集團主要管理人員。主要管理人員之酬金乃由薪酬委員會經考慮個別人士之表現及市場趨勢後釐定。付予該等人士之酬金詳情載於附註11。

(d) 與關聯方的結餘

公司400,000,000美元4.7厘二零二六年到期優先票據為數1,500,000美元、500,000美元及1,000,000美元分別由德高、Alpha Finance及Sino Vantage持有。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

35 PARTICULARS OF THE PRINCIPAL SUBSIDIARIES AND CONTROLLED STRUCTURED ENTITIES

35 主要附屬公司及受控制結構實體之詳情

(a) Details of the principal subsidiaries are as follows:

(a) 主要附屬公司詳情如下：

Name 名稱	Place of incorporation/ establishment and kind of legal entity 註冊成立/成立地點及法律實體類別	Nominal value of issued share capital/ registered capital 已發行股本/ 註冊資本的面值	Percentage of equity attributable to the Company		Principal activities 主要業務
			Directly 直接	Indirectly 間接	
Profaith Group Limited	BVI, wholly foreign-owned enterprise	US\$1	—	100.0%	Investment holding
Profaith Group Limited	英屬維爾京群島, 外商獨資企業	1美元			投資控股
All Praise Investment Limited	BVI, wholly foreign-owned enterprise	US\$1	100.0%	—	Investment holding
All Praise Investment Limited	英屬維爾京群島, 外商獨資企業	1美元			投資控股
China Oil And Gas Group Limited	BVI, wholly foreign-owned enterprise	US\$1	100.0%	—	Investment holding
中油燃氣集團有限公司	英屬維爾京群島, 外商獨資企業	1美元			投資控股
China Oil And Gas Management Limited	Hong Kong, wholly foreign-owned enterprise	HK\$1	—	100.0%	Investment holding
中油燃氣管理有限公司	香港, 外商獨資企業	1港元			投資控股
Alta Financial Holdings Limited	BVI, wholly foreign-owned enterprise	US\$1,000	—	100.0%	Investment holding
恒泰金融集團有限公司	英屬維爾京群島, 外商獨資企業	1,000美元			投資控股
Zhongda Industrial Group Inc	BVI, wholly foreign-owned enterprise	US\$10,000	—	100.0%	Investment holding
中大工業集團有限公司	英屬維爾京群島, 外商獨資企業	10,000美元			投資控股
China Oil And Gas Group (Asia) Limited	Hong Kong, wholly foreign-owned enterprise	HK\$1	—	100.0%	Investment holding
中油燃氣集團(亞洲)有限公司	香港, 外商獨資企業	1港元			投資控股
Hong Kong China Oil And Gas Group Limited	Hong Kong, wholly foreign-owned enterprise	HK\$1	—	100.0%	Investment holding
香港中油燃氣集團有限公司	香港, 外商獨資企業	1港元			投資控股
Accelstar Pacific Limited	BVI, wholly foreign-owned enterprise	US\$50,000	—	100.0%	Investment holding
Accelstar Pacific Limited	英屬維爾京群島, 外商獨資企業	50,000美元			投資控股
Plentigreat Holdings Limited	BVI, wholly foreign-owned enterprise	US\$10,000	—	100.0%	Investment holding
Plentigreat Holdings Limited	英屬維爾京群島, 外商獨資企業	10,000美元			投資控股
Vast China Group Limited	BVI, wholly foreign-owned enterprise	US\$1	—	100.0%	Investment holding
Vast China Group Limited	英屬維爾京群島, 外商獨資企業	1美元			投資控股
Sino Invent Holdings Limited	BVI, wholly foreign-owned enterprise	US\$1	—	100.0%	Investment holding
Sino Invent Holdings Limited	英屬維爾京群島, 外商獨資企業	1美元			投資控股
中油中泰燃氣投資集團有限公司 ("CCNG")	PRC, wholly foreign-owned enterprise	RMB1,000,000,000	—	51.0%	Investment holding and trading of natural gas
中油中泰燃氣投資集團有限公司 ([中油中泰])	中國, 外商獨資企業	人民幣1,000,000,000元			投資控股及天然氣買賣

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

35 PARTICULARS OF THE PRINCIPAL SUBSIDIARIES AND CONTROLLED STRUCTURED ENTITIES (Continued)

(a) Details of the principal subsidiaries are as follows:
(Continued)

Name 名稱	Place of incorporation/ establishment and kind of legal entity 註冊成立/成立地點及法律實體類別	Nominal value of issued share capital/ registered capital 已發行股本/ 註冊資本的面值	Percentage of equity attributable to the Company		Principal activities 主要業務
			Directly 直接	Indirectly 間接	
西寧中油燃氣有限責任公司	PRC, limited liability company	RMB65,874,000	—	40.8%(i)	Trading of natural gas, gas pipeline construction and operation of natural gas stations
西寧中油燃氣有限責任公司	中國, 有限責任公司	人民幣65,874,000元			天然氣買賣、燃氣管道建造及天然氣站經營
青海宏利燃氣管道安裝工程有限責任公司	PRC, limited liability company	RMB44,000,000	—	40.8%(i)	Gas pipeline construction
青海宏利燃氣管道安裝工程有限責任公司	中國, 有限責任公司	人民幣44,000,000元			燃氣管道建造
青海中油壓縮天然氣銷售有限公司	PRC, limited liability company	RMB20,800,000	—	40.8%(i)	Trading of natural gas
青海中油壓縮天然氣銷售有限公司	中國, 有限責任公司	人民幣20,800,000元			天然氣買賣
西寧卓燃商貿有限公司 (前稱: 西寧中油商貿有限公司)	PRC, limited liability company	RMB10,000,000	—	40.8%(i)	Trading of natural gas-related equipment
西寧卓燃商貿有限公司 (前稱: 西寧中油商貿有限公司)	中國, 有限責任公司	人民幣10,000,000元			天然氣相關設備買賣
醴陵中油燃氣有限責任公司	PRC, limited liability company	RMB100,000,000	—	30.6%(i)	Trading of natural gas and gas pipeline construction
醴陵中油燃氣有限責任公司	中國, 有限責任公司	人民幣100,000,000元			天然氣買賣及燃氣管道建造
濱州中油燃氣有限責任公司	PRC, limited liability company	RMB50,000,000	—	40.8%(i)	Trading of natural gas and gas pipeline construction
濱州中油燃氣有限責任公司	中國, 有限責任公司	人民幣50,000,000元			天然氣買賣及燃氣管道建造
惠民中油燃氣有限責任公司	PRC, limited liability company	RMB25,000,000	—	50.5%	Trading of natural gas and gas pipeline construction
惠民中油燃氣有限責任公司	中國, 有限責任公司	人民幣25,000,000元			天然氣買賣及燃氣管道建造
湖南中油燃氣有限責任公司	PRC, limited liability company	RMB45,000,000	—	30.6%(i)	Natural gas transmission through pipeline
湖南中油燃氣有限責任公司	中國, 有限責任公司	人民幣45,000,000元			管道天然氣輸送
泰州中油燃氣有限責任公司	PRC, limited liability company	RMB100,000,000	—	51.0%	Trading of natural gas and gas pipeline construction
泰州中油燃氣有限責任公司	中國, 有限責任公司	人民幣100,000,000元			天然氣買賣及燃氣管道建造
潮州市潮安區華明燃氣有限公司 (前稱: 潮安縣華明燃氣有限公司)	PRC, limited liability company	RMB22,000,000	—	40.8%(i)	Trading of natural gas
潮州市潮安區華明燃氣有限公司 (前稱: 潮安縣華明燃氣有限公司)	中國, 有限責任公司	人民幣22,000,000元			天然氣買賣
中油中泰物流(珠海)有限公司	PRC, limited liability company	RMB75,000,000	—	100.0%	Transportation services
中油中泰物流(珠海)有限公司	中國, 有限責任公司	人民幣75,000,000元			運輸服務

35 主要附屬公司及受控制結構實體之詳情 (續)

(a) 主要附屬公司詳情如下: (續)

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

35 PARTICULARS OF THE PRINCIPAL SUBSIDIARIES AND CONTROLLED STRUCTURED ENTITIES (Continued)

35 主要附屬公司及受控制結構實體之詳情 (續)

(a) Details of the principal subsidiaries are as follows: (Continued)

(a) 主要附屬公司詳情如下：(續)

Name 名稱	Place of incorporation/ establishment and kind of legal entity 註冊成立/成立地點及法律實體類別	Nominal value of issued share capital/ registered capital 已發行股本/ 註冊資本的面值	Percentage of equity attributable to the Company		Principal activities 主要業務
			Directly 直接	Indirectly 間接	
青海中油管道燃氣有限公司	PRC, limited liability company	RMB32,000,000	—	51.0%	Natural gas transmission through pipeline 管道天然氣輸送
青海中油管道燃氣有限公司	中國, 有限責任公司	人民幣32,000,000元	—	47.1%(i)	Gas pipeline design and construction, natural gas transmission through pipeline 燃氣管道設計及建造, 管道天然氣輸送
泰州中油管輸天然氣有限公司	PRC, limited liability company	RMB111,000,000	—	—	—
泰州中油管輸天然氣有限公司	中國, 有限責任公司	人民幣111,000,000元	—	—	—
鄒平中油燃氣有限責任公司	PRC, limited liability company	RMB20,000,000	—	35.7%(i)	Trading of natural gas and gas pipeline construction 天然氣買賣及燃氣管道建造
鄒平中油燃氣有限責任公司	中國, 有限責任公司	人民幣20,000,000元	—	—	—
中油中泰(深圳)新能源有限公司	PRC, limited liability company	RMB71,000,000	—	51.0%	Investment holding 投資控股
中油中泰(深圳)新能源有限公司	中國, 有限責任公司	人民幣71,000,000元	—	—	—
仙桃中油燃氣有限責任公司	PRC, limited liability company	RMB67,910,000	—	35.7%(i)	Trading of natural gas and gas pipeline construction 天然氣買賣及燃氣管道建造
仙桃中油燃氣有限責任公司	中國, 有限責任公司	人民幣67,910,000元	—	—	—
仙桃市潔能天然氣有限公司	PRC, limited liability company	RMB2,000,000	—	35.7%(i)	Trading of natural gas 天然氣買賣
仙桃市潔能天然氣有限公司	中國, 有限責任公司	人民幣2,000,000元	—	—	—
武漢東方中油燃氣有限公司(前稱: 武漢東方市天然氣有限責任公司)	PRC, limited liability company	RMB75,000,000	—	35.7%(i)	Trading of natural gas and gas pipeline construction 天然氣買賣及燃氣管道建造
武漢東方中油燃氣有限公司(前稱: 武漢東方市天然氣有限責任公司)	中國, 有限責任公司	人民幣75,000,000元	—	—	—
西寧中油中泰管道燃氣有限公司	PRC, limited liability company	RMB50,000,000	—	40.8%(i)	Gas pipeline design and construction 燃氣管道設計及建造
西寧中油中泰管道燃氣有限公司	中國, 有限責任公司	人民幣50,000,000元	—	—	—
南京潔寧燃氣有限公司	PRC, wholly foreign-owned enterprise	HK\$187,500,000	—	100.0%	Investment holding, construction of natural gas stations and trading of natural gas 投資控股, 天然氣站建造及天然氣買賣
南京潔寧燃氣有限公司	中國, 外商獨資企業	187,500,000港元	—	—	—

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

35 PARTICULARS OF THE PRINCIPAL SUBSIDIARIES AND CONTROLLED STRUCTURED ENTITIES (Continued)

(a) Details of the principal subsidiaries are as follows:
(Continued)

Name 名稱	Place of incorporation/ establishment and kind of legal entity 註冊成立/成立地點及法律實體類別	Nominal value of issued share capital/ registered capital 已發行股本/ 註冊資本的面值	Percentage of equity attributable to the Company		Principal activities 主要業務
			Directly 直接	Indirectly 間接	
安徽中油燃氣有限公司	PRC, sino-foreign equity joint venture	RMB18,000,000	—	80.4%	Trading of natural gas and gas pipeline construction
安徽中油燃氣有限公司	中國·中外合資合營企業	人民幣18,000,000元			天然氣買賣及燃氣管道建造
中油燃氣投資集團有限公司(前稱中油燃氣(廣東)投資有限公司)	PRC, wholly foreign-owned enterprise	US\$75,000,000	—	100.0%	Investment holding
中油燃氣投資集團有限公司(前稱中油燃氣(廣東)投資有限公司)	中國·外商獨資企業	75,000,000美元			投資控股
恒泰國際融資租賃有限公司	PRC, limited liability company	US\$29,000,000	—	100.0%	Provision for finance
恒泰國際融資租賃有限公司	中國·有限責任公司	29,000,000美元			提供融資
新疆恒泰融資租賃有限公司	PRC, sino-foreign equity joint venture	RMB170,000,000	—	100.0%	Provision for finance
新疆恒泰融資租賃有限公司	中國·中外合資合營企業	人民幣170,000,000元			提供融資
揚州中油燃氣有限責任公司	PRC, sino-foreign equity joint venture	RMB40,000,000	—	38.8%(ii)	Trading of natural gas and gas pipeline construction
揚州中油燃氣有限責任公司	中國·中外合資合營企業	人民幣40,000,000元			天然氣買賣及燃氣管道建造
青海中油甘河工業園區燃氣有限公司	PRC, sino-foreign equity joint venture	RMB26,000,000	—	60.4%	Trading of natural gas and gas pipeline construction
青海中油甘河工業園區燃氣有限公司	中國·中外合資合營企業	人民幣26,000,000元			天然氣買賣及燃氣管道建造
南通中油燃氣有限責任公司	PRC, sino-foreign equity joint venture	RMB50,000,000	—	75.0%	Trading of natural gas and gas pipeline construction
南通中油燃氣有限責任公司	中國·中外合資合營企業	人民幣50,000,000元			天然氣買賣及燃氣管道建造
萍鄉市燃氣公司	PRC, sino-foreign equity joint venture	RMB284,400,000	—	51.0%	Trading of natural gas and gas pipeline construction
萍鄉市燃氣公司	中國·中外合資合營企業	人民幣284,400,000元			天然氣買賣及燃氣管道建造
稷山中油燃氣有限公司	PRC, limited liability company	RMB11,480,000	—	70%	Trading of natural gas
稷山中油燃氣有限公司	中國·有限責任公司	人民幣11,480,000元			天然氣買賣
萬榮中油燃氣有限公司	PRC, limited liability company	RMB35,920,000	—	70%	Trading of natural gas
萬榮中油燃氣有限公司	中國·有限責任公司	人民幣35,920,000元			天然氣買賣
濟寧中泰煤化有限公司	PRC, limited liability company	RMB270,000,000	—	100%	Coal processing and sales of coal derived energy and related product
濟寧中泰煤化有限公司	中國·有限責任公司	人民幣270,000,000元			煤炭加工及銷售煤基能源及相關產品

35 主要附屬公司及受控制結構實體之詳情 (續)

(a) 主要附屬公司詳情如下：(續)

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

35 PARTICULARS OF THE PRINCIPAL SUBSIDIARIES AND CONTROLLED STRUCTURED ENTITIES (Continued)

35 主要附屬公司及受控制結構實體之詳情 (續)

(a) Details of the principal subsidiaries are as follows: (Continued)

(a) 主要附屬公司詳情如下：(續)

Name 名稱	Place of incorporation/ establishment and kind of legal entity 註冊成立/成立地點及法律實體類別	Nominal value of issued share capital/ registered capital 已發行股本/ 註冊資本的面值	Percentage of equity attributable to the Company 歸屬於公司的權益百分比		Principal activities 主要業務
			Directly 直接	Indirectly 間接	
芮城中油燃氣有限公司 芮城中油燃氣有限公司 Baccalieu Energy Inc.	PRC, limited liability company 中國·有限責任公司 Canada	RMB63,900,000 人民幣63,900,000元 CAD 141,040,000	—	70%	Trading of natural gas 天然氣買賣
Baccalieu Energy Inc.	Canada 加拿大	141,040,000加元	—	100.0%	Exploitation and distribution of crude oil and natural gas 開採及分銷原油及天然氣

Notes:

附註：

- (i) The Group holds controlling interests in these subsidiaries through a 51.0% owned subsidiary, CCNG. Therefore the Group has control over these entities and they are considered as subsidiaries of the Company.
- (ii) The Group holds controlling interests in this subsidiary through CCNG and a wholly owned subsidiary, Hong Kong China Oil and Gas Group Limited ("HKCOGG"). Therefore the Group has control over this entity and it is considered as subsidiary of the Company since the Group owns more than half of the voting rights in this subsidiary and the decisions are made by simple majority.
- (iii) The above table lists the subsidiaries of the Company which, in the opinion of the directors, principally affected the results for the year or formed a substantial portion of the net assets of the Group. To give details of other subsidiaries would, in the opinion of the directors, result in particulars of excessive length.

- (i) 集團透過擁有51.0%權益的附屬公司中油中泰持有該等附屬公司控股權益。因此，集團擁有該等實體的控制權，而該等實體被視為公司的附屬公司。
- (ii) 集團透過中油中泰及全資附屬公司香港中油燃氣集團有限公司（「香港中油燃氣」）持有該附屬公司控股權益。由於集團擁有該附屬公司過半數投票權，且以簡單大多數票作出決定，故集團對該實體擁有控制權，並視其為公司之附屬公司。
- (iii) 董事認為，上表所列公司附屬公司主要影響本年度業績或佔集團資產淨值重大部分。董事認為，提供其他附屬公司之詳情會導致篇幅冗長。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

35 PARTICULARS OF THE PRINCIPAL SUBSIDIARIES AND CONTROLLED STRUCTURED ENTITIES (Continued)

(b) Set out below are the summarised consolidated financial information of CCNG and its subsidiaries that have non-controlling interests that are material to the Group. The information below is the amount before inter-company eliminations:

35 主要附屬公司及受控制結構實體之詳情 (續)

(b) 以下載列中油中泰及其附屬公司（擁有對集團而言屬重大之非控股權益）綜合財務資料概要。下述資料為公司間對銷前之金額：

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Total assets	總資產	12,713,483	12,579,515
Total liabilities	負債總額	(5,470,002)	(5,975,569)
Net assets	資產淨值	7,243,481	6,603,946
Revenue	營業額	10,852,563	11,687,005
Profit for the year	年內溢利	1,218,953	1,147,947
Other comprehensive income	其他全面收益	(916,743)	(752,995)
Total comprehensive income	全面收益總額	302,210	394,952
Dividend paid to non-controlling interests	支付股息予非控股權益	449,204	368,968

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

35 PARTICULARS OF THE PRINCIPAL SUBSIDIARIES AND CONTROLLED STRUCTURED ENTITIES (Continued)

(b) Set out below are the summarised consolidated financial information of CCNG and its subsidiaries that have non-controlling interests that are material to the Group. The information below is the amount before inter-company eliminations: (Continued)

35 主要附屬公司及受控制結構實體之詳情 (續)

(b) 以下載列中油中泰及其附屬公司（擁有對集團而言屬重大之非控股權益）綜合財務資料概要。下述資料為公司間對銷前之金額：(續)

		CCNG 中油中泰 2025 二零二五年 HK\$'000 千港元	CCNG 中油中泰 2024 二零二四年 HK\$'000 千港元
Net cash generated from operating activities	經營業務產生之現金淨額	630,568	1,421,594
Net cash generated from/(used in) investing activities	投資活動產生/(所用)現金淨額	358,186	(523,369)
Net cash used in financing activities	融資活動所用之現金淨額	(1,265,538)	(910,282)
Net decrease in cash and cash equivalents	現金及現金等值項目減少淨額	(276,784)	(12,057)
Cash and cash equivalents at 1 January	於一月一日之現金及現金等值項目	1,937,956	2,014,472
Effect of foreign exchange rate changes	匯率變動影響	83,977	(64,459)
Cash and cash equivalents at 31 December	於十二月三十一日之現金及現金等值項目	1,745,149	1,937,956

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

35 PARTICULARS OF THE PRINCIPAL SUBSIDIARIES AND CONTROLLED STRUCTURED ENTITIES (Continued)

(c) Details of the controlled structured entity are as follows:

The Company controls a structured entity which operates in Hong Kong, particulars of which are as follows:

Structured entities 結構實體	Principal activities 主要業務
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Best Thinker Limited (“Trustee”)

Purchases, administers and holds the Company’s shares for the Restricted Share Award Scheme for the benefit of eligible employees of the Group

Best Thinker Limited (「受託人」)

為集團合資格僱員利益就限制性股份獎勵計劃買入、管理及持有公司股份

As the Trustee is set up solely for the purpose of purchasing, administering and holding the Company’s shares for the Restricted Share Award Scheme (Note 31(c)), the Company has the power to govern the financial and operating policies of the Trustee and it can derive benefits from the services of the employees who have been awarded the Restricted Shares through their continued employment with the Group. The assets and liabilities of the Trustee are included in the consolidated statement of financial position from its adoption and the Company’s shares held by the Trustee are presented as a deduction in equity as “shares held for share award scheme”.

由於受託人乃專為就限制性股份獎勵計劃(附註31(c))買入、管理及持有公司股份而設置，公司有權控制受託人的財政及營運政策，並可從獲授限制性股份的僱員予持續受僱於集團時所提供的服務獲得利益。受託人的資產及負債自信託獲採納時起均包括在綜合財務狀況表中，並將受託人持有的公司股份作為一個扣減項目在權益中呈報，列作「為股份獎勵計劃所持股份」。

36 APPROVAL OF CONSOLIDATED FINANCIAL STATEMENTS

The consolidated financial statements were approved and authorised for issue by the Board of Directors on 27 March 2026.

35 主要附屬公司及受控制結構實體之詳情 (續)

(c) 受控制結構實體詳情如下：

公司控制一間在香港營運的結構實體，其詳情如下：

36 批准綜合財務報表

董事局於二零二六年三月二十七日批准及授權刊發綜合財務報表。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

37 STATEMENT OF FINANCIAL POSITION OF THE COMPANY

37 公司財務狀況表

		Note	31 December 2025 二零二五年 十二月三十一日 HK\$'000 千港元	31 December 2024 二零二四年 十二月三十一日 HK\$'000 千港元
Non-current assets	非流動資產			
Intangible assets	無形資產		1,702	1,702
Interests in subsidiaries	於附屬公司權益		4,065,529	4,388,239
			4,067,231	4,389,941
Current assets	流動資產			
Other receivables	其他應收款項		1,485	49,856
Cash and cash equivalents	現金及現金等值項目		64,291	145,012
			65,776	194,868
Total assets	總資產		4,133,007	4,584,809
Current liabilities	流動負債			
Other payables	其他應付款項		506,433	572,390
Short-term borrowings	短期借貸		—	—
Senior notes	優先票據		2,997,290	—
			3,503,723	572,390
Non-current liabilities	非流動負債			
Senior notes	優先票據		—	3,093,957
Long term borrowings	長期借貸		2,415,096	2,394,611
			2,415,096	5,488,568
Total liabilities	總負債		5,918,819	6,060,958
Equity	權益			
Equity attributable to owners of the Company	公司擁有人應佔權益			
Share capital	股本	31	56,368	56,368
Reserves	儲備	38	(1,842,180)	(1,532,517)
Total equity	權益總額		(1,785,812)	(1,476,149)

The statement of financial position of the Company was approved by the Board of Directors on 27 March 2026 and was signed on its behalf.

公司財務狀況表已於二零二六年三月二十七日獲董事局批准並由以下董事代為簽署。

Xu Tie-liang
Director

Guan Yijun
Director

許鉄良
董事

關懿君
董事

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

38 RESERVES OF THE COMPANY

38 公司儲備

		Share premium	Capital redemption reserve	Shares held for share award scheme	Share-based compensation reserve	Exchange fluctuation reserve	(Note 31(b)) Contributed surplus	Accumulated losses	Total
		股份溢價	資本贖回儲備	為股份獎勵計劃所持股份	以股份為基礎的薪金儲備	匯兌波動儲備	實繳盈餘	累計虧損	總計
		HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元	千港元	千港元	千港元	千港元
At 1 January 2024	於二零二四年一月一日	13,208	(53,302)	(377,947)	11,241	(18,475)	1,447,454	(2,158,236)	(1,136,057)
Loss for the year	年內虧損	—	—	—	—	—	—	(396,460)	(396,460)
At 31 December 2024	於二零二四年十二月三十一日	13,208	(53,302)	(377,947)	11,241	(18,475)	1,447,454	(2,554,696)	(1,532,517)
Loss for the year	年內虧損	—	—	—	—	—	—	(309,663)	(309,663)
At 31 December 2025	於二零二五年十二月三十一日	13,208	(53,302)	(377,947)	11,241	(18,475)	1,447,454	(2,864,359)	(1,842,180)

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

39 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES

This note provides a list of other potentially material accounting policies adopted in the preparation of these consolidated financial statements. These policies have been consistently applied to all the years presented, unless otherwise stated. The financial statements are for the group consisting of China Oil and Gas Group Limited and its subsidiaries.

(a) Subsidiaries

(i) Consolidation

A subsidiary is an entity (including a structured entity) over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Subsidiaries are consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

(1) Business combinations

The Group applies the acquisition method to account for business combinations. The consideration transferred for the acquisition of a subsidiary is the fair values of the assets transferred, the liabilities incurred to the former owners of the acquiree and the equity interests issued by the Group. The consideration transferred includes the fair value of any asset or liability resulting from a contingent consideration arrangement. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date.

39 其他潛在重大會計政策概要

本附註載列於編製該等綜合財務報表時採納之其他潛在重大會計政策。除另有說明外，該等政策乃貫徹應用於所有年度。本財務報表乃為集團（由中油燃氣集團有限公司及其附屬公司組成）編製。

(a) 附屬公司

(i) 綜合賬目

附屬公司指集團對其具有控制權的實體（包括結構性實體）。當集團因參與該實體而對可變回報承擔風險或享有權利，並有能力透過其對該實體的權力影響此等回報時，集團即控制該實體。附屬公司在控制權轉移至集團之日起綜合入賬。附屬公司在控制權終止之日起停止綜合入賬。

(1) 業務合併

集團採用收購法將業務合併入賬。就收購附屬公司而轉移的代價為被收購方的前擁有人所轉讓資產、所產生的負債及集團發行的股本權益的公平值。所轉讓的代價包括或然代價安排所產生的任何資產或負債的公平值。在業務合併中所收購可識別的資產以及所承擔的負債及或有負債，首先以彼等於收購日期的公平值計量。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

39 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (Continued)

(a) Subsidiaries (Continued)

(i) Consolidation (Continued)

(1) Business combinations (Continued)

The Group recognises any non-controlling interest in the acquiree on an acquisition-by-acquisition basis. Non-controlling interests in the acquiree that are present ownership interests and entitle their holders to a proportionate share of the entity's net assets in the event of liquidation are measured at either fair value or the present ownership interests' proportionate share in the recognised amounts of the acquiree's identifiable net assets. All other components of non-controlling interests are measured at their acquisition date fair value, unless another measurement basis is required by HKFRS.

Acquisition-related costs are expensed as incurred.

If the business combination is achieved in stages, the acquisition date carrying value of the acquirer's previously held equity interest in the acquiree is re-measured to fair value at the acquisition date; any gains or losses arising from such re-measurement are recognised in profit or loss.

39 其他潛在重大會計政策概要 (續)

(a) 附屬公司 (續)

(i) 綜合賬目 (續)

(1) 業務合併 (續)

集團按逐項收購基準，確認於被收購方中的任何非控股權益，而被收購方的非控股權益若屬現時的擁有權權益且賦予持有人在清盤時按比例應佔實體的淨資產，則可按公平值或按現時擁有權權益應佔被收購方可識別淨資產的確認金額比例而計量。非控股權益的所有其他組成部分按收購日期的公平值計量，除非香港財務報告準則規定必須以其他計量基準計算。

收購的相關成本於產生時支銷。

倘業務合併分階段進行，收購方先前持有的被收購方股本權益於收購當日的賬面值重新計量為於收購當日的公平值；因相關重新計量而產生的任何盈虧於損益內確認。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

39 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (Continued)

(a) Subsidiaries (Continued)

(i) Consolidation (Continued)

(1) Business combinations (Continued)

The excess of the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the fair value of the identifiable net assets acquired is recorded as goodwill. If the total of consideration transferred, non-controlling interest recognised and previously held interest measured is less than the fair value of the net assets of the subsidiary acquired in the case of a bargain purchase, the difference is recognised directly in the profit or loss.

Intra-group transactions, balances and unrealised gains on transactions between group companies are eliminated. Unrealised losses are also eliminated. When necessary, amounts reported by subsidiaries have been adjusted to conform with the Group's accounting policies.

39 其他潛在重大會計政策概要 (續)

(a) 附屬公司 (續)

(i) 綜合賬目 (續)

(1) 業務合併(續)

所轉讓代價、於被收購方的任何非控股權益金額及任何先前於被收購方的權益於收購日期的公平值高於所收購可辨認資產淨值的公平值時，其差額以商譽列賬。就議價購買而言，如轉讓代價、已確認非控股權益及先前持有的權益總額低於所收購附屬公司資產淨值的公平值，其差額將直接在損益內確認。

集團內公司之間的交易、結餘及交易的未變現收益予以對銷。未變現虧損亦予以對銷。如有必要，附屬公司報告的金額已按需要作出調整，以確保與集團採用的會計政策一致。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

39 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (Continued)

(a) Subsidiaries (Continued)

(i) Consolidation (Continued)

(2) Changes in ownership interests in subsidiaries without change of control

Transactions with non-controlling interests that do not result in a loss of control are accounted for as equity transactions — that is, as transactions with the owners of the subsidiary in their capacity as owners. The difference between fair value of any consideration paid and the relevant share acquired of the carrying amount of net assets of the subsidiary is recorded in equity. Gains or losses on disposals to non-controlling interests are also recorded in equity.

(3) Disposal of subsidiaries

When the Group ceases to have control, any retained interest in the entity is re-measured to its fair value at the date when control is lost, with the change in carrying amount recognised in profit or loss. The fair value is the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, a joint venture or a financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to profit or loss.

39 其他潛在重大會計政策概要 (續)

(a) 附屬公司 (續)

(i) 綜合賬目 (續)

(2) 不會導致控制權變動之附屬公司所有權權益變動

不會導致失去控制權之非控股權益交易入賬列作權益交易 — 即以彼等為附屬公司擁有人之身份與擁有人進行交易。任何已付代價公平值與所收購相關應佔附屬公司資產淨值賬面值之差額列作權益。向非控股權益出售所得盈虧亦列作權益。

(3) 出售附屬公司

若集團不再擁有控制權，其於該實體之任何保留權益按其於失去控制權當日之公平值重新計算，而賬面值變動則於損益中確認。其後此保留權益將入賬列作聯營公司、合營企業或金融資產，並以公平值為初始之賬面值。此外，過往於其他全面收益內確認與該實體有關之任何金額按猶如集團已直接出售有關資產或負債之方式入賬。即先前在其他全面收益內確認之金額重新分類至損益。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

39 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (Continued)

(a) Subsidiaries (Continued)

(ii) Separate financial statements

Investments in subsidiaries are accounted for at cost less impairment. Cost also includes direct attributable costs of investment. The results of subsidiaries are accounted for by the Company on the basis of dividend received and receivable.

Impairment testing of the investments in subsidiaries is required upon receiving dividends from these investments if the dividend exceeds the total comprehensive income of the subsidiary in the period the dividend is declared or if the carrying amount of the investment in the separate financial statements exceeds the carrying amount in the consolidated financial statements of the investee's net assets including goodwill.

(b) Associates

Associates are all entities over which the Group has significant influence but not control, generally accompanying a shareholding of between 20% and 50% of the voting rights. Investments in associates are accounted for using the equity method of accounting. Under the equity method, the investment is initially recognised at cost. The Group's investment in associates includes goodwill identified on acquisition. Upon the acquisition of the ownership interest in an associate, any difference between the cost of the associate and the Group's share of the net fair value of the associate's identifiable assets and liabilities is accounted for as goodwill.

If the ownership interest in an associate is reduced but significant influence is retained, only a proportionate share of the amounts previously recognised in other comprehensive income is reclassified to profit or loss where appropriate.

39 其他潛在重大會計政策概要 (續)

(a) 附屬公司 (續)

(ii) 獨立財務報表

於附屬公司投資按成本值扣除減值入賬。成本亦包括直接應佔投資成本。公司已收及應收股息基準入賬附屬公司之業績。

倘於附屬公司投資所收取之股息超過附屬公司於股息宣派期間之全面收益總額或於獨立財務報表中有關投資之賬面值超過投資對象之淨資產（包括商譽）於綜合財務報表中之賬面值，則於收取該等投資之股息時，須對附屬公司之投資進行減值測試。

(b) 聯營公司

聯營公司指集團對其有重大影響力但並無控制權之所有實體，通常同時持有其20%至50%有表決權股份。於聯營公司投資以權益法核算。投資以權益法初步按成本確認。集團於聯營公司投資包括收購時確定之商譽。收購於一間聯營公司的擁有權權益後，聯營公司成本與集團分佔聯營公司的可識別資產及負債之公平淨值之間的差額入賬列作商譽。

倘於聯營公司所有權權益減少但重大影響力獲保留，則先前於其他全面收益已確認之金額中僅有一定份額重新分類至損益（如適用）。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

39 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (Continued)

(b) Associates (Continued)

The Group's share of post-acquisition profit or loss is recognised in the profit or loss, and its share of post-acquisition movements in other comprehensive income is recognised in other comprehensive income with a corresponding adjustment to the carrying amount of the investment. When the Group's share of losses in an associate equal or exceeds its interest in the associate, including any other unsecured receivables, the Group does not recognise further losses, unless it has incurred legal or constructive obligations or made payments on behalf of the associate.

The Group determines at each reporting date whether there is any objective evidence that the investment in the associate is impaired. If this is the case, the Group calculates the amount of impairment as the difference between the recoverable amount of the associate and its carrying value and recognises the amount adjacent to share of profit of investments accounted for using equity method in the profit or loss.

Profits and losses resulting from upstream and downstream transactions between the Group and its associate are recognised in the Group's financial statements only to the extent of unrelated investor's interests in the associates. Unrealised losses are eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of associates have been changed where necessary to ensure consistency with the policies adopted by the Group.

Gain or losses on dilution of equity interest in associates are recognised in the profit or loss.

39 其他潛在重大會計政策概要 (續)

(b) 聯營公司 (續)

集團應佔收購後溢利或虧損之份額於損益中確認，其應佔收購後其他全面收益變動則於其他全面收益中確認，並對投資賬面值作出相應調整。當集團應佔一間聯營公司虧損等於或超過其於該聯營公司所擁有權益（包括任何其他無抵押應收款項）時，集團不再進一步確認虧損，除非其招致法定或推定義務或代表該聯營公司付款。

集團於各報告日期確定是否有任何客觀證據顯示於聯營公司投資出現減值。倘若確實如此，集團根據聯營公司可收回金額與其賬面值差額計算減值金額並於損益中將有關金額確認為分佔以權益法入賬之投資溢利。

集團與其聯營公司之間上下游交易產生之溢利及虧損僅以非相關投資者於聯營公司之權益為限於集團財務報表內確認。未變現虧損予以抵銷，表明所轉讓資產已發生減值之交易除外。聯營公司會計政策已按需要變更，以確保與集團所採納政策貫徹一致。

有關聯營公司股權攤薄的盈虧於損益確認。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

39 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (Continued)

(c) Joint arrangement

The Group has applied HKFRS 11 to all joint arrangements. Under HKFRS 11, investments in joint arrangements are classified as either joint operations or joint ventures depending on the contractual rights and obligations of each investor. The Group has assessed the nature of its joint arrangement and determined it to be joint venture. Joint venture is accounted for using the equity method.

Under the equity method of accounting, interests in joint ventures are initially recognised at cost and adjusted thereafter to recognise the Group's share of the post-acquisition profits or losses and movements in other comprehensive income. The Group's investment in joint venture include goodwill identified on acquisition. Upon the acquisition of the ownership interest in a joint venture, any difference between the cost of the joint venture and the Group's share of the net fair value of the joint venture's identifiable assets and liabilities is accounted for as goodwill. When the Group's share of losses in joint venture equals or exceeds its interest in the joint venture (which includes any long-term interests that, in substance, form part of the Group's net investment in the joint ventures), the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the joint ventures.

39 其他潛在重大會計政策概要 (續)

(c) 共同安排

集團已就所有共同安排應用香港財務報告準則第11號。根據香港財務報告準則第11號，於共同安排之投資視乎各投資者之合約權利及責任而分類為合營業務或合營企業。集團已評估其共同安排之性質，並將其共同安排界定為合營企業。合營企業採用權益法入賬。

根據權益會計法，於合營企業的權益乃按成本初步確認，其後予以調整以確認集團應佔收購後的損益及於其他全面收益的變動。集團於合營企業的投資包括收購識別的商譽。收購於一間合營企業的擁有權權益後，合營企業成本與集團分佔合營企業的可識別資產及負債之公平淨值之間的任何差額入賬列作商譽。當集團分佔合營企業虧損等於或超過其佔合營企業之權益時（包括任何長期權益，而該長期權益實質上構成集團於該合營企業的投資淨額之一部分），集團不再確認進一步虧損，除非集團代合營企業承擔負債或支付款項。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

39 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (Continued)

(c) Joint arrangement (Continued)

Unrealised gains on transactions between the Group and its joint venture are eliminated to the extent of the Group's interest in the joint venture. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of the joint venture have been changed where necessary to ensure consistency with the policies adopted by the Group.

The Group determines at each reporting date whether there is any objective evidence that the interest in the joint venture is impaired. If this is the case, the Group calculates the amount of impairment as the difference between the recoverable amount of the joint venture and its carrying value and recognises the amount adjacent to share of profit of investment accounted for using equity method in the profit or loss.

(d) Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the executive directors that makes strategic decisions.

39 其他潛在重大會計政策概要 (續)

(c) 共同安排 (續)

集團與其合營企業交易的未變現收益與集團於合營企業的權益對銷。未變現虧損亦予以對銷，除非交易時有證據表明所轉讓資產出現減值。合營企業會計政策於需要時作出改變，以確保與集團所採納政策貫徹一致。

集團於各報告日期確定是否有任何客觀證據顯示於合營企業的權益出現減值。倘確實如此，則集團以該合營企業可收回金額及其賬面值之差額計算減值金額，並將金額確認於損益上列於分佔以權益法入賬的投資溢利。

(d) 分部報告

經營分部的報告方式與提供予主要經營決策制定者之內部報告所使用報告方式一致。負責分配資源及評估經營分部業績的主要經營決策制定者，被認定為制定戰略決策的執行董事。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

39 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (Continued)

(e) Foreign currency translation

(i) Functional and presentation currency

Items included in the financial statements of each of the Group's entities using the currency of the primary economic environment in which the entity operates ("the functional currency"). The consolidated financial statements are presented in HK\$, which is the Company's functional and the Group's presentation currency.

(ii) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions or valuation where items are re-measured. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the consolidated profit or loss within "administrative expenses".

Non-monetary items that are measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined. Transaction differences on assets and liabilities carried at fair value are reported as part of the fair value gain or loss. For example, translation differences on non-monetary assets and liabilities such as equity held at fair value through profit or loss are recognised in profit or loss as part of the fair value gain or loss and translation differences on non-monetary assets such as equity classified as fair value through other comprehensive income are recognised in other comprehensive income.

39 其他潛在重大會計政策概要 (續)

(e) 外幣換算

(i) 功能及呈報貨幣

集團各實體之財務報表所包括項目，乃按該實體經營所在之主要經濟環境之貨幣（「功能貨幣」）計量。綜合財務報表以公司之功能及集團之呈報貨幣港元呈列。

(ii) 交易及結餘

外幣交易均按交易或項目重新計量日期當時之匯率換算為功能貨幣。因該等交易結算及按年結日之匯率換算以外幣計值之貨幣資產及負債而產生之外幣匯兌損益，均於綜合損益的「行政開支」內確認。

外幣中按公平值計量之非貨幣項目使用公平值釐定當日之匯率換算。按公平值列賬之資產及負債之交易差額呈報為公平值收益或虧損之一部分。舉例而言，非貨幣資產及負債（如按公平值經損益入賬之權益）之換算差額於損益確認為公平值收益或虧損之一部分，而非貨幣資產（如分類為按公平值計入其他全面收益之權益）則於其他全面收益確認。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

39 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (Continued)

(e) Foreign currency translation (Continued)

(iii) Group companies

The results and financial position of all the foreign operations (none of which has the currency of a hyperinflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- assets and liabilities for each statement of financial position presented are translated at the closing rate at the date of that statement of financial position;
- income and expenses for each profit or loss are translated at average exchange rates (unless this average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the dates of the transactions); and
- all resulting exchange differences are recognised in other comprehensive income and accumulated separately in equity in the exchange fluctuation reserve.

Goodwill and fair value adjustments arising on the acquisition of a foreign entity are treated as assets and liabilities of the foreign entity and translated at the year end closing rate. Currency translation differences arising are recognised in other comprehensive income.

39 其他潛在重大會計政策概要 (續)

(e) 外幣換算 (續)

(iii) 集團公司

所有海外業務(全部均非採用高通脹經濟體系之貨幣)如持有與呈報貨幣不一致之功能貨幣,其業績及財務狀況均按以下方法換算為呈報貨幣:

- 各財務狀況表呈列之資產及負債均按照該財務狀況表日期之收市匯率換算;
- 各損益之收入及開支按照平均匯率換算(除非平均匯率並非交易日期現行匯率的累計影響的合理約數,在此情況下,收支項目按交易日期的匯率換算);及
- 所有產生之匯兌差額均於其他全面收益確認並單獨於權益中的匯兌波動儲備內累計。

因收購海外實體而產生之商譽及公平值調整,均視作為該海外實體之資產及負債處理,並於年末結算日的匯率折算。所產生的匯兌差額在其他全面收益中確認。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

39 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (Continued)

(e) Foreign currency translation (Continued)

(iv) Disposal of foreign operation

On the disposal of a foreign operation (that is, a disposal of the Group's entire interest in a foreign operation, or a disposal involving loss of control over a subsidiary that includes a foreign operation, a disposal involving loss of joint control over a joint venture that includes a foreign operation, or a disposal involving loss of significant influence over an associate that includes a foreign operation), all of the currency translation differences accumulated in equity in respect of that operation attributable to the owners of the Company are reclassified to profit or loss.

(f) Impairment of non-financial assets

Assets that have an indefinite useful life — for example, goodwill or intangible assets not ready to use — are not subject to amortisation and are tested annually for impairment. Assets that are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). Non-financial assets other than goodwill that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date.

39 其他潛在重大會計政策概要 (續)

(e) 外幣換算 (續)

(iv) 出售海外業務

於出售海外業務(即出售集團於一項海外業務之全部權益,或涉及失去包含海外業務之附屬公司控制權之出售,或涉及失去包含海外業務之合營公司共同控制權之出售,或涉及失去對包含海外業務之聯營公司重大影響力之出售)時,公司擁有人應佔就有關業務於權益累計之所有匯兌差額重新分類至損益。

(f) 非金融資產之減值

無限定使用年限之資產(例如商譽或未供使用之無形資產)毋需攤銷,惟須每年進行減值測試。需攤銷之資產則當有事件出現或情況變動顯示賬面值可能無法收回時,將檢討須攤銷資產是否減值。減值虧損按資產之賬面值超出其可收回金額之差額確認。可收回金額為資產公平值減出售成本及使用價值之最高者。於評估減值時,資產計入可分開識辨現金流量(現金產生單位)的最低層次組別。商譽以外出現減值之非金融資產會於各報告日期獲檢討減值撥回的可能性。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

39 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (Continued)

(g) Investments and other financial assets

(i) Classification

The Group classifies its financial assets in the following measurement categories:

- those to be measured subsequently at fair value (either through other comprehensive income or through profit or loss), and
- those to be measured at amortised cost.

The classification depends on the Group's business model for managing the financial assets and the contractual terms of the cash flows.

For assets measured at fair value, gains and losses will either be recorded in profit or loss or other comprehensive income. For investments in equity investments that are not held for trading, this will depend on whether the Group has made an irrevocable election at the time of initial recognition to account for the equity investment at fair value through other comprehensive income ("FVOCI").

The Group reclassifies debt investments when and only when its business model for managing those assets changes.

39 其他潛在重大會計政策概要 (續)

(g) 投資及其他金融資產

(i) 分類

集團按以下計量類別對其金融資產進行分類：

- 後續以公平值計量（且其變動計入其他全面收益或損益）的金融資產；及
- 以攤銷成本計量的金融資產。

該分類取決於集團管理金融資產的業務模式以及現金流量合約條款。

對於以公平值計量的金融資產，其收益及損失計入損益或其他全面收益。對於非持作交易股本投資之投資，其收益及損失將取決於集團在初始確認時是否作出不可撤銷的選擇而將其以按公平值計入其他全面收益（「按公平值計入其他全面收益」）之股本投資入賬。

集團於且僅於管理該等資產之業務模式改變時方重新分類債務投資。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

39 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (Continued)

(g) Investments and other financial assets (Continued)

(ii) Recognition and derecognition

Regular way purchases and sales of financial assets are recognised on trade-date, the date on which the Group commits to purchase or sell the asset. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group has transferred substantially all the risks and rewards of ownership.

(iii) Measurement

At initial recognition, the Group measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss ("FVPL"), transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL are expensed in profit or loss.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.

39 其他潛在重大會計政策概要 (續)

(g) 投資及其他金融資產 (續)

(ii) 確認及終止確認

常規途徑買賣之金融資產於交易日期確認，交易日期為集團須購買或出售資產之日期。金融資產於收取金融資產現金流之權利屆滿或已轉讓，且集團已將擁有權之所有風險及回報大致轉讓時終止確認。

(iii) 計量

對於不被分類為按公平值經損益入賬（「按公平值經損益入賬」）之金融資產，集團按其公平值加上可直接歸屬於購入該項金融資產的交易成本進行初始確認。按公平值經損益入賬之金融資產的交易成本於損益支出。

對於包含嵌入式衍生工具的金融資產，於釐定其現金流量是否僅為支付本金和利息時，從金融資產之整體進行考慮。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

39 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (Continued)

(g) Investments and other financial assets (Continued)

(iii) Measurement (Continued)

Debt instruments

Subsequent measurement of debt instruments depends on the Group's business model for managing the asset and the cash flow characteristics of the asset. There are two measurement categories into which the Group classifies its debt instruments:

- Amortised cost: Assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Interest income from these financial assets is included in finance income using the effective interest rate method. Any gain or loss arising on derecognition is recognised directly in profit or loss and presented in "other (losses)/gains, net" together with foreign exchange gains and losses. Impairment losses are presented as separate line item in profit or loss.
- FVOCI: Assets that are held for collection of contractual cash flows and for selling the financial assets, where the assets' cash flows represent solely payments of principal and interest, are measured at FVOCI. Movements in the carrying amount are taken through OCI, except for the recognition of impairment gains or losses, interest income and foreign exchange gains and losses which are recognised in profit or loss. When the financial asset is derecognised, the cumulative gain or loss previously recognised in OCI is reclassified from equity to profit or loss and recognised in "other (losses)/gains, net". Interest income from these financial assets is included in finance income using the effective interest rate method. Foreign exchange gains and losses are presented in "other (losses)/gains, net" and impairment expenses are presented as separate line item in profit or loss.

39 其他潛在重大會計政策概要 (續)

(g) 投資及其他金融資產 (續)

(iii) 計量 (續)

債務工具

債務工具之後續計量取決於集團管理資產之業務模式及該項資產之現金流量特徵。集團將其債務工具分類為兩種計量類別：

- 攤銷成本：為收取合約現金流量而持有且現金流量僅為支付本金及利息之資產按攤銷成本計量。該等金融資產之利息收入按實際利率法計入財務收入。終止確認產生的任何收益或虧損直接於損益確認，並於「其他（虧損）／收益淨額」中與外匯收益及虧損一併列示。減值虧損於損益中作為獨立項目列示。
- 按公平值計入其他全面收益：持作收取合約現金流量及出售金融資產之資產，倘該等資產現金流量僅指支付本金及利息，則按公平值計入其他全面收益計量。賬面值變動計入其他全面收益，惟於損益中確認之減值收益或虧損、利息收入及外匯收益及虧損之確認除外。金融資產終止確認時，先前於其他全面收益確認之累計收益或虧損由權益重新分類至損益並於「其他（虧損）／收益淨額」中確認。該等金融資產之利息收入按實際利率法計入財務收入。外匯收益及虧損呈列於「其他（虧損）／收益淨額」中，而減值開支則於損益中作為獨立項目列示。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

39 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (Continued)

(g) Investments and other financial assets (Continued)

(iii) Measurement (Continued)

Equity investments

The Group subsequently measures all equity investments at fair value. Where the Group's management has elected to present fair value gains and losses on equity investments in OCI, there is no subsequent reclassification of fair value gains and losses to profit or loss following the derecognition of the investment. Dividends from such investments continue to be recognised in profit or loss as other income when the Group's right to receive payments is established.

Impairment losses (and reversal of impairment losses) on equity investments measured at FVOCI are not reported separately from other changes in fair value.

(iv) Impairment

The Group assesses on a forward-looking basis the expected credit losses associated with its debt instruments carried at amortised cost and FVOCI. The impairment methodology applied depends on whether there has been a significant increase in credit risk.

For trade receivables, the Group applies the simplified approach permitted by HKFRS 9, which requires expected lifetime losses to be recognised from initial recognition of the receivables, see Note 4.2(b) for further details.

39 其他潛在重大會計政策概要 (續)

(g) 投資及其他金融資產 (續)

(iii) 計量 (續)

股本投資

集團所有股本投資隨後按公平值計量。倘集團管理層已選擇將股本投資之公平值收益及虧損於其他全面收益呈列，則終止確認投資後，概無後續重新分類公平值收益及虧損至損益。集團收取付款之權利確立時，有關投資之股息繼續於損益中確認為其他收入。

對於按公平值計入其他全面收益計量的股本投資，其減值虧損（及減值虧損撥回）不會與其他公平值變動分開呈報。

(iv) 減值

集團按前瞻性基準評估按攤銷成本及按公平值計入其他全面收益列賬之債務工具相關之預期信貸虧損。所採用減值方法視乎信貸風險是否大幅增加而定。

就貿易應收款項而言，集團應用香港財務報告準則第9號允許之簡化法，其要求於應收款項初始確認時確認預期全期虧損，詳情見附註4.2(b)。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

39 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (Continued)

(h) Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined using the first-in, first-out method. The cost of finished goods and work in progress comprises raw materials, direct labour and other direct costs. It excludes borrowing costs. Net realisable value is the estimated selling price in the ordinary course of business, less all costs to completion and all costs necessary to make the sale.

(i) Trade and other receivables

Trade receivables are amounts due from customers for sales and distribution of oil and natural gas and other related products or gas pipeline construction and connection services performed in the ordinary course of business. If collection of trade and other receivables is expected in one year or less (or in the normal operating cycle of the business if longer), they are classified as current assets. If not, they are presented as non-current assets.

Trade and other receivables are recognised initially at the amount of consideration that is unconditional unless they contain significant financing components, when they are recognised at fair value. The Group holds the trade and other receivables with the objective to collect the contractual cash flows and therefore measures them subsequently at amortised cost using the effective interest method.

(j) Cash and cash equivalents

In the consolidated statement of cash flows, cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to insignificant risk of changes in value.

39 其他潛在重大會計政策概要 (續)

(h) 存貨

存貨按成本或可變現淨值兩者之較低者入賬。成本按先入先出法釐定。製成品及在建工程成本包括原料、直接人工及其他直接成本，以及不包括借貸成本。可變現淨值為日常業務過程中的估計售價減完成的所有成本及出售所需的所有成本。

(i) 貿易及其他應收款項

貿易應收款項為對客戶銷售及輸送石油及天然氣及其他相關產品之款項或於正常業務過程中提供燃氣管道建造及接駁服務之款項。倘貿易及其他應收款項預計於一年或以內（或若更長則在業務正常經營週期內）收回，則歸類為流動資產。否則，於非流動資產中呈列。

貿易及其他應收款項初步按無條件代價金額確認，但當其包含重大融資成分時，按公平值進行確認。集團持有貿易及其他應收款項的目的是收取合約現金流量，因此後續使用實際利率法按攤銷成本計量。

(j) 現金及現金等值項目

於綜合現金流量表中，現金及現金等值項目包括手頭現金、非定期銀行存款、其他原到期日為三個月或更短可隨時轉換為已知金額現金且毋須承受重大價值變動的短期高流動性投資。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

39 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (Continued)

(k) Trade payables

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Trade payables are classified as current liabilities if payment is due within one year or less (or in the normal operating cycle of the business if longer). If not, they are presented as non-current liabilities.

Trade payables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method.

(l) Borrowings

Borrowings are recognised initially at fair value, net of transaction costs incurred. Borrowings are subsequently carried at amortised cost; any difference between the proceeds (net of transaction costs) and the redemption value is recognised in the consolidated profit or loss over the period of the borrowings using the effective interest method.

Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the draw-down occurs. To the extent there is no evidence that it is probable that some or all of the facility will be drawn down, the fee is capitalised as a pre-payment for liquidity services and amortised over the period of the facility to which it relates.

Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after the end of the reporting period.

39 其他潛在重大會計政策概要 (續)

(k) 貿易應付款項

貿易應付款項為在日常經營活動中從供應商購買商品或服務而應支付款項之責任。如貿易應付款項之支付日期在一年或以內（或若更長則在業務正常經營週期內），貿易應付款項被分類為流動負債；否則呈列為非流動負債。

貿易應付款項初始以公平值確認，其後利用實際利率法按攤銷成本計量。

(l) 借款

借貸初始以公平值確認（扣除所產生的交易成本）。借貸其後以攤銷成本列賬；所得款項（扣除交易成本）及贖回價值之任何差額，以實際利率法於借貸期間在綜合損益內予以確認。

在借貸將很有可能部分或全部提取的情況下，就設立借貸融資支付的費用乃確認為貸款交易成本。在此情況下，該費用將遞延至提取借貸發生時。在並無跡象顯示該借貸將很有可能部分或全部提取的情況下，該費用撥充資本作為流動資金服務的預付款項，並於其相關融資期間內予以攤銷。

借貸分類為流動負債，惟集團具有無條件權利可將償還負債的日期遞延至各報告期末後至少十二個月者除外。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

39 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (Continued)

(m) Borrowing costs

General and specific borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

All other borrowing costs are recognised in consolidated profit or loss in the period in which they are incurred.

(n) Share capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

(o) Interest income

Interest income on financial assets at amortised cost calculated using the effective interest method is recognised in the statement of profit or loss as part of finance income.

Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset except for financial assets that subsequently become credit-impaired. For credit-impaired financial assets the effective interest rate is applied to the net carrying amount of the financial asset (after deduction of the loss allowance).

39 其他潛在重大會計政策概要 (續)

(m) 借貸成本

收購、建造或生產合資格資產（即需要長時間才可以達到擬定用途或出售狀態之資產）直接應佔之一般及特定借貸成本計入該等資產的成本，直至資產大致可達到擬定用途或出售狀態時為止。

等待作為合資格資產開支之特別借貸之暫時投資所賺取之投資收入在符合資格可資本化之借貸成本中扣除。

所有其他借貸成本於產生期間在綜合損益內確認。

(n) 股本

普通股分類為權益。與發行新股或購股權直接有關的增量成本，於權益列為所得款項的減項（扣除稅項）。

(o) 利息收入

按攤銷成本計量的金融資產之利息收入使用實際利息法計算，於損益表中融資收入內確認。

利息收入乃按金融資產賬面總值乘以實際利率來計算，惟後續發生信用減值的金融資產除外。就發生信用減值的金融資產而言，實際利率已乘以金融資產的賬面淨值（扣除虧損撥備後）。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

39 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (Continued)

(p) Employee benefits

(i) Retirement benefit costs

In accordance with the rules and regulations in the PRC, the PRC based employees of the Group participate in various defined contribution retirement benefit plans organised by the relevant municipal and provincial governments in the PRC under which the Group and the PRC based employees are required to make monthly contributions to these plans calculated as a percentage of the employees' salaries.

The municipal and provincial governments undertake to assume the retirement benefit obligations of all existing and future retired PRC based employees payable under the plans described above. Other than the monthly contributions, the Group has no further obligation for the payment of retirement and other post retirement benefits of its employees. The assets of these plans are held separately from those of the Group in independently administered funds managed by the provincial governments.

The Group also operates a defined contribution Mandatory Provident Fund Scheme in Hong Kong (the "MPF Scheme") under the Mandatory Provident Fund Schemes Ordinance for those qualifying employees employed under the jurisdiction of the Hong Kong Employment Ordinance, and who are eligible to participate in the MPF Scheme. Under the rules of the MPF Scheme, contributions to the scheme by the Group and the employees are calculated as a percentage of employee's relevant income, subject to a cap of monthly relevant income of HK\$30,000. The retirement benefit scheme costs charged to consolidated profit or loss represent contributions payable by the Group in accordance with the rules of the MPF Scheme. The Group's employer contributions vest fully with the employees when contributed into the MPF Scheme. The assets of the MPF Scheme are held separately from those of the Group in an independently administered fund.

39 其他潛在重大會計政策概要 (續)

(p) 僱員福利

(i) 退休福利成本

根據中國規則和法規，集團之中國僱員參與由中國有關省市政府營辦之若干界定供款退休福利計劃。據此，集團和中國僱員須每月按僱員薪金某個百分比向這些計劃作出供款。

省市政府承諾承擔上述計劃應付所有現有及日後退休中國僱員之退休福利責任。集團除該等每月供款外，並無其他涉及支付僱員退休及其他退休後福利之責任。該等計劃之資產由省級政府管理之獨立管理基金持有，並與集團之資產分開。

集團亦根據強制性公積金計劃條例在香港為所有符合資格參與強制性公積金計劃（「強積金計劃」）之受香港僱用條例管轄之合資格僱員設有界定供款之強積金計劃。根據強積金計劃之規則，集團及僱員向計劃之供款乃按僱員有關收入之百分比計算，惟每月有關收入的最高上限為30,000港元。於綜合損益內扣除的退休福利計劃成本指集團根據強積金計劃規則之應付供款。集團作出之僱主供款，於向強積金計劃供款時全部歸屬於僱員。強積金計劃資產與集團的資產分開持有，由獨立管理基金管理。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

39 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (Continued)

(p) Employee benefits (Continued)

(ii) Employee entitlements

Employee entitlements to annual leave and long service payment are recognised when they accrue to the employees. A provision is made for the estimated liability for annual leave and long service payment as a result of services rendered by employees up to the statement of financial position date.

Employee entitlements to sick leave and maternity or paternity leave are not recognised until the time of leave.

(iii) Share-based payments

The Group operates a number of equity-settled, share-based compensation plans, under which the entity receives services from employees as consideration for equity instruments of the Group. The fair value of the employee services received in exchange for the grant of share options or restricted shares is recognised as an expense. The total amount to be expensed is determined by reference to the fair value of the options or restricted shares granted:

- including any market performance conditions (for example, an entity's share price);
- excluding the impact of any service and non-market performance vesting conditions (for example, profitability, sales growth targets and remaining an employee of the entity over a specified time period); and
- including the impact of any non-vesting conditions (for example, the requirement for employees to save or holding shares for a specified period of time).

39 其他潛在重大會計政策概要 (續)

(p) 僱員福利 (續)

(ii) 僱員應獲權利

僱員應得之年假及長期服務金於應計予僱員時確認。就截至財務狀況表日期因僱員提供服務而應得之年假及長期服務金，將估計有關負債而作出撥備。

僱員應得之病假及產假或父方陪產假直至取假時方予確認。

(iii) 以股份為基礎之付款

集團設有多項以權益結算以股份為基礎的報酬計劃，根據該等計劃，實體收取僱員的服務以作為集團權益工具的代價。僱員為換取獲授購股權或限制性股份而提供服務的公平值確認為費用。將予支銷的總金額乃經參考授出購股權或限制性股份的公平值後釐定：

- 包括任何市場表現條件（例如，實體之股價）；
- 不包括任何服務及非市場表現歸屬條件（如盈利能力、銷售增長目標以及於特定期間內仍為實體僱員）之影響；及
- 包括任何非歸屬條件之影響（例如，對僱員之要求或在某特定時期持有股份）。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

39 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (Continued)

(p) Employee benefits (Continued)

(iii) Share-based payments (Continued)

Non-market vesting conditions are included in assumptions about the number of options or restricted shares that are expected to vest. The total expense is recognised over the vesting period, which is the period over which all of the specified vesting conditions are to be satisfied. At the end of each reporting period, the entity revises its estimates of the number of options or restricted shares that are expected to vest based on the non-market vesting conditions. It recognises the impact of the revision to original estimates, if any, in the consolidated profit or loss, with a corresponding adjustment to equity.

Share option scheme

When the options are exercised, the Company issues new shares. The proceeds received net of any directly attributable transaction costs are credited to share capital (nominal value) and share premium when the options are exercised.

The grant by the Company of options over its equity instruments to the employees of subsidiary undertakings in the Group is treated as a capital contribution. The fair value of employee services received, measured by reference to the grant date fair value, is recognised over the vesting period as an increase to investment in subsidiary undertakings, with a corresponding credit to equity.

39 其他潛在重大會計政策概要 (續)

(p) 僱員福利 (續)

(iii) 以股份為基礎之付款 (續)

非市場歸屬條件包括在有關預期可予歸屬之購股權或限制性股份數目之假設內。總支銷金額於歸屬期內確認，即符合所有列明之歸屬條件的期間。於各報告期末，實體根據非市場歸屬條件修訂其估計預期將予歸屬之購股權或限制性股份數目。實體在綜合損益內確認修訂原估計之影響(如有)，並對權益作出相應調整。

購股權計劃

於購股權獲行使時，公司發行新股份。於購股權獲行使時之已收所得款項於減去所有直接應佔交易成本後撥入股本(面值)及股份溢價。

公司向集團附屬公司的僱員授予權益工具的購股權被視為資本投入。所獲得僱員服務之公平值乃參考授出日期之公平值計量，於歸屬期內確認為增加對附屬公司之投資，並相應計入權益。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

39 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (Continued)

(p) Employee benefits (Continued)

(iii) Share-based payments (Continued)

Share award scheme

When restricted shares are granted, the fair value of restricted shares are recognised as expense with a corresponding adjustment to equity over the vesting period.

Where the Group purchases the Company's shares from the market, the consideration paid, including any directly attributable incremental costs, is presented as "shares held for award scheme" and deducted from total equity.

(q) Provisions

Provisions for environmental restoration, restructuring costs and legal claims are recognised when: the Group has a present legal or constructive obligation as a result of past events; it is probable that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated. Provisions are not recognised for future operating losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small. Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to passage of time is recognised as interest expense.

39 其他潛在重大會計政策概要 (續)

(p) 僱員福利 (續)

(iii) 以股份為基礎之付款 (續)

股份獎勵計劃

倘授出限制性股份，限制性股份的公平值會確認為開支，並於歸屬期內對權益作出相應調整。

倘集團在市場內購入公司股份，已付代價（包括任何直接應佔增加成本）作為「為獎勵計劃所持股份」呈列，並從權益總額內扣除。

(q) 撥備

對環境復原、重組成本及法律索償之撥備於下列情況下予以確認：集團須就過往事件承擔現有的法定或推定責任，而履行該責任很有可能導致資源外流，並能對有關金額作出可靠的估計。未來經營虧損毋須作出撥備確認。

倘有多項類似責任時，解除該等責任導致資源流出的可能性按責任的類別作整體考慮。即使在同一類別責任內任何一個項目導致資源流出的可能性很低，亦須就此確認撥備。撥備採用稅前利率按照預期需解除責任的支出現值計量，該利率反映當時市場對貨幣時間價值和有關責任固有風險的評估。隨著時間過去而增加的撥備確認為利息費用。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

39 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (Continued)

(r) Current and deferred income tax

The tax expense for the period comprises current and deferred tax. Tax is recognised in the profit or loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case the tax is also recognised in other comprehensive income or directly in equity, respectively.

(i) Current income tax

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the statement of financial position date in the countries where the Group, its associates and joint ventures operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

(ii) Deferred income tax

Inside basis differences

Deferred income tax is recognised, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. However, deferred tax liabilities are not recognised if they arise from the initial recognition of goodwill, the deferred income tax is not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantively enacted by the date of the statement of financial position and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.

39 其他潛在重大會計政策概要 (續)

(r) 當期及遞延所得稅

期內稅項開支包括當期及遞延稅項。稅項於損益確認，惟與於其他全面收益或於權益直接確認之項目有關者除外。在此情況下，稅項亦分別於其他全面收益或於權益直接確認。

(i) 當期所得稅

當期所得稅支出根據集團、其聯營公司及合營企業營運及產生應課稅收入所在之國家於財務狀況表日期已通過或實質上通過之稅務法例計算。管理層就適用稅務法例詮釋所規限之情況定期評估報稅表之狀況，並在適用情況下根據預期須向稅務機關支付之稅款設定撥備。

(ii) 遞延所得稅

內部基礎差異

遞延所得稅利用負債法按資產及負債之稅基與彼等賬面值產生之暫時差額，於綜合財務報表內確認。然而，倘遞延稅項負債源自商譽的首次確認，則不會確認遞延稅項負債，倘屬業務合併以外且交易當時並不影響會計或稅務盈虧之交易，則首次確認資產或負債所產生遞延所得稅不予入賬。遞延所得稅以財務狀況表日期已通過或實質上通過之稅率（及稅法）釐定，預計將於有關遞延所得稅資產變現或遞延所得稅負債清償時應用。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

39 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (Continued)

(r) Current and deferred income tax (Continued)

(ii) Deferred income tax (Continued)

Inside basis differences (Continued)

Deferred income tax assets are recognised only to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised.

Outside basis differences

Deferred income tax liability is provided on temporary differences arising on investments in subsidiaries, associates and joint venture, except for deferred income tax liability where the timing of the reversal of the temporary difference is controlled by the Group and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred income tax assets are recognised on deductible temporary differences arising from investments in subsidiaries, associates and joint ventures only to the extent that it is probable the temporary difference will reverse in the future and there is sufficient taxable profit available against which the temporary difference can be utilised.

(iii) Offsetting

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred income taxes assets and liabilities relate to income taxes levied by the same taxation authority on either the taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.

39 其他潛在重大會計政策概要 (續)

(r) 當期及遞延所得稅 (續)

(ii) 遞延所得稅 (續)

內部基礎差異 (續)

遞延所得稅資產僅於日後可能取得應課稅溢利而暫時差額可以被使用時，方予確認。

外部基礎差異

遞延所得稅負債按於附屬公司、聯營公司及合營公司之投資產生之暫時性差額計提撥備，惟集團可控制撥回暫時性差額的時間，而暫時性差額不甚可能在可見將來撥回之遞延所得稅負債除外。

就附屬公司、聯營公司及合營公司的投資產生的可扣減暫時性差額確認遞延所得稅資產，但只限於暫時性差額很可能在將來轉回，並有充足的應課稅利潤抵銷可用的暫時性差額。

(iii) 抵銷

當有法定可執行權力將本期稅項資產與本期稅項負債抵銷，且遞延所得稅資產和負債涉及由同一稅務機關對應課稅實體或不同應課稅實體但有意向以淨額基準結算所得稅結餘時，則可將遞延所得稅資產與負債互相抵銷。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

39 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (Continued)

(s) Leases

Leases are recognised as a right-of-use asset and a corresponding liability at the date at which the leased asset is available for use by the Group.

Contracts may contain both lease and non-lease components. The Group allocates the consideration in the contract to the lease and non-lease components based on their relative stand-alone prices. However, for leases of real estate for which the Group is a lessee, it has elected not to separate lease and non-lease components and instead accounts for these as a single lease component.

Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose any covenants other than the security interests in the leased assets that are held by the lessor. Leased assets may not be used as security for borrowing purposes.

Assets and liabilities arising from a lease are initially measured on a present value basis. Lease liabilities include the net present value of the following lease payments:

- fixed payments (including in-substance fixed payments), less any lease incentives receivable
- variable lease payment that are based on an index or a rate, initially measured using the index or rate as at the commencement date
- amounts expected to be payable by the Group under residual value guarantees
- the exercise price of a purchase option if the Group is reasonably certain to exercise that option, and payments of penalties for terminating the lease, if the lease term reflects the Group exercising that option

39 其他潛在重大會計政策概要 (續)

(s) 租賃

租賃於租賃資產可供集團使用當日會確認為使用權資產及相應負債。

合約可能包含租賃及非租賃組成部分。集團按照租賃及非租賃組成部分相應的獨立價格，將合約代價分配至租賃及非租賃組成部分。然而，對集團為承租人的房地產租賃而言，其已選擇將租賃及非租賃組成部分視為單一租賃組成部分，而並無將兩者區分。

租賃條款按個別基準磋商並包含各項不同的條款及條件。除出租人持有的租賃資產中的擔保權益外，租賃協議並無施加任何契約。租賃資產不得為借貸用作抵押品。

租賃產生的資產及負債初步以現值基準計量。租賃負債包括下列租賃付款的淨現值：

- 固定付款（包括實質固定付款）減任何應收租賃優惠
- 基於指數或利率的可變租賃付款，初步計量時使用開始日期的指數或利率
- 集團根據剩餘價值擔保預期應付的金額
- 倘集團合理確定行使購買選擇權，該選擇權的行使價，及倘租賃期反映集團行使該選擇權，終止租賃的罰款付款

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

39 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (Continued)

(s) Leases (Continued)

Lease payments to be made under reasonably certain extension options are also included in the measurement of the liability.

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, which is generally the case for leases in the Group, the lessee's incremental borrowing rate is used, being the rate that the individual lessee would have to pay to borrow the funds necessary to obtain an asset of similar value to the right-of-use asset in a similar economic environment with similar terms, security and conditions.

To determine the incremental borrowing rate, the Group where possible, uses recent third-party financing received by the individual lessee as a starting point, adjusted to reflect changes in financing conditions since third party financing was received, and makes adjustments specific to the lease.

If a readily observable amortising loan rate is available to the individual lessee (through recent financing or market data) which has a similar payment profile to the lease, then the Group entities use that rate as a starting point to determine the incremental borrowing rate.

Lease payments are allocated between principal and finance cost. The finance cost is charged to profit or loss over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period.

39 其他潛在重大會計政策概要 (續)

(s) 租賃 (續)

根據合理確定延期選擇權將予支付的租賃付款亦計入負債計量。

租賃付款採用租賃所隱含的利率予以貼現。倘無法釐定該利率（集團的租賃一般屬此類情況），則使用承租人增量借款利率，即個別承租人在類似經濟環境中按類似條款、抵押及條件借入獲得與使用權資產價值類似的資產所需資金必須支付的利率。

為釐定增量借款利率，集團在可能情況下，使用個別承租人最近獲得的第三方融資為出發點作出調整以反映自獲得第三方融資以來融資條件的變動，並對租約作出特定調整。

倘個別承租人（通過最近的融資或市場數據）可獲得與租賃具有類似付款情況的易於觀察的攤銷貸款利率，則集團實體使用該利率為起點釐定增量借貸利率。

租賃付款於本金及融資成本之間作出分配。融資成本在租賃期間於損益扣除，藉以令各期間的負債餘額的期間利率一致。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

39 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (Continued)

(s) Leases (Continued)

Right-of-use assets are measured at cost comprising the following:

- the amount of the initial measurement of lease liability
- any lease payments made at or before the commencement date less any lease incentives received
- any initial direct costs, and restoration costs

Right-of-use assets are generally depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis. If the Group is reasonably certain to exercise a purchase option, the right-of-use asset is depreciated over the underlying asset's useful life.

Payments associated with short-term leases of properties, equipment and vehicles and all leases of low-value assets are recognised on a straight-line basis as an expense in profit or loss. Short-term leases are leases with a lease term of 12 months or less without a purchase option.

(t) Government grants

Grants from the government are recognised at their fair value where there is a reasonable assurance that the grant will be received and the Group will comply with all attached conditions.

Government grants relating to costs are deferred and recognised in the profit or loss over the period necessary to match them with the costs that they are intended to compensate.

Government grants relating to property, plant and equipment are included in non-current liabilities as deferred government grants and are credited to the profit or loss on a straight-line basis over the expected lives of the related assets.

39 其他潛在重大會計政策概要 (續)

(s) 租賃 (續)

使用權資產按成本計量，包括以下各項：

- 初始計量租賃負債的金額
- 在開始日期或之前作出的任何租賃付款減任何已收租賃優惠
- 任何初始直接成本及恢復成本

使用權資產一般按直線法以資產可使用年期及租期（以較短者為準）計算折舊。倘集團合理確定行使採購選擇權，則使用權資產於相關資產的可使用年內予以折舊。

與短期物業、設備及汽車租賃以及所有低價值資產租賃相關的付款按直線法於損益確認為開支。短期租賃指租賃期為12個月或以下且不含購買選擇權的租賃。

(t) 政府補助

當能合理確定將收到政府的補助，而集團將遵守所有附帶條件時，政府補助按其公平值確認。

與成本有關的政府補助將被遞延，並於與其擬定補償的成本配對在所需期間內於損益中確認。

與物業、廠房及設備有關的政府補助列入非流動負債作為遞延政府補助，並按直線法於相關資產預計年限計入損益。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

39 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (Continued)

(u) Financial guarantee contracts

Financial guarantee contracts are recognised as a financial liability at the time the guarantee is issued. The liability is initially measured at fair value and subsequently at the higher of:

- the amount determined in accordance with the expected credit loss model under HKFRS 9 Financial Instruments, and
- the amount initially recognised less, where appropriate, the cumulative amount of income recognised in accordance with the principles of HKFRS 15 Revenue from Contracts with Customers. The fair value of financial guarantees is determined based on the present value of the difference in cash flows between the contractual payments required under the debt instrument and the payments that would be required without the guarantee, or the estimated amount that would be payable to a third party for assuming the obligations.

Where guarantees in relation to loans or other payables of associates are provided for no compensation, the fair values are accounted for as contributions and recognised as part of the cost of the investment.

(v) Revenue

Revenue is measured at the fair value of the consideration received or receivable, and represents amounts receivable for the sale and distribution of natural gas and other related products, provision of gas pipeline construction and connection services, production and sales of coal derived clean and other related products and exploitation and production of crude oil and natural gas, net of value-added taxes.

The Group does not expect to have any contracts where the period between the transfer of the promised goods to be customers and the payment by the customers exceeds one year. As a consequence, the Group does not adjust any of the transaction prices for the time value of money.

39 其他潛在重大會計政策概要 (續)

(u) 財務擔保合約

財務擔保合約於發出擔保時確認為金融負債。負債初步按公平值計量，其後按以下兩者之較高者計量：

- 根據香港財務報告準則第9號金融工具項下的預期信貸虧損模式釐定的金額，及
- 初步確認的金額減（如適用）根據香港財務報告準則第15號客戶合約收益原則確認的累計收入金額。財務擔保的公平值釐定為債務工具項下的合約款與沒有擔保時需支付的款項之間的現金流量差額現值，或就承擔債務將支付予第三方的估計金額。

倘就聯營公司的貸款或其他應付款項提供無償擔保，則公平值入賬為繳入，並確認為投資成本的一部分。

(v) 營業額

收益按已收或應收代價之公平值計量，及表示就銷售及輸送天然氣及其他相關產品、提供燃氣管道建造及接駁服務、生產及銷售煤基清潔及其他相關產品以及開採及生產原油及天然氣應收之金額（扣除增值稅）。

集團預計並無任何自所承諾貨品轉讓予客戶至客戶付款期限超過一年的合約。因此，集團並無就貨幣時間價值調整任何交易價格。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

39 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (Continued)

(v) Revenue (Continued)

When either party to a contract has performed, the Group presents the contract as a contract asset or contract liability in the consolidated financial statement of position, depending on the relationship between the Group's performance and the customer's payment.

A contract asset is the Group's right to consideration in exchange for goods that the Group has transferred to a customer. Incremental costs incurred to obtain a contract, if recoverable, are capitalised and presented as assets and subsequently amortised when the related revenue is recognised.

If a customer pays consideration or the Group has a right to an amount of consideration that is unconditional, before the Group transfers the promised goods to the customer, the Group presents the contract as a contract liability when the payment is received or a receivable is recorded (whichever is earlier). A contract liability is the Group's obligation to transfer the promised goods to a customer for which the Group has received consideration (or an amount of consideration is due) from the customer.

A receivable is recorded when the Group has an unconditional right to consideration. A right to consideration is unconditional if only the passage of time is required before payment of that consideration is due.

39 其他潛在重大會計政策概要 (續)

(v) 營業額 (續)

當合約的任一訂約方已履約，集團根據集團履約責任及客戶付款之間的關係將其合約於綜合資產負債表呈列為合約資產或合約負債。

合約資產為集團對其已向客戶轉移的貨品收取代價的權利。獲得合約所產生之增量成本如可收回，會資本化及呈列為資產，並於其後確認有關收入時予以攤銷。

倘於集團向客戶轉讓所承諾貨品前，客戶支付代價或集團擁有無條件收取代價的權利，則集團於收取款項或應收款項入賬時（以較早者為準）將合約呈列為合約負債。合約負債是集團因其已向客戶收取代價（或到期應收客戶的代價金額）而向客戶轉讓所承諾貨品的責任。

應收款項於集團擁有無條件收取代價的權利時入賬。倘代價僅隨時間推移即會成為到期應付，則收取代價的權利為無條件。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

39 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (Continued)

(v) Revenue (Continued)

Revenue is recognised when, or as, the control of the goods or services is transferred to the customer. Depending on the terms of the contract and the laws applicable, control of the goods and services may be transferred over time or at a point in time. Control of the goods and services is transfer if the Group's performance:

- provides all the benefits received and consumed simultaneously by the customer;
- creates and enhances an asset that the customer controls as the Group performs; or
- does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date.

If control of the goods and services transfers over time, revenue is recognised over the period of the contract by reference to the progress towards complete satisfaction of that performance obligation. Otherwise, revenue is recognised at a point in time when the customer obtains control of the goods and services.

The progress towards complete satisfaction of the performance obligation is measured based on one of the following methods that best depict the Group's performance in satisfying the performance obligation:

- Direct measurements of the value transferred by the Group to the customer; or
- The Group's efforts or inputs to the satisfaction of the performance obligation relative to the total expected efforts or inputs.

39 其他潛在重大會計政策概要 (續)

(v) 營業額 (續)

收入於貨品或服務的控制權轉移至客戶時確認。視乎合約條款及適用法律，貨品或服務的控制權乃在一段時間內或某一時間點轉移。倘集團在履約過程中符合下列條件，則貨品或服務的控制權發生轉移：

- 提供所有由客戶同時收到且消耗的益處；
- 集團於履約時創建或提升由客戶控制的資產；或
- 並無產生對集團具有替代用途的資產，且集團擁有強制執行權以收取迄今已完成履約部分的款項。

倘貨品及服務的控制權在一段時間內轉移，則收入乃經參考完成履約責任的進度於整個合約期間確認。否則，收入於客戶獲得貨品及服務控制權的時間點確認。

計量完成履約責任的進度乃基於下列最能描述集團完成履約責任表現的其中一種方法：

- 直接計量集團已向客戶轉移的價值；或
- 集團為完成履約責任所作的努力或投入（相對於預期努力或投入總額）。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

39 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (Continued)

(v) Revenue (Continued)

Revenue is recognised when specific criteria have been met for the Group's activity described below:

(i) Sales and distribution of natural gas

Sales and distribution of natural gas are recognised at a point in time when control is transferred to customers, which generally coincides with the time when gas is transmitted and used by the customer, and is based on the gas consumption derived from meter readings. Payment of the transaction price is due immediately at the point the customer consumes the gas. Payments received in advance on pre-paid I/C cards that are related to sales of natural gas not yet delivered are recognised as contract liabilities and deferred in the consolidated statement of financial position.

(ii) Gas pipeline construction and connection

The Group provides gas pipeline construction and connection services to its end-customers under fixed-price contracts. Revenue from the provision of gas pipeline and construction and connection service is recognised over time as the Group's performance creates or enhances an asset that the customer controls.

The Group satisfies a performance obligation over time, by measuring the progress using output method on the basis of direct measurements of the value the customer of the promised goods or services transferred to date certified by internal engineers, relative to the value of total goods or services promised under the contract with the customer. The Group recognises revenue over time only if it can reasonably measure its progress toward complete satisfaction of the performance obligation.

39 其他潛在重大會計政策概要 (續)

(v) 營業額 (續)

收入於就集團活動滿足特定條件時確認，詳情概述如下：

(i) 銷售及輸送天然氣

銷售及輸送天然氣於控制權轉讓予客戶的時間點（一般為天然氣輸送至客戶同時由客戶使用時）確認，並基於氣錶讀數得出天然氣消耗量。交易價格於客戶使用天然氣時即時到期應付。以預付I/C卡支付銷售未輸送天然氣之已收預付款項於綜合財務狀況表中確認為合約負債並遞延。

(ii) 燃氣管道建造及接駁

集團根據固定價格合約向其終端客戶提供燃氣管道建造及接駁服務。提供燃氣管道建造及接駁服務的收入於一段時間內確認，原因為集團於履約時創建或提升由客戶控制的資產。

集團於一段時間內達成履約責任，當中透過使用產量法計量進度，即透過直接計量迄今已轉讓予客戶的所承諾貨品或服務價值（經內部工程師核證），相對客戶合約下所承諾提供的貨品或服務價值確認收入。集團僅於其可合理計量達成履約責任的進度時方確認收入。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

39 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (Continued)

(v) Revenue (Continued)

(ii) Gas pipeline construction and connection (Continued)

Estimates of costs or extent of progress towards completion are revised if circumstances change. Any changes in estimation of progress are reflected in profit or loss in the period which the circumstances that give rise to the revision become known by management.

The customers are required to pay in advance for full or certain contract amount based on a payment schedule. If the services rendered by the Group exceed the payment, a contract asset is recognised. If the payment exceeds the services rendered, a contract liability is recognised.

(iii) Revenue from production and sales of coal derived clean energy and other related products

The revenue from sales of syngas and related products during coal gasification progress is measured based on the price specified in the contract. The revenue will be recorded at a point of time when the contract is transferred to the customers.

(iv) Revenue from exploitation and production of crude oil and natural gas

The revenue from the sales of crude oil, natural gas and natural gas liquids is measured based consideration specified in contracts with customers. Revenue is recognised at a point in time when customers obtain legal title to the oil and gas which is when it is physically transferred to pipeline or other transportation method agreed upon.

39 其他潛在重大會計政策概要 (續)

(v) 營業額 (續)

(ii) 燃氣管道建造及接駁 (續)

倘情況有變，成本或已完成進度比例之估計值會予以修訂。進度估計之任何變動於管理層知悉需要作出修訂之期間之損益中反映。

客戶須根據付款時間表預付全部或部分合約金額。倘集團提供的服務超出款項，則確認合約資產。倘款項超出提供的服務，則確認合約負債。

(iii) 生產及銷售煤基清潔能源及其他相關產品所得收入

銷售煤製氣過程產出的合成氣及相關產品的收入按合約規定之價格計量。該收入於合約轉移至客戶時的某一時點列賬。

(iv) 開採及生產原油及天然氣所得收入

銷售原油、天然氣及液化天然氣的收入按客戶合約中規定之代價計量。收入於客戶獲得原油及天然氣合法所有權（即實際輸送至管道或協定之其他輸送方法）的時間點確認。

Notes to the Consolidated Financial Statements

綜合財務報表附註

(continued) (續)

39 SUMMARY OF OTHER POTENTIALLY MATERIAL ACCOUNTING POLICIES (Continued)

(v) Revenue (Continued)

(v) Sales of equipment

Revenue from sales of equipment is recognised when control of the equipment has transferred, being when the equipment is delivered to the customers, and there is no unfulfilled obligation that could affect the customers' acceptance of the products. Delivery occurs when the equipment has been shipped to the specified location, the risks of obsolescence and loss have been transferred to the customer, and either the customer has accepted the equipment in accordance with the sales contract, the acceptance provisions have lapsed, or the Group has objective evidence that all criteria for acceptance have been satisfied.

Revenue from these sales is recognised based on the price specified in the contract. No element of financing is deemed present as the sales are made with a credit term of 60 to 90 days, which is consistent with market practice.

No refund liability and right to the returned equipment is recognised as insignificant amount of returns is expected based on previous experience.

A receivable is recognised when the equipment is delivered as this is the point in time that the consideration is unconditional because only the passage of time is required before the payment is due.

39 其他潛在重大會計政策概要 (續)

(v) 營業額 (續)

(v) 銷售設備

銷售設備收入於轉交設備控制權時（即設備交付予客戶且概無未履行責任可影響客戶接收設備時）確認。當設備已付運至特定地點，報廢及虧損風險已轉移客戶，且客戶已根據銷售合約（接受條文已失效）接收設備或集團有客觀證據證明已符合所有接收的準則，則視作交付。

該等銷售的收入按合約指定價格確認。由於銷售按60至90日的信貸期（符合市場慣例）進行，故並不存在融資因素。

由於根據過往經驗，預期退貨金額並不重大，故不會確認任何遭退回設備退款責任及權利。

應收款項於設備交付時確認，即代價僅隨時間推移即會到期應付而成為無條件的時間點。

Five Year Financial Summary 五年財務摘要

A summary of the results and of the assets and liabilities of the Group for the last five financial years, as extracted from the published audited financial statements and restated or reclassified as appropriate, is set out below.

以下載列集團於過去五個財政年度之業績及資產與負債概要，乃摘錄自己刊登之經審核財務報表並經重列或予以重新適當分類。

		For the year ended 31 December 截至十二月三十一日止年度				
		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元	2023 二零二三年 HK\$'000 千港元	2022 二零二二年 HK\$'000 千港元 (Restated) (經重列)	2021 二零二一年 HK\$'000 千港元
Revenue	營業額	15,158,592	17,655,191	18,527,804	17,296,675	14,341,948
Profit before taxation	除稅前溢利	1,031,950	1,019,652	720,539	1,576,501	1,990,560
Taxation	稅項	(407,483)	(318,490)	(340,385)	(388,688)	(476,626)
Profit for the year	年內溢利	624,467	701,162	380,154	1,187,813	1,513,934
Attributable to:	以下應佔：					
Owners of the Company	公司擁有人	80,719	180,771	(232,496)	730,144	904,182
Non-controlling interests	非控股權益	543,748	520,391	612,650	457,669	609,752
		624,467	701,162	380,154	1,187,813	1,513,934
		As at 31 December 於十二月三十一日				
		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元	2023 二零二三年 HK\$'000 千港元	2022 二零二二年 HK\$'000 千港元 (Restated) (經重列)	2021 二零二一年 HK\$'000 千港元 (Restated) (經重列)
Assets and liabilities	資產及負債					
Total assets	總資產	22,072,818	20,696,082	20,841,051	21,709,615	21,881,079
Total liabilities	總負債	(14,314,665)	(13,484,495)	(13,279,109)	(13,859,069)	(14,002,306)
Total equity	權益總額	7,758,153	7,211,587	7,561,942	7,850,546	7,878,773
Non-controlling interests	非控股權益	(3,733,670)	(3,554,405)	(3,743,726)	(3,627,868)	(3,680,083)
Equity attributable to owners of the Company	公司擁有人應佔權益	4,024,483	3,657,182	3,818,216	4,222,678	4,198,690



中油燃氣集團有限公司
CHINA OIL AND GAS GROUP LIMITED

